

EM SSAB CHAIRS
Bi-Monthly Conference Call
March 18, 2010

Participants

Chairs/Representatives:

Idaho	Ceri Chapple
Nevada	Harold Sullivan, Kelly Snyder, Denise Rupp
NNM	Ralph Phelps
Oak Ridge	Ron Murphree, Spencer Gross, Pete Osborne
Paducah	Buz Smith
Portsmouth	Richard Snyder, Larry Parker, Greg Simonton
Richland/Hanford	Susan Leckband
Savannah River	Donald Bridges, Becky Craft

DOE representatives:

CI	Betty Nolan
EM-3.1	Thomas Johnson
EM-42	Melissa Nielson, Cate Brennan, Michelle Hudson, Allison Clark
EM-43	Doug Tonkay
EM-60	Joann Luczak
EM-62	Jay Rhoderick, Mark Janaskie

Congressional Update

Ms. Betty Nolan, Acting Assistant Secretary for the Office of Congressional and Intergovernmental Affairs, provided the Chairs with a Congressional update.

The Department of Energy (DOE) is in the middle of the budget hearing season. Dr. Inés Triay, Assistant Secretary for Environmental Management (EM), has already testified in front of the House Appropriations Subcommittee on Energy and Water Development and will testify before the House Armed Services Subcommittee on Strategic Forces in the coming week. Both Dr. Triay and Secretary Chu are responding to a large volume of questions for the record. It is important to note that the Fiscal Year (FY) 2011 budget environment is constrained. The Administration's overall budget request to the Energy and Water Development Appropriations Subcommittee has a shortfall of \$500 million from the FY 2010 enacted funding level for the US Army Corps of Engineers. It is expected that the Subcommittee will shift money from DOE program requests to cover at least a good portion of this shortfall. Generally, projects with flat budget requests tend to be safer; EM is relatively flat this year. Ms. Nolan cautioned that due to contentions over the health care and jobs bills, the appropriations bills will not likely move until late spring or summer. Therefore, she expects that DOE will operate under a Continuing Resolution at the beginning of the new Fiscal Year.

Dr. Triay's testimony for the House Appropriations Subcommittee on Energy and Water Development is available at <http://www.em.doe.gov/pdfs/FINAL%20EM%20HEWD%20Written%20Testimony%203-16-10.pdf>.

Dr. Triay's testimony for the House Armed Services Subcommittee on Strategic Forces is available at <http://www.em.doe.gov/pdfs/Final%20HASC%20Strategic%20Forces%20Written%20Testimony%203-25-10.pdf>

Waste Disposition Strategies Update

Mr. Doug Tonkay, an engineer from the Office of Disposal Operations, provided an overview of highlights from EM's waste disposition activities.

EM's Office of Environmental Compliance (EM-41) recently completed a review of complex-wide assessments to help kick-off the DOE Waste Management Order 435 update process. The review identified 69 best practices and 134 areas in need of improvement that will feed in to the DOE O 435 update. EM-41 will issue a report based on the review after it finishes working through internal comments. The planned update of DOE O 435 is the first major revision in the 10 years since the Order was first issued. Teams of DOE staff will hold workshops to begin work on the Order at the end of April.

High-Level Waste (HLW)

Mr. Frank Marcinowski, Deputy Assistant Secretary for Technical and Regulatory Support, is scheduled to provide the Blue Ribbon Commission with an overview of EM's HLW and Greater-than-Class-C (GTCC) waste activities at the Commission's first meeting in March. The Blue Ribbon Commission was established on January 27, 2010, and is charged with working on the country's HLW strategy over the next two years. There are 15 members serving on the commission.

Transuranic (TRU) Waste

Activities have continued at the Waste Isolation Pilot Plant (WIPP); the plant has received approximately 8,315 shipments comprising 66,000 cubic meters of TRU waste to date. The first remote-handled (RH) TRU shipment completed under the EM Recovery Act Program was sent from the Idaho National Laboratory (INL) to WIPP on March 11, 2010. Additionally, EM expects to award a new contract under the Recovery Act Program to build a new south access road to the plant.

WIPP will achieve several milestones over the next several months. In particular, the plant is working to obtain a hazardous waste permit from the State of New Mexico, and has submitted its compliance recertification application to the Environmental Protection Agency (EPA). Lastly, EM is looking forward to the approval of the TRUPACT-III shipment container and has continued to work closely with the Nuclear Regulatory Commission (NRC) to obtain certification by the end of the calendar year.

Low-Level and Mixed Low-Level Waste (LLW/MLLW)

DOE entered into a Memorandum of Agreement (MOA) with the Texas Commission on Environmental Quality in January 2010. The MOA provides a framework allowing DOE to send a conditional letter of agreement to Waste Control Specialists, Inc., which has proposed to build a commercial waste facility with separate and distinct accommodations for DOE waste. The conditional letter of agreement will help Waste Control Specialists, Inc. obtain the appropriate licenses in order to open the disposal facility in 2011.

Public interest in depleted uranium shipments has increased. Approximately 15,000 drums of depleted uranium were scheduled to be shipped from the Savannah River Site (SRS) to Utah; the first train departed in 2009 and is now in storage.

DOE will participate in a LLW forum the week of March 22. Additionally, DOE is working on an internal plan for the construction of a new, fully lined MLLW disposal cell at the Nevada Test Site (NTS). The design for the disposal cell is complete and the project is ready to begin, pending the congressional budget programming needed to proceed with construction.

Other Nuclear Materials

Discussions have continued regarding the nickel recycling project. A draft Request for Proposals (RFP) was issued in September 2009, generating numerous comments. A path forward for the RFP is still being determined.

The draft Environmental Impact Statement (EIS) for GTCC waste is in development and will likely be issued in the summer of 2010 for public comment. EM-41 sent out a mass mailing to stakeholders asking them to provide the Department with their preference for receiving a copy of the draft EIS. EM expects that the final EIS will be published by the summer of 2011.

EM-41 is also working on the Elemental Mercury Storage EIS, which is in the middle of a public comment period. Once the public comment period closes, EM will review the feedback and develop a path forward. The mercury export ban goes into effect in 2013. By law, DOE needs a storage option for elemental mercury before that date.

ARRA Update

Mr. Thomas Johnson, Deputy Manager for the EM Recovery Act Program, provided the Chairs with an update on EM's American Recovery and Reinvestment Act (ARRA) activities.

The EM Recovery Act Program has made tremendous progress over the past year. More than 99% of Recovery Act funds have been allocated to the sites and more than \$5.5 billion has been obligated to contracts for EM Recovery Act projects. Of the \$5.5 billion obligated, approximately \$1.5 billion has been spent. The White House and DOE senior management has challenged EM to spend \$3.5 billion before September 30, 2010, which is above EM's current spend plan, and which would put the program on pace to spend \$3.2 billion by that date. However, EM may be able to meet the challenge with the help of its larger sites.

EM uses a number of corporate metrics to track the performance of its ARRA projects, such as footprint reduction, quantity of waste and debris disposed, small sites completed, etc. The EM Recovery Act Program has also achieved 136% of its small business goals for FY 2009, with more than \$396 million obligated as of September 30, 2009 for all small business categories.

Mr. Johnson reported that 14,400 federal, prime contractor, and subcontractor employees have benefited from the ARRA. EM will need to transition those workers when the Recovery Act Program comes to a close and thus has started working with the Department of Labor to explore different possibilities, such as the establishment of employee assistance and training centers and possible retirement incentives. EM will also encourage workers to transfer to other sites, contractors, agencies, and the private sector.

EM has been able to identify a number of lessons learned from the Recovery Act Program. In particular, EM recognizes the importance of transparency and more frequent communication with stakeholders, including regular briefings with congressional staff, the Government Accountability Office, the Inspector General, and the public. EM has also continued to maintain rigorous and highly disciplined oversight of ARRA project execution and performance under the requirements of DOE Project Management Order 413, when applicable. Additionally, the Recovery Act Program has improved the availability of information and open lines of communication between EM Headquarters and the field sites to ensure that there is daily interaction between Recovery Act teams.

Further information on EM's ARRA projects and employment opportunities can be obtained by visiting www.em.doe.gov/emrecovery or contacting the Recovery Act Program Office at emrecovery@em.doe.gov or 202-586-2083.

FY 2011 Budget Update

Ms. Joann Luczak, Deputy Assistant Secretary for Program Planning and Budget (EM-60), provided the Chairs with a budget update, highlighting a number of items detailed in EM's FY 2011 budget request. The FY 2011 budget request is fully compliant with regulatory commitments and supports the programmatic goals of addressing high risk activities, such as tank waste clean-up. Additionally the Department has requested \$60 million dollars in funding for the Office of River Protection to put toward the development of new tank waste technologies. Ms. Luczak also noted that the Department made a point to fully fund waste management and construction activities across the complex and championed increased funding at Portsmouth to accelerate decontamination and decommissioning efforts (D&D). In addition, small site legacy clean-up completion (i.e. Brookhaven and the Stanford Linear Accelerator) will be addressed using the FY 2011 budget.

Ms. Susan Leckband, Chair of the Hanford Advisory Board (HAB), asked if there had been any word on issuing guidance for the FY 2012 budget formulation.

Ms. Luczak responded that EM-60 is engaged in that process, but did not have an exact date. She will follow-up on this question and forward the information to Ms. Melissa Nielson for distribution.

Ms. Leckband stated that the EM Site-Specific Advisory Board (EM SSAB) and other stakeholder groups make recommendations that are tied to the budget formulation process.

Board Business

Planning Committee for the Spring Chairs' Meeting (Oak Ridge)

Ms. Cate Brennan reviewed the draft agenda for the April 27-29, 2010, Chairs' meeting in Oak Ridge. The meeting will feature presentations from senior EM managers on a number of topics, including EM program updates, budget and prioritization, waste disposition, and long-term stewardship. A draft agenda was previously distributed to the Chairs for review. Participants were reminded to submit their boards' Top Three Issues and Accomplishment slides by Friday, April 9, 2010.

It was also reported that the Chairs' meeting registration link had gone live; participants were encouraged to visit <http://www.mchcorp.com/ssab/register.aspx> to register.

Proposed Chairs Recommendation

Mr. Ralph Phelps, Chair of the Northern New Mexico Citizens' Advisory Board (NNMCAB) discussed a recommendation drafted by his board for the Chairs' consideration during the upcoming April 2010 public meeting. The proposed recommendation pertains to the issue of unfunded liabilities that will likely be added to the EM program's scope. The intent is to encourage EM to ensure that unfunded liabilities are identified across the DOE complex, incorporated into the baseline plans, and funded. The proposed recommendation also requests that EM include the EM SSAB in the decisions regarding those liabilities as partners in cleanup.

Mr. Jay Rhoderick, Director of the Office of Strategic Planning and Analysis (EM-62), commented that the proposed recommendation falls very much in line with the strategic planning initiatives already underway. He also suggested that Mr. Mark Janaskie attend the April Chairs' meeting and present on the topic of EM's strategic planning priorities. Ms. Luczak concurred and recommended that Mr. Janaskie be included in the budget portion of the agenda.

Mr. Phelps asked if there was a publicly available list of the unfunded liabilities.

Mr. Rhoderick explained that a list has been developed in coordination with the other DOE program offices, and he offered to provide the members with the current list after the Chairs' meeting presentation. Mr. Janaskie also offered to supply the Chairs with documentation on EM's strategic planning efforts to address unfunded liabilities over the past two years.

Ms. Brennan noted that her office would work with the Oak Ridge SSAB (ORSSAB) to update the Chairs' meeting agenda accordingly.

Around the Complex

Oak Ridge Site-Specific Advisory Board – Ron Murphree

- The ORSSAB continues to plan for the upcoming EM SSAB Chairs' Meeting.

- Ongoing discussions are taking place between the EPA, DOE and the Tennessee Department of Environment and Conservation regarding missed milestones that have resulted in a formal dispute.
- There will be a RFP issued for the acquisition of a new Oak Ridge Reservation contractor in 2011. Bechtel Jacobs is the current contractor.

Northern New Mexico Citizens' Advisory Board – Ralph Phelps

- The NNM CAB's next bi-monthly meeting will be March 31, 2010.
- The NNM CAB currently has 16 members, but is still short of the board's authorized ceiling of 26 members.
 - The new members are very active and contributed to the formulation of six new recommendations that will be discussed during the March 31 meeting.
 - As a result of a recent recruitment campaign, the NNM CAB has interviewed seven candidates and hopes to increase its membership before their May meeting.
- Several favorable articles have been published about the NNM CAB in local newspapers recently.
- The Los Alamos National Laboratory's major ARRA activities involve the demolition of aging facilities, resulting in a large quantity of recyclable materials.
- LANL and the National Nuclear Security Administration will sponsor a public forum in early May to provide the Los Alamos residents with an update and tour of the demolition site. The NNM CAB has been invited to participate in the forum as well.

Hanford Advisory Board – Susan Leckband

- The HAB recently held a committee-of-the-whole workshop and meeting to provide advice and comments on the Draft Tank Closure and Waste Management EIS.
- During its February meeting, the HAB came to a consensus on three pieces of advice (Recommendation 226, 227, and 228).
 - As a result of Recommendation 228, DOE has launched a review of Hanford's Beryllium Program Plan.
- New officers have been designated for the HAB's subcommittees.
- The HAB is preparing for an April meeting in Portland, Oregon, and has already added the topics of long-term stewardship and "unrestricted surface" use to the agenda.
- The HAB's executive retreat is scheduled for May 2010.

INL Site Environmental Management Citizens Advisory Board – Ceri Chapple

- The INL CAB held a meeting on March 17, 2010 and elected Mr. Willie Preacher co-chair of the board. Members also received presentations on the FY 2011 budget and the FY 2012 integrated priorities list during the meeting.

Community Advisory Board for Nevada Test Site Programs – Harold Sullivan

- A new MLLW disposal cell will open at NTS in 2011 to replace the current cell, which is scheduled to be closed in November 2010. The NTS CAB supports the opening of the new MLLW cell and looks forward to its start-up in 2011.
- The NTS CAB is pleased with DOE's new underground test area strategy, which provides the framework for improved modeling processes and more real-time information on where the groundwater is flowing.
- The NTS CAB's membership committee has altered recruitment efforts, resulting in seven candidates for new membership appointments. The CAB is also moving forward with its efforts to include student liaisons on the board.
- The NTS CAB has continued to improve its operations and has developed more recommendations over the past six months than it did throughout the last year. Members have also developed a CAB exhibit for use at different DOE events and recruitment opportunities.

Savannah River Site Citizens Advisory Board – Donald Bridges

- The SRS CAB has a full complement of members, with the newly appointed individuals joining the board in early March.
- Members are currently focused on two specific areas of interest. These areas include the shipment of depleted uranium from SRS to Utah and DOE's final plans for plutonium disposition at the site.

Portsmouth Site-Specific Advisory Board – Richard Snyder

- The Portsmouth (PORTS) SSAB's Future Land Use Subcommittee has developed and forwarded several recommendations to the full board for approval. Two recommendations were discussed in detail.
 - The first recommendation encouraged DOE to contract with an Ohio-based university to complete a community use study. DOE acted on the recommendation and is currently pursuing this strategy.
 - The second recommendation supports the integration of community core values and long-term goals for economic development in end use proposals and advanced energy and technology projects at the Portsmouth site.
- The PORTS SSAB is scheduled to tour the Mound site in the near future. The tour should be particularly interesting as it will provide the members with an opportunity to learn about how Mound handled the issue of future land use.
- Members of the Future Land Use Subcommittee recently received an outstanding presentation on reindustrialization. The presentation provided a good model for the potential reindustrialization of the Portsmouth site in the future.
- A workshop will be held for the D&D subcommittee on March 30, 2010. During the meeting, site manager Bill Murphie will provide a briefing on the recycling of waste materials generated by D&D.

Paducah Citizens Advisory Board – Buz Smith

- The Paducah CAB has used its subcommittee structure to develop four recommendations that will be forwarded to site management for consideration. The first recommends that DOE optimize its pump-and-treat processes; the second encourages DOE to accelerate the burial

ground remediation; the third recommends that DOE improve stakeholder communication through public meetings; and the fourth asks DOE to save data from an early survey on soil contamination.

- The Paducah CAB's current structure includes both a board chair and a chair-elect; however, the members plan to review this structure and consider electing a chair and vice chair instead.
- The Paducah CAB's Outreach Committee will co-sponsor an Eco Fair for wildlife management with the Paducah site. The fair will host 600 sixth graders and feature numerous scientific stations.

Closing Remarks

Ms. Brennan thanked the participants for their time and adjourned the meeting at 4:15 pm EDT.

On Track for the Future

American Recovery and Reinvestment Act



Cynthia Anderson
Recovery Act Program Director
Office of Environmental Management
U.S. Department of Energy

Presented to:
EM Site Specific Advisory Board
March 18, 2010



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure



Overview



- Financials
- Jobs
- Performance Metrics
- Small Business
- Ramp Down and Transition
- Observations and Lessons
- Summary
- Contacts



EM *Environmental Management*

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Recovery Act Funding Obligations at EM Sites



Site	Spend Plan	Obligated to Contracts	Spent to Date
Argonne National Laboratory	\$98,500,000	\$79,000,000	\$12,552,850
Brookhaven National Laboratory	\$42,355,000	\$42,355,000	\$23,808,376
ETEC	\$54,175,000	\$54,162,338	\$2,517,446
Hanford (Office of River Protection)	\$326,035,000	\$326,035,000	\$62,412,639
Hanford (Richland)	\$1,634,500,000	\$1,512,982,060	\$361,393,791
Idaho	\$467,875,000	\$467,875,000	\$142,641,435
Los Alamos National Laboratory	\$211,775,000	\$211,775,000	\$43,206,970
Moab	\$108,350,000	\$108,350,000	\$22,477,861
Mound	\$19,700,000	\$19,700,000	\$4,404,952
Nevada Test Site	\$44,325,000	\$44,325,000	\$17,800,210
Oak Ridge	\$755,110,000	\$519,531,874	\$143,037,926
Paducah	\$78,800,000	\$78,800,000	\$14,727,556
Portsmouth	\$118,200,000	\$118,200,000	\$23,475,233
Savannah River	\$1,615,400,000	\$1,589,269,612	\$500,614,165
SLAC	\$7,925,000	\$7,925,000	\$4,592,445
SPRU	\$51,775,000	\$51,775,000	\$9,740,930
WIPP	\$172,375,000	\$170,261,957	\$47,219,382
West Valley	\$73,875,000	\$73,875,000	\$20,661,570
Title X Uranium/Thorium Reimbursements	\$68,950,000	\$46,024,344	\$45,624,344
Management & Oversight	\$30,000,000	\$15,083,684	\$8,597,607
Unallocated	\$20,000,000	\$0	\$0
Total	\$6,000,000,000	\$5,537,305,869	\$1,511,507,688

Financial data are based on reporting as of March 15, 2010, and are subject to change.



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Over 14,400 Workers Benefitted



Reported EM Jobs Using Recovery Act Funding (CY2009)			
Site (State)	Quarterly (Oct-Dec 2009)		EM Recovery Act Headcount "Lives Touched" (Cumulative from start of project through 12/31/2009)
	Recovery.gov Prime Contractor Jobs (FTEs)	Recovery.gov Prime Contractor plus EM Quarterly Data Call Subcontractor Jobs (FTEs)	
Argonne (IL)	51	91	103
Brookhaven (NY)	20	65	148
ETEC (CA)	9	15	211
Hanford-ORP (WA)	151	307	1037
Hanford-Richland (WA)	913	1485	2,924
Idaho (ID)	609	652	1,838
Los Alamos (NM)	148	228	233
Moab (UT)	142	235	227
Mound (OH)	6	34	43
Nevada (NV)	33	74	267
Oak Ridge (TN)	740	1285	2,778
Paducah (KY)	124	158	234
Portsmouth (OH)	82	220	547
Savannah River (SC)	1120	2370	2,848
SLAC (CA)	23	34	90
SPRU (NY)	80	140	203
West Valley (NY)	66	112	319
WIPP (NM)	105	214	377
TOTALS	4,422	7,719	14,427

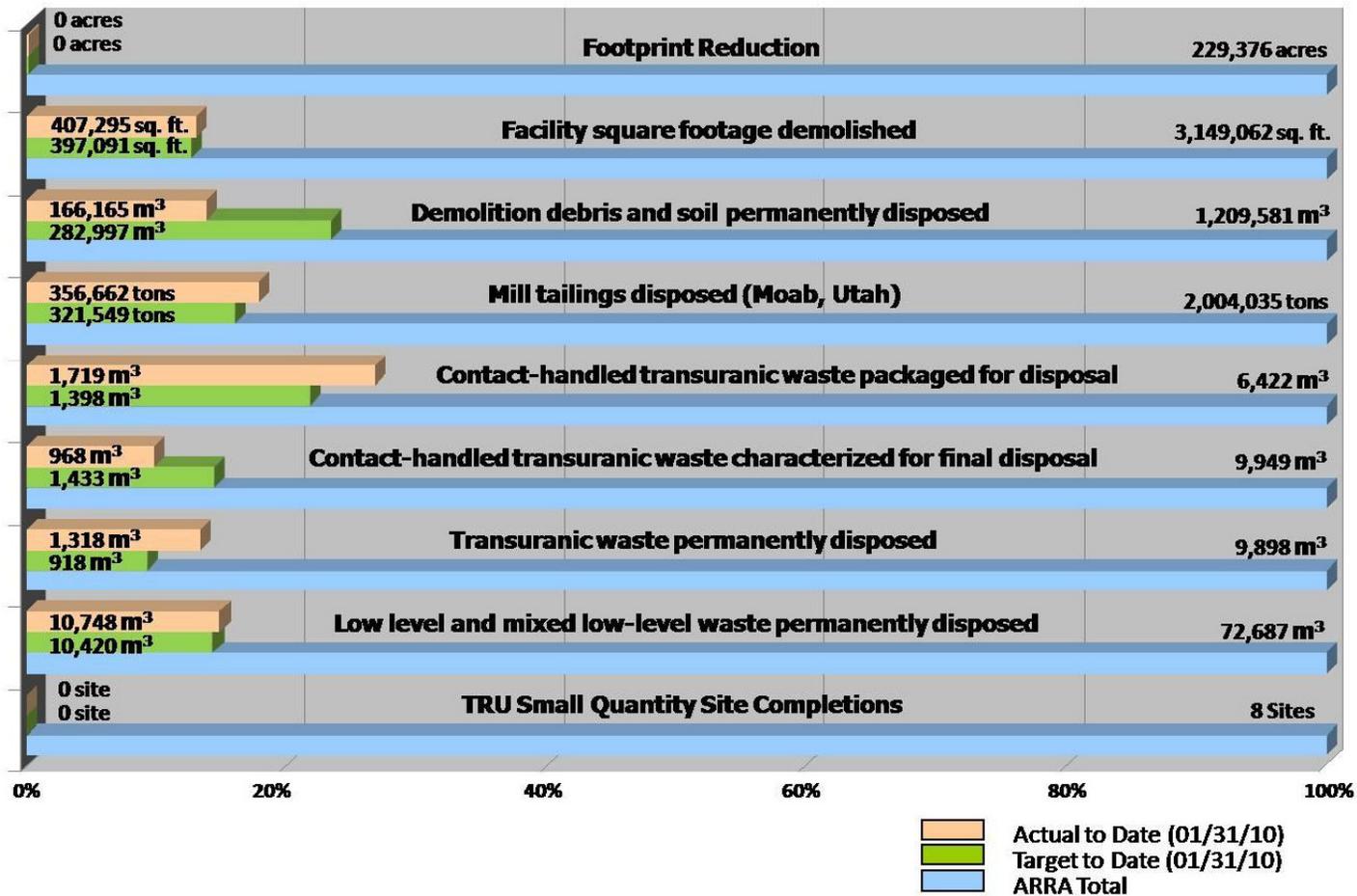


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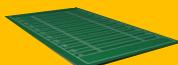


EM ARRA Performance to Date





Getting The Job Done

Performance Measure	Overall ARRA Goals (Sept. 30, 2011)	January 31, 2010 Plan	Accomplishments (as of Jan. 31, 2010)	
Facility Square Footage Demolished (square feet)	3,149,062	397,091	407,295 (13% of goal)	= 7 football fields 
Demolition Debris and Soil Permanently Disposed (cubic meters)	1,209,581	282,997	166,165 (14% of goal)	= 66 Olympic swimming pools 
Mill Tailings Disposed (tons)	2,004,035	321,549	356,662 (18% of goal)	= 2,477 rail cars  ⇒ 
Contact-Handled Transuranic Waste Processed (certification-ready) (cubic meters)	6,422	1,398	1,719 (27% of goal)	= 8,257 55-gal drums 
Contact-Handled Transuranic Waste Certified for Final Disposal (cubic meters)	9,949	1,433	968 (10% of goal)	= 332 TRUPACT IIs (4,649 55-gal drums) (111 shipments) 
Transuranic Waste Inventory Dispositioned (cubic meters)	9,898	918	1,318 (13 % of goal)	= 6,331 55-gal drums  
Low Level and Mixed Low-Level Waste Permanently Disposed (cubic meters)	72,687	10,420	10,748 (15 % of goal)	= 51,624 55-gal drums 



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Making Progress in Empowering Small Business



EM Recovery Act Program has achieved 136% of its small business goals for FY 2009!

- EM prime contracting small business goal for FY 2009 is was 4.8%
- Each EM site is expected to meet or exceed EM's corporate small business goal and maximize small business prime and subcontracting opportunities
- EM Recovery Act program targeted more than 4.8%, or \$288 million of the \$6 billion in ARRA funds, for small business primes
- Exceeded small business target goal—more than \$396 million obligated as of Sept 30, 2009 for all small business categories



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Recovery Act Ramp Down & Transition

- Survey has been sent to Recovery Act Sites
- Working with Department of Labor and Department of Education
- **EM looking at options**
 - Workforce learning centers
 - Possible retirement incentives
 - Contractor to contractor
 - Site to site
 - Site to other agencies
 - Site to private sector





Observations and Lessons

- **Planning**
 - 2015 Strategic Initiative – on-the-shelf projects ready to go
 - Contracts ready to go – easy to add additional scope
 - wish for more up-front pre-planning – clearer project scoping, costing and scheduling
 - changing requirements
- **Early and Frequent Communications**
 - on-going engagement with Stakeholders Congress, OMB, GAO, IG
- **Recruiting and Teaming**
 - Creating a sense of urgency
 - Culture of continuous improvement
 - Power of a small enthusiastic dedicated team
- **Reinforced use of DOE Order 413 Project Management System**
 - Reviews (external, program, others) , reporting, metrics
- **On-the-ground Site Representatives**
 - site advocacy and oversight





Observations and Lessons

- **Vigorous engagement between HQ and Recovery Act Sites**
 - day to day interactions
 - HQ site visits – support and oversight roles
- **IPABS data collection system**
 - financials, metrics, change control
- **Clear definitive projects –carving of work scope**
 - based on the right scope, cost and schedule
 - Correct review level
 - easier to manage
 - more meaningful reporting
 - achieving results
- **Sharper reporting resolution**
 - Dashboard – EVMS, EAC/VAC, metrics, milestones,
 - spending rates
- **Looking to the Future**
 - getting out in-front of issues
 - risk management
 - ARRA ramp-down





Summary

EM Recovery Act Program is making progress in achieving the President's goals of job creation and environmental cleanup through the *American Recovery and Reinvestment Act*.

- More than 99% of Recovery Act funds have been allocated to sites
- \$5.77 billion obligated to contracts for EM Recovery projects
- 14,400 workers have benefited from Recovery Act funds
- Over \$1.5 billion spent on Recovery work
- Achieved 136% of EM small business prime contracting goal
- Monthly monitoring of project execution and performance
- Active engagement with stakeholders and regulators

EM Recovery Act is working well.



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RECOVERY AND REINVESTMENT

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Printer-Friendly

Ask an Expert: DOE Recovery Act Clearinghouse

The purpose of the DOE Recovery Act Clearinghouse is to help increase the availability of information about DOE's American Recovery and Reinvestment Act of 2009 (ARRA) activities. The Clearinghouse will provide initial consultations, and also make referrals when appropriate to other information sources (websites, documents, DOE staff, etc).

You can [contact us](#) with your questions using our submittal form, by calling our toll-free number: 1-888-DOE-RCVY (1-888-363-7289), or browse our list of frequently asked questions. Media inquiries should be directed to the [DOE Press Office](#).

FREQUENTLY ASKED QUESTIONS

Funding Opportunities

- [How do I find out about the funds available from DOE?](#)
- [When will funds become available?](#)
- [What types of funding are available from DOE?](#)
- [How do I apply for a grant from DOE?](#)
- [How do I apply for a contract from DOE?](#)
- [How do I apply for a loan guarantee from DOE?](#)

EM Recovery Act Program Office

<http://www.em.doe.gov/emrecovery>

Email: EMRecovery@em.doe.gov

Phone: 202-586-2083

DOE Recovery Act Clearinghouse

<http://RecoveryClearinghouse.energy.gov>

Email: RecoveryClearinghouse@hq.doe.gov

Phone: 1-888-DOE-RCVY