



A global leader in building systems and aerospace industries

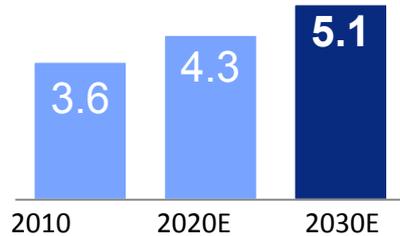


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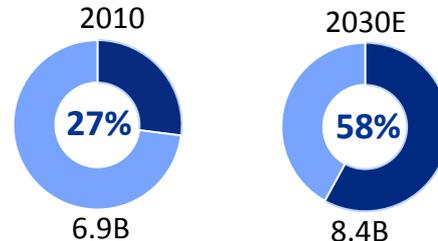


Operating at the intersection of powerful megatrends

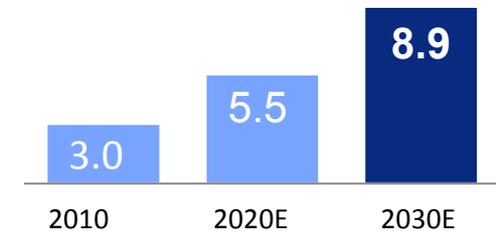
Growing urban population
(billions)



Expanding middle class
(share of population)



Increasing air travel
(revenue passenger miles in trillions)



UTC 2020 – Fourth 5 Year Sustainability Goals



REDUCE
GREENHOUSE GAS
EMISSIONS

15%



REDUCE
WATER CONSUMPTION

25%



IMPLEMENT
GLOBAL WATER
BEST PRACTICES

100%



REDUCE
HAZARDOUS WASTE
GENERATION

10%



RECYCLE
TOTAL WASTE

90%



ELIMINATE
USE OF CHLORINATED &
BROMINATED SOLVENTS

100%



REDUCE
ERGONOMIC RISK

50%



FURTHER REDUCE
EXPOSURE TO
HAZARDOUS
SUBSTANCES



INCREASE
LEVEL 1 MISTAKE
PROOFING

3x

Versus 2015 baseline