



U.S. DEPARTMENT OF
ENERGY

Office of Science
ORNL Site Office

ORNL Site Office ORNL/ORISE

**Prepared for the Commission to Review the
Effectiveness of the National Energy Laboratories**

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March 24, 2015

ORNL Site Office Mission

The ORNL Site Office (OSO) supports the Office of Science mission to foster, formulate, and support forefront basic and applied research programs that advance the science and technology foundations necessary to accomplish DOE missions.

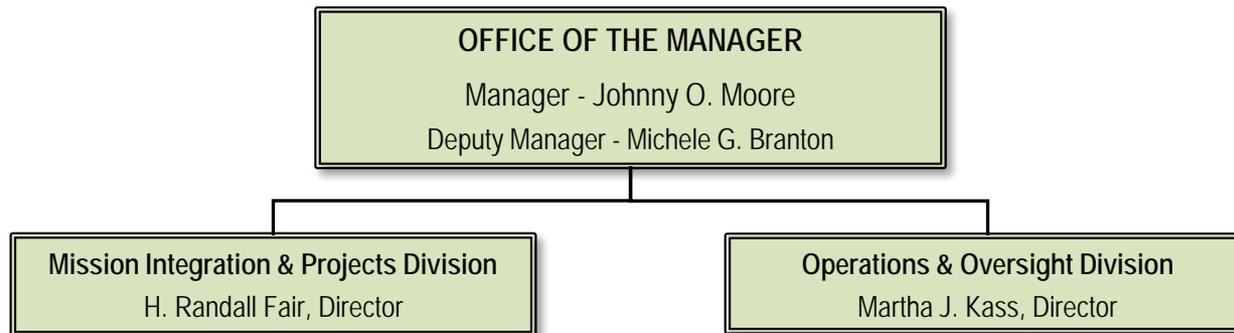
OSO is responsible for:

- Implementation of DOE's mission at the Oak Ridge National Laboratory (ORNL) and the Oak Ridge Institute for Science and Education (ORISE);
- Work for Others performed for Other Federal Agencies, State, and Local Governments and Private Industry performed under the OSO contracts; and
- Other research and development contracts assigned by DOE-Headquarters.

OSO executes its mission through four major functions:

- Management of the contracts for operation of ORNL and ORISE to ensure mission delivery;
- Providing operational oversight and assuring regulatory compliance of contractor operations;
- Providing effective federal stewardship of DOE resources; and
- Managing federal resources to assure effective and efficient operations.

ORNL Site Office Organizational Structure



Site Office:

Accountable for mission execution and contractor performance

Performance Management

- Goals/Notable Outcomes established in PEMP
- Formal progress monitoring at mid and end of year
- Informal monitoring throughout FY
- DOE conducts annual appraisal

Set Expectations

- Establish contract terms and conditions
- Implement DOE directives and SCMS
- Set/Approve standards
- Authorize work (WAs, FWPs, LDRD, WFO, CRADAs)

Facilitate

- Program/project management
- Facilities/infrastructure planning/prioritization
- Owner's responsibilities: MOAs, permits, etc.
- DSA review and approval/startup and restart
- Federal functions: CO/COR, Davis-Bacon, NEPA, etc.

Monitor/assess

- Monitor performance
- Program/project reviews
- Coordinate reviews by external organizations
- Regulatory compliance oversight
- Assessment Program
- Commitment tracking

Evaluate

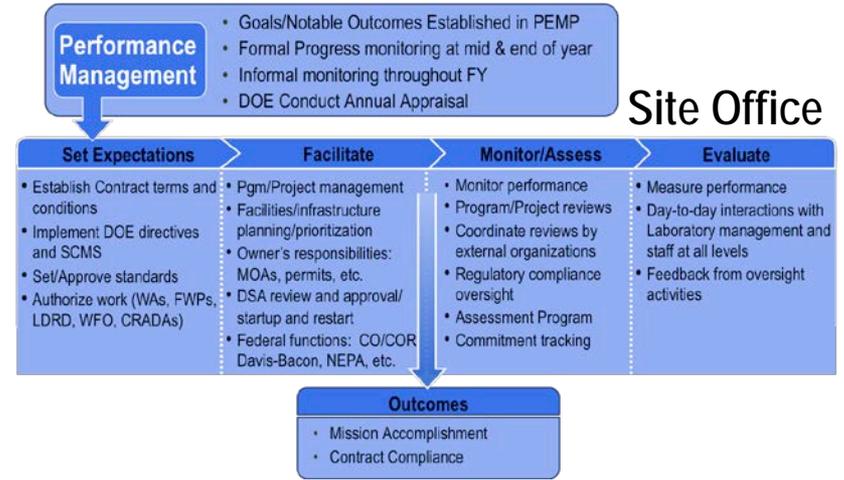
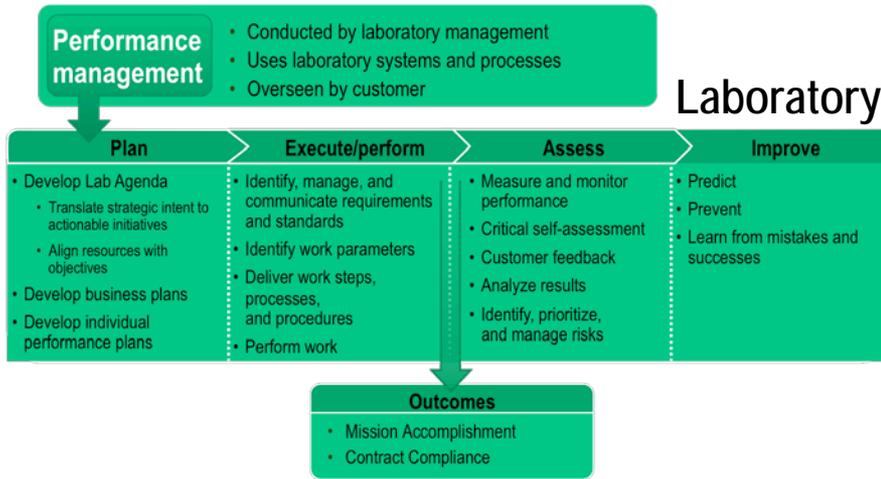
- Measure performance
- Day-to-day interactions with Lab management and staff at all levels
- Feedback from oversight activities

Outcomes

- Mission execution
- Contract compliance



Relationship



Growing
 Trusting
 Partnering
 Respectful
 Focused on Accomplishing Mission

DOE-OSO Contractors



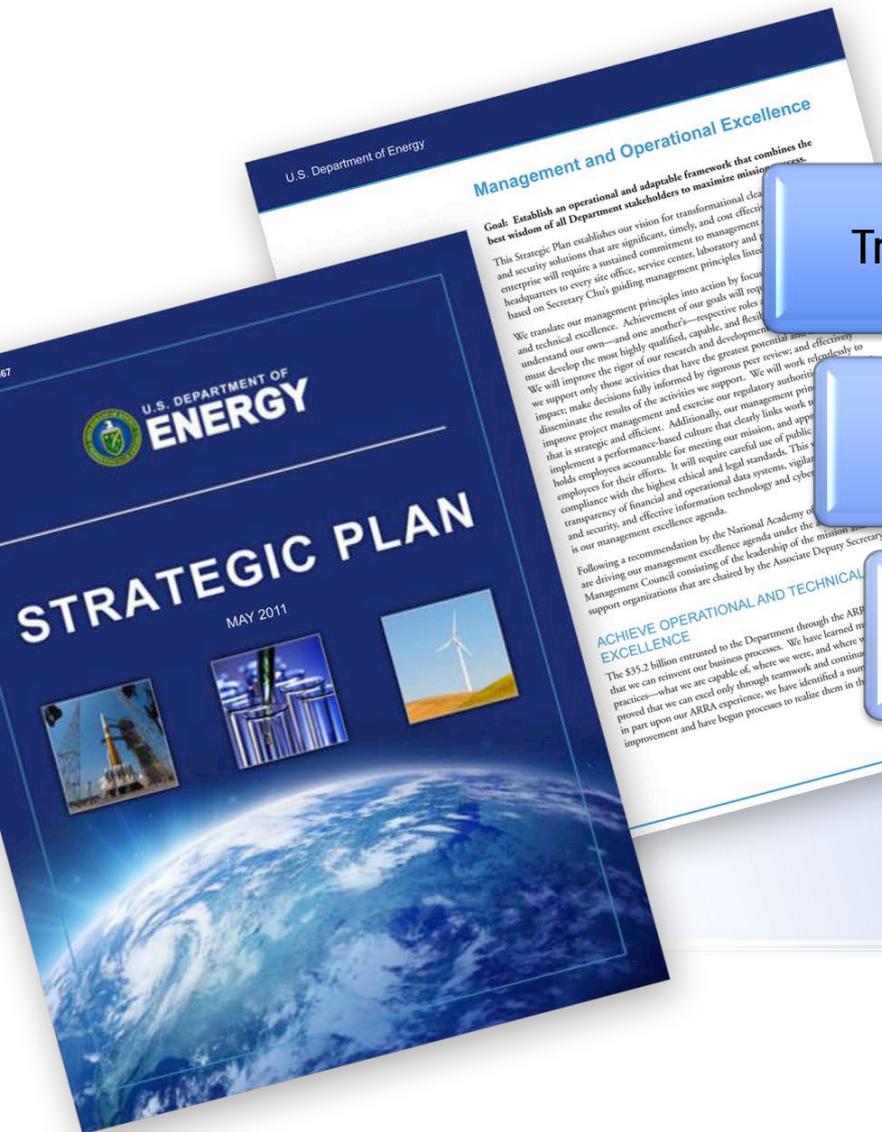
Oak Ridge National Laboratory



Oak Ridge Institute for Science and Education



Why focus on Contractor Assurance?



Transparency

Accountability

Trust

Effective division of labor

Decision making, risk management, and allocation of resources

Improve Mission Performance





Discussion