

DOE Electricity Advisory Committee Meeting
Sheraton National Hotel
May 20, 2008
Minutes

Members Present:

Linda Stuntz, Esquire, Stuntz, Davis, and Staffier, P.C. (Chair)
Yakout Mansour, California ISO (Vice Chair)
Paul J. Allen, Constellation Energy
Guido Bartels, IBM
Gerry Cauley, SERC Reliability Corporation
Jose Delgado, American Transmission Company
The Honorable Jeanne Fox, New Jersey Board of Public Utilities
Rob Gramlich, American Wind Energy Association
The Honorable Dian Grueneich, California Public Utilities Commission
Michael Heyeck, American Electric Power
Hunter Hunt, Sharyland Utilities
Susan Kelly, American Public Power Association
Irwin Kowenski, Occidental Energy Ventures Corporation
Barry Lawson, National Rural Electric Cooperative Association
Ralph D. Masiello, KEMA
John McDonald, GE Energy
Steve Nadel, American Council for an Energy Efficient Economy
David Nevius, North American Electric Reliability Council
Enrique Santacana, ABB Inc.
The Honorable Tom Sloan, Kansas House of Representatives
The Honorable Barry T. Smitherman, Public Utility Commission of Texas
Tom Standish, CenterPoint Energy
Dr. Robert J. Thomas, Cornell University
Vickie Van Zandt, Bonneville Power Administration
Bruce Walker, Consolidated Edison of New York
Jonathan Weisgall, MidAmerican Energy
Malcolm Woolf, Maryland Energy Administration

Members Not Present:

Ralph Cavanagh, Natural Resources Defense Council
Joseph Garcia, National Congress of American Indians
Brad Roberts, Electricity Storage Association

DOE Staff Present:

Kevin Kolevar, Assistant Secretary for Electricity Delivery and Energy Reliability,
Office of Electricity Delivery and Energy Reliability (OE)
Patricia Hoffman, Principal Deputy Assistant Secretary for Electricity Delivery and
Energy Reliability, OE
Mark Whinton, Deputy Assistant Secretary for Permitting, Siting and Analysis, OE

Michael Brairton, Transmission Siting Analyst, OE
Steve Lindenberg, Wind Program Manager, Office of Energy Efficiency and Renewable Energy
Larry Mansueti, Senior Advisor, OE
David Meyer, Senior Advisor, OE
Elizabeth Mortenson, Special Assistant, OE
Elliott Nethercutt, Special Assistant, OE
Downey Palmer, Special Assistant for Communications, OE
Mell Roy
Dan Ton

Others Present:

Stacy Angel, Environmental Protection Agency
Sharla Artz, SEL, Inc.
Dipka Bhambhani, Inside Energy
Jay Birnbaum, Current Energy Group
Ed Gray, Elster; Eric Hsieh, NEMA
Heath Krukuaahs, American Transmission Company
Sarah Mahmood, Department of Homeland Security
Terri Moreland, CAISO
Patrick Murphy, Department of Homeland Security
Eric Shay, NEMA
Jamie Simler, FERC
Zolaikha Stroy, EEI
Bruce Talley, ABB Inc.
Michele Tihami, IBM
Barbara Tyran, EPRI
Katy Vickland, SRI
Paul Wang, E2RG
Mandy Warner, Energetics Incorporated
Peggy Welsh, Energetics Incorporated
Charles Whitmore, FERC
Harry Wingo, Current Energy Group
Marc Yacker, ELCON

Opening Remarks

The first meeting of the Electricity Advisory Committee (EAC) was held on May 20, 2008, at the Sheraton National Hotel in Arlington, Virginia. Kevin Kolevar, Assistant Secretary for Electricity Delivery and Energy Reliability at the U.S. Department of Energy (DOE), opened the meeting at 8:37 am EDT.

Assistant Secretary Kolevar informed the EAC that two subcommittees would be formed to meet the requirements of the Energy Independence and Security Act of 2007 (EISA), although the EAC may designate additional subcommittees if appropriate. One EAC subcommittee will focus on smart grid technologies and the other subcommittee will

focus on electricity storage technologies. Assistant Secretary Kolevar suggested that the EAC also focus on the issue of electricity supply adequacy.

Linda Stuntz, Chair of the Electricity Advisory Committee, thanked the members for attending the meeting and suggested that based on their preferences, EAC members should nominate themselves within a week for membership on the Electricity Storage and Smart Grid Subcommittees. Chairman Stuntz then discussed the need for the entire Committee membership to work together on the issue of electricity supply adequacy. Chairman Stuntz advised the group that the subcommittees and the EAC as a whole should consider what work products should be completed by early December 2008 so that they could be presented to the incoming Administration for its consideration.

David Meyer is DOE's Designated Federal Officer for the EAC. He advised the group that the next EAC meetings would be September 25, 2008 and December 10, 2008. [NOTE: Since the May 10 EAC meeting, plans for these meetings have changed. The September meeting will be from 3:30 – 5:30 on September 25, and from 9 – 2 on September 26. The December meeting will be an all-day session on December 11.] In the interim, the Subcommittees and several working groups concerning aspects of electricity supply adequacy will work via conference calls.

Discussion of EAC Activities

The Chair asked each committee member to express what he or she saw as the major issues that the EAC should focus upon in 2008. Member Jonathan Weisgall asked what electricity adequacy means and what Chairman Stuntz and Assistant Secretary Kolevar envision the EAC doing in that arena. Assistant Secretary Kolevar responded that although the Nation has many electricity supply options, all of them face significant obstacles of one kind or another, and that there was reason for concern about how best to ensure that the future infrastructure would be able to meet requirements concerning adequacy, reliability, affordability, and environmental protection. Mr. Kolevar requested the EAC provide recommendations to DOE on what role the Federal government, and in particular, what role DOE should play in assuring adequacy from both generation and delivery aspects and what the effect will be on electric reliability. However, Assistant Secretary Kolevar was clear that DOE does not want to influence what the EAC determines to do. Rather, he wished to hear from members of the Committee on how they think the EAC should handle this issue.

Vice Chair Yakout Mansour commented that now is the appropriate time for DOE to establish the Committee because the industry is in the process of a major technological and institutional transformation. Recognizing that the transition is challenging and must be managed very carefully, Vice Chair Mansour recommended that the EAC provide recommendations on how to integrate significant amounts of demand response capability, smart devices, and renewable generation into the grid.

Member Guido Bartels asked others to give their ideas on how to make the EAC most effective. He believes the Committee should give particular attention to Smart Grid

issues. However, he pointed out that there is confusion about what “smart grid” means and that the Smart Grid needs to be understood as a mechanism that would enable the achievement of a broad range of policy objectives.

Member Susan Kelly said that whatever recommendations the EAC puts forward, they must include an emphasis on cost-effectiveness and benefits to consumers that will be real and measurable.

Member Jeanne Fox expressed her concern that the Nation is relying too heavily on natural gas as a generation fuel. She believes using more natural gas for electricity is short-sighted and that natural gas should be conserved for future generations to use for space heating and as an industrial feedstock.

Member Michael Heyeck cautioned the EAC to not “incrementalize.” He believes the EAC needs to think about what the grid should look like in 2030, not 2012, and it should take into account that much of the existing grid consists of facilities that have been in place for several decades.

Member Jose Delgado noted that the EAC should recognize the continuing importance of both State and Federal policy; and also that the grids are already designed and operated as international systems, and that this internationality is likely to become increasingly important.

Assistant Secretary Kolevar asked if any members disagreed with the suggestion that the EAC explore electricity adequacy issues. Member Tom Standish commented that the electricity adequacy discussions could address issues that the Smart Grid and Energy Storage Subcommittees would not.

Member Malcolm Woolf stated that in his view the goals for the Committee to keep in mind should be 1) keeping the lights on; 2) keeping electricity affordable; and 3) enabling clean air and other environmental goals. He argued that the EAC should also examine alternative models for structuring electricity markets and foster a national conversation about which structures would best achieve the three fundamental goals.

Chair Stuntz asked if there was consensus among the members having the Committee as a whole address the issues of electricity adequacy at a high level, looking to 2030.

Member Hunter Hunt responded that the EAC should create a long-term vision, but that it also needs to identify some of the key actions needed to get there from where we are today.

Member Paul Allen noted the urgency of making major, timely investments in new infrastructure, and cautioned against further experimentation with alternative market regimes. In his view, energy prices in the U.S. have been artificially low for a long time, and that era is now coming to an end. He suggested that the EAC should provide insight for future policymakers on lessons learned.

Member Barry Smitherman cautioned the EAC to stay focused on the subjects where it and in turn DOE could have significant impacts. In his view, these are matters related to accelerating the development of transmission, implementation of Smart Grid technologies, and strengthening demand response, as opposed to supply-side actions.

Member Barry Lawson believes that in addressing any issue, the EAC must remain focused on benefits for consumers and maintaining reliability.

Member Dian Grueneich questioned how the work of the Smart Grid Subcommittee would be different from the work of the FERC-NARUC Smart Grid Collaborative. Commissioner Grueneich suggested that the Smart Grid and storage issues be addressed in the context of the 2030 vision and transmission issues be addressed within the resource adequacy context.

David Meyer informed the Committee that Member Brad Roberts [not present at this meeting] was especially interested in the work of the Electricity Storage Subcommittee. Imre Gyuk of DOE, an expert on R&D in energy storage technologies, will assist the Electricity Storage Subcommittee. Eric Lightner of DOE, an expert on research and development (R&D) related to smart technologies, will assist the Smart Grid Subcommittee. Mr. Lightner is also Director of the Smart Grid Task Force, a working group of officials from several Federal agencies focused on facilitating the implementation of Smart Grid technologies. Mr. Lightner will aid the EAC's Smart Grid Subcommittee in coordinating with the Task Force and the newly-established FERC-NARUC Smart Grid Collaborative.

Member Robert Gramlich recommended that education should be a key goal for the EAC. He noted that policymakers' understanding of complex technical issues is sometimes limited. Mr. Gramlich suggested that the EAC shift its focus from electricity adequacy to reliability and clarify that its 2030 vision is a carbon-constrained future.

Member Steve Nadel said that increased energy efficiency and demand-side programs need to be included as components of electricity adequacy. A key issue with the implementation of Smart Grid technologies will be to ensure that the change results in significant benefits to consumers.

Member Robert Thomas agreed that electricity adequacy is the right question to address. He noted that there are several new factors driving how the grid will be used in the future, including Federal carbon legislation, deployment of plug-in hybrid vehicles, and a desire to reduce the Nation's dependence on oil. He argued that planning the grid of the future is critical and that technologies, policies and workforce issues must be addressed by the EAC.

Member Vickie VanZandt added that the subject of electricity adequacy must also include transmission issues. She said a recent Bonneville Power Administration (BPA) study found that the passive components of BPA's transmission system seem to be aging very well, but that the active components do not age so well. BPA's studies show that

important benefits can be achieved through closer monitoring of the active components with sophisticated diagnostic tools. She agrees that increased electrification of the transportation sector appears likely, that if it happens it would be a major increase in electricity load, and that the industry needs to figure out how it will cope with that change.

Chair Stuntz then asked members to consider whether the EAC should establish a subcommittee to address transmission issues, or address transmission as a subheading under electricity adequacy.

Member Bruce Walker suggested that the EAC also address security concerns as an important aspect of electricity adequacy.

As a summary of the Committee's discussion, Assistant Secretary Kolevar said that what he heard is that the members agree the EAC should address electric resource adequacy as its primary concern for 2008, particularly as it relates to reliability, in addition to the work of the Smart Grid and Electricity Storage Subcommittees. The various aspects of electric resource adequacy will be addressed in terms of their implications for actions needed to achieve a long-term vision for the Nation's electricity infrastructure in 2030, within a carbon-restricted future.

Presentation by Charles Whitmore, Federal Energy Regulatory Commission

Charles Whitmore, a senior analyst at FERC, gave a presentation on the state of electricity markets. Mr. Whitmore outlined three separate geographic and functionally different wholesale electricity markets in the United States: a western market, based primarily on bilateral contracts; a southeastern market, based primarily on self-supply by investor-owned utilities and a small amount of bilateral trade; and restructured markets managed by RTOs, based primarily on day-ahead markets.

Mr. Whitmore noted that there are large systemic risks today pertaining to investments in new nuclear and coal-powered generation, and that any wholesale market would have to develop ways to clarify how such risks are to be shared between sellers and buyers. In his view, none of the three markets had well-developed mechanisms for doing this.

Ms. Fox asked who in the Federal government is studying how these risks are being addressed, particularly from the consumer's point of view. Mr. Whitmore replied that he did not know of anyone at FERC or elsewhere who is doing such analysis.

Chair Stuntz commented it is important to keep the different regional market structures in mind in EAC discussions and suggested that dealing effectively with investment risk may be one of the most important challenges in determining how to get to where we want to be in 2030.

Mr. Whitmore added that in his view there are lessons to be learned from the three market regimes.

Mr. Woolf noted that if neither FERC nor DOE was addressing the risk issue, and if the States are not able to address it, perhaps the EAC should take it on; he also noted that the existing patchwork of market forces and regulatory requirements is not something anyone would have designed, and hence there is a need to think about a better approach. Mr. Heyeck and Mr. Gramlich expressed concern that an effort by the EAC to address market structure and risk management issues would lead to unproductive debates between factions on the committee.

Presentation by David Nevius, North American Electric Reliability Corporation (NERC)

Member David Nevius gave a presentation on “Ensuring a Reliable Bulk Electric System.” He reported that last year’s NERC long-term reliability assessment projected that electricity use is likely to grow more than twice as fast as electricity supply, and that the electricity delivery system is being operated at or near its limits more and more of the time. NERC’s 2008 long-term assessment is in preparation, and he will circulate it to the Committee when it is available.

Increased transmission capacity, he explained, will be essential to integrating much new generation capacity (wind, solar, nuclear) into the system and enabling its output to be delivered to load centers. The electricity and natural gas industries have become very interdependent. It is now important to look beyond generation capacity per se and be confident that both gas supplies and gas delivery have been addressed. The 2008 assessment will address two new gas-related issues: firm vs. non-firm gas delivery service, and maintaining the btu content of delivered gas when some part of that gas comes from liquefied natural gas (LNG).

Mr. Nevius concluded with three points: 1) he believes today’s public policy processes do not adequately appreciate the interstate and international nature of the grid; 2) the transition to a low-carbon future will dramatically change our transmission requirements; and 3) we need to better coordinate and accelerate the transmission siting process.

Mr. Smitherman questioned whether natural gas supplies should be considered “healthy,” given that costs are now about \$11/million btu. Mr. Nevius said that although costs are high, the supply would be adequate for the summer. Mr. Nadel asked how renewable portfolio standards (RPS) and energy efficiency were factored into capacity margins. Mr. Nevius answered that NERC did not assign a risk level to RPS or energy efficiency. Mr. Heyeck asked Mr. Nevius to comment on the status of the industry’s compliance with reliability requirements. Mr. Nevius replied that there is increased attention being paid by the industry to compliance with reliability standards. Mr. Delgado returned to the question about \$11 natural gas, and asked Mr. Nevius to confirm that when NERC addresses reliability, it does not take price into account. Mr. Nevius confirmed that NERC does not considering price when it evaluates the adequacy of the fuel supply.

The EAC Adjourned for a Fifteen-Minute Break

Discussion of Electricity Adequacy and Related Issues

Chairman Stuntz reconvened the meeting and said that a key near-term objective for the EAC in 2008 would be to develop a work product (or a set of them) that would provide timely recommendations for consideration by the incoming Administration. Assistant Secretary Kolevar suggested that the EAC focus on broad long-term objectives concerning electricity adequacy and barriers to their achievement, rather than specific policy measures. Mr. Kolevar also noted that there was broad agreement on the fundamental importance of maintaining reliability. Chair Stuntz recommended the EAC not create a third subcommittee to address transmission, but rather treat it as one of the several components of electricity adequacy, and that electricity adequacy should be addressed by the Committee as a whole.

Mr. Weisgall agreed that the issue of electricity adequacy should be addressed by the full Committee. He recommended that the Committee give particular attention to education, energy efficiency through energy storage and Smart Grid, transmission, and R&D needed to enable increased reliance on low-carbon technologies.

Mr. Walker commented that the development of clearer standards for RPS, energy efficiency, smart grid, and transmission would aid in overcoming many of the barriers to achieving our long-term objectives.

Mr. Thomas agreed that electricity adequacy should be the overarching framework for the EAC's efforts in 2008. He went on to make two points: 1) the workforce problem is an important unresolved barrier in the R&D area; and 2) the changes that are coming are immense, and there are many uncertainties ahead, which puts a premium on technologies and strategies that will enhance the industry's flexibility and adaptability.

Mr. Standish supported the importance of fostering and maintaining flexibility, because conditions, technologies, and priorities would continue to evolve as we go forward.

Commissioner Smitherman expressed his concern about setting "reasonable" electricity prices as a goal. In his view, it is much better to have rational prices, because they allocate resources efficiently. However, it is also important to provide consumers with the tools and information they need to control their consumption when prices are high.

Mr. Sloan explained that work is currently under way at FERC to develop regulatory policies that Federal and State regulators could use to enable utilities to take somewhat greater risks in deploying new technologies. In his view, we need to reward, not penalize, a utility that is willing to experiment with new technology. He hopes that the EAC will be able to contribute to the overall education process needed to roll out the new technologies that will enable the public to deal with higher electricity costs.

Member Enrique Santacana suggested that the EAC develop a set of broad criteria for the electricity infrastructure in 2030, and then determine how transmission, Smart Grid and

storage technologies relate to developing that infrastructure. He noted that there will be a tradeoff between reliability and cost and said the Committee should address what level of reliability is essential. Vice Chair Mansour expressed his hope that the EAC will not recommend more planning studies – the important problems are in bringing the studies to reality.

Member John McDonald stated that the business case for the Smart Grid must be developed to show the potential that Smart Grid has for achieving a wide range of benefits. In his view, one of the major barriers to achieving the Smart Grid's potential is the need to think and act more holistically, both at the company level and at a more aggregate infrastructure level. This will lead to new modes of analysis and new partnerships to deliver new products and services, both within the electricity industry and to the economy at large. Mr. McDonald believes that utilities need incentives to pursue innovations sooner rather than later, and that some innovations should be initiated on a large scale. Pilot projects are of little value unless they are done as part of some larger strategic plan. He thinks there is a major educational challenge here, both within the electricity sector and for electricity consumers.

Mr. Nadel returned to the theme that electricity adequacy should be addressed by the full Committee, rather than by a separate subcommittee. He suggested that small drafting groups be formed to address specific adequacy issues, and that they be assembled into a single draft report for the full Committee's review.

Mr. Lawson acknowledged the importance of looking ahead to 2030, but he also stressed that the industry was going to face some urgent problems before then, and suggested that the Committee adopt both a mid-term and a long-term outlook. Given the importance of prioritizing R&D efforts, he also suggested that the Committee consider developing an R&D roadmap for the consideration of the new Administration.

Mr. Kowenski noted that it was not certain that the EAC would have a future under a new Administration. He suggested the EAC focus its efforts in 2008 on matters related to Smart Grid and energy storage and seek primarily to show the new Administration why it is important to make progress in these two areas.

Assistant Secretary Kolevar observed that the Department had several advisory committees that had been in existence for many years, such as the National Coal Council and the National Petroleum Council. He believes there will be an enduring need for an Electricity Advisory Committee.

Ms. Kelly argued that a concern for cost effectiveness must be a critical element in any recommendations that the EAC develops. She urged the Committee to address demand response as the "third leg" of an adequacy stool (the other legs being generation and transmission). She agreed that the EAC should not address market structures. Further, she recommended that the EAC address the inherent strains between State and Federal jurisdiction on transmission siting by emphasizing the need for greater reliance on regional approaches and institutions.

Mr. Hunt suggested the EAC focus its efforts on overcoming barriers, particularly those barriers that cut across State lines and impede achievement of our broadly-shared objectives for 2030. He mentioned that the EAC does not have a member from the financial community, and that financing is a critical subject that the Committee should address. Finally, he added that if the days of cheap energy are coming to a close, that translates into a major educational task, because it is necessary to show consumers why prices are rising and enable them to understand their options.

Mr. Heyeck acknowledged the importance of cost-effectiveness, but emphasized that cost-effective does not mean cheap – it means focusing on the value proposition, whether at the company level or in any recommendation the EAC develops. In the transmission area, he sees two major barriers, siting and cost allocation, and he agrees with Yakout Mansour that more planning studies are not the answer. He also recommended that the Committee focus on the possibility of step-changes that will affect how electricity is used, such as the widespread deployment of plug-in hybrid vehicles.

Commissioner Grueneich commented that although it was important to keep the long term in view, it is actually very difficult. Looking back 10 years, few would have anticipated where we are today; looking ahead, we should assume that the pace of change will continue and that there are a lot of things we don't know. Accordingly, she believes the Committee should limit its efforts in 2008 to advising the next Administration on where it and DOE should focus their efforts for the next few years.

Mr. Gramlich suggested that the Committee focus on barriers that apply to all types of generation resources and include problems concerning the management of transmission and system operations as additional renewable and storage capacities are added to the system.

Mr. Delgado observed that from a transmission perspective 2030 is not very far away. He suggested the EAC limit its focus in 2008 on what the Federal government should do. He believes that DOE should provide leadership to improve coordination and collaboration among the States on electricity issues.

Member Gerry Cauley commented that in his view the key requirements were to educate consumers about where electricity comes from and what its real costs are, and to empower them to make informed choices about their use of electricity. One of the major barriers, he thinks, is inconsistency among policies put forward by different regimes at different levels.

Mr. Bartels noted the importance of building more electronic intelligence into the electric infrastructure, because it would enable greater achievement of many policy objectives and it would also enhance flexibility in responding to changing circumstances of many kinds. He also emphasized the importance of having a long-term strategic vision, and of setting standards as ways to draw investment, ideas, and talent into the industry.

Mr. Allen stated that cost effectiveness and value propositions must be the underpinnings of any recommendations that the Committee put forward. Getting to a low carbon economy in 2030 could be very expensive, but unless the Nation faces that prospect directly, it will not get the technologies needed to achieve the goal. Various plans for dealing with carbon are being discussed, but at the consumer level it will amount to a tax, and the carbon regime will have to be designed carefully to avoid hurting a lot of people. He sees this as a big dilemma that should be teed up for the Administration in very clear terms. He is hopeful that the public might be shown that in return for higher energy prices they will get greater environmental quality and a renaissance in American jobs. He recommended that the EAC also identify some strategically significant gaps for the next Administration (such as the lack of some important kinds of manufacturing capacity in the U.S.), in addition to barriers. Mr. Allen also suggested that the Committee be briefed on DOE's current suite of programs for addressing the problems discussed by the Committee, including work that is being done at DOE's national laboratories.

Mr. Woolf stressed the need for the Committee to develop something concrete to give to the next Administration.

At the conclusion of this discussion, Assistant Secretary Kolevar said that he liked what he had heard from the Committee members. He thinks that the EAC should focus on what the Federal government can do with limited resources, and stress the importance of keeping the value proposition in view. He suggested that whatever deliverable the EAC develops, it should be kept simple, articulate a vision, and identify barriers and gaps.

Next Steps

To move the process forward, David Meyer suggested that an outline for an electricity adequacy report be developed by the leadership of the EAC and distributed for comment. The next step would be to create small writing teams to address the various parts of the outline. The final report might or might not include material from the papers that will be developed by the Smart Grid and Electricity Storage Subcommittees. That determination can be made later.

Chair Stuntz stated that the electricity adequacy issue would be discussed by the full Committee. The EAC leadership will draft the outline and will establish small subgroups to deal with particular topics.

Assistant Secretary Kolevar noted that there are EISA legislative requirements for the two Subcommittees. All reports from the EAC will be publicly available and all drafts, reading materials, etc. will be posted on the EAC website. He told the Committee that DOE will support the Committee to ensure that members can participate freely.

Chair Stuntz commented that someone from EIA should probably attend future EAC meetings. Chair Stuntz excused herself from the meeting due to a scheduled meeting at 12:30 PM EDT. Vice Chair Mansour chaired the remainder of the EAC meeting.

Public Comments

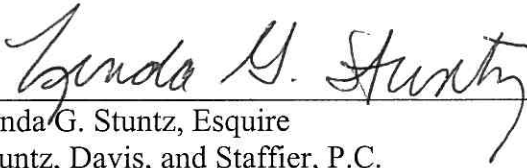
Vice Chair Mansour opened the floor for public comments.

Ed Gray, Elster Integrated Solutions, commented that the smart grid transition is under way now, rather being something for the future. In addition, he recommended that the Committee take into account that, in part, the industry was going to shift from being a hardware-based business to being a software-based business, and he thinks the Committee can help facilitate this transition.

Eric Shay, National Electric Manufacturers Association, stated that he had submitted comments to David Meyer for circulation to the Committee.

There being no other comments, Vice Chair Yakout Mansour adjourned the meeting of the DOE Electricity Advisory Committee at 12:37 PM EDT.

Respectfully Submitted and Certified as Accurate:



Linda G. Stuntz, Esquire
Stuntz, Davis, and Staffier, P.C.
Chair
DOE Electricity Advisory Committee

July 15, 2008
Date