



Budget and Performance Integration

The mission of the Budget and Performance Integration (BPI) Initiative of the President's Management Agenda (PMA) is to provide a greater focus on performance, under the direction of the 1993, Government Performance and Results Act (GPRA). BPI has two goals, which are:

- To use performance information in budgeting.
- To improve program performance and efficiency.

Department of Energy (DOE) has made significant progress in basing the allocation of resources on objective assessments of how programs deliver tangible benefits to the public. We are implementing these initiatives because they are the right things to do. The quality outcome measures derived from these initiatives will ensure that our planning and programming strategies drive resource allocation decisions, and not vice versa.

DOE's BPI objectives focus on establishing a baseline for planning; decision-making in a multi-year context; establishing of priorities and performance based decisions; strengthening accountability; and integrating planning, financial data and operations. These objectives stress:

- Increased accountability, effectiveness, and efficiency by implementing multi-year plans designed to improve the management and performance of a program.
- Investment in high pay-off or high priority activities, which focus mostly on programs that can achieve demonstrably greater results for the same or less cost.
- Data systems and process integration that provide reliable cost and performance information for planning, programming and budget decision making.
- Applying programs, such as Program Assessment Rating Tool (PART) to identify program strengths and weaknesses.

DOE is committed to developing and improving programs that are focused on producing meaningful results for the taxpayer.



Highlights of What We've Accomplished

- Created corporate standards for developing meaningful performance measures that focus on outcomes and outputs instead of activities.
- Integrated the use of the PART into the internal program assessment and budget process.
- Developed an integrated approach that links 100% of programs to the Department's Strategic Plan.
- Established efficiency measures for all programs to reduce the cost of producing results. This includes DOE establishing common measures that apply across multiple programs.
- Use multi-year planning and budget processes to ensure that budget requests are based on DOE priorities and program performance.
- Use an integrated team approach to analyze program budgets and make recommendations to the Chief Financial Officer (CFO).
- Reduced the number of FY 2007 annual program targets to focus on the critical performance needed to achieve our program goals.



FY 2006 Goals

To build on our accomplishments, DOE has established aggressive BPI goals for 2006. These goals are:

- Create an implementation plan and schedule for the FY 2008-FY 2012 multi-year planning process, defining specific work products, which will enable the Department to institutionalize multi-year planning.
- Utilize a corporate information system, to link cost and performance elements and provide managers with accurate and timely information needed to make better decisions.
- Reduce the number of FY 2006 performance measures by 15% from the FY 2005 number.
- Evaluate the further use of common performance measures that can be applied across multiple programs and recommend whether or not to proceed with each identified common measures.
- Standardize program management reporting to senior management to enhance accountability; improve reporting consistency; ensure prompt and appropriate corrective actions are taken; and improve the report's overall value to senior leadership.
- Submit a fully integrated DOE, FY 2007-FY 2011 performance budget to Congress.
- Evaluate the use of recommended PART performance measures as corporate performance measures under GPRA.