

Presentation to the U.S. Department of Energy
Tribal Energy Meeting
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Campo's Renewable Energy:

***Security, Independence and
Economic Development***

Campo Kumeyaay Nation



- One of 12 Kumeyaay Bands with over 350 tribal members
- Approximately 50 miles from the city of San Diego in Eastern San Diego County, California
- Located on the U.S.-Mexico border
- Proximity to the border makes drug trafficking, immigration and security primary issues for our people



Campo & Renewable Energy



- Located at the hub of the area's renewable resource zone identified by the Western Governors' Association
- The Campo Renewable Energy Zone (CREZ) represents an enterprise zone of seven economic activity projects that will provide infrastructure, jobs and revenue for the Campo people
- One of first tribal nations to join The Climate Registry and measure and collect data on GHG emissions



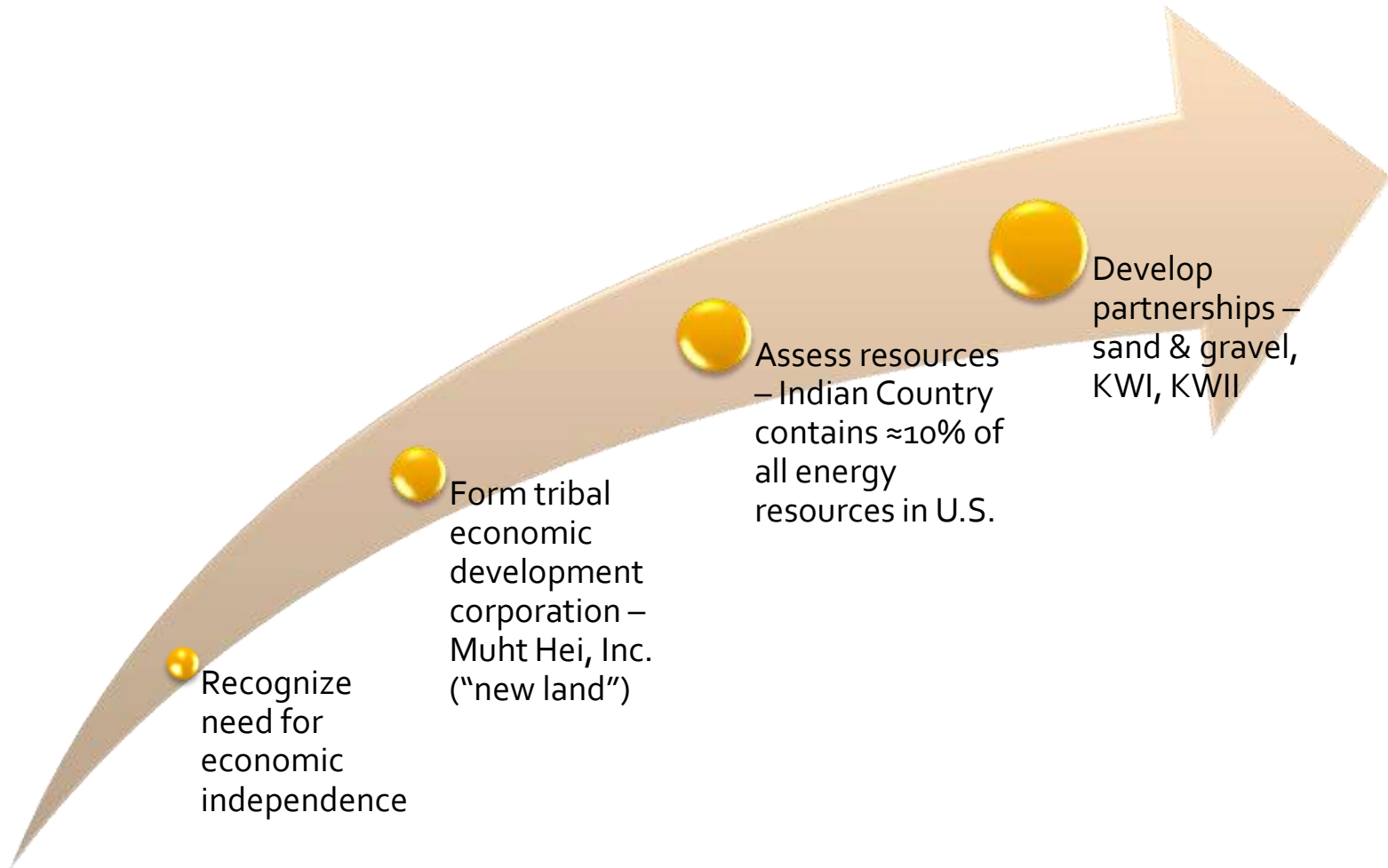
Campo Energy Vision



*The Energy Vision of the Campo Kumeyaay Nation is **to utilize the natural gifts that the Creator has given to the Nation** to help benefit the needs of our people for current and future generations in a sustainable and environmentally responsible manner.*



Two Decades of Economic Progress



Economic Development Leadership

TRIBAL GOVERNMENT



- **Executive Council**
 - Elected Officers
 - Execute laws and govern in accordance with General Council
- **Economic Development Agency**
 - Promote business activity with Campo
 - Attract business to reservation



ECONOMIC DEVELOPMENT CORPORATION



- **Muht Hei**
 - Tribally-chartered corporation
 - Governed by 7-member Board of Directors, all of whom are tribal members
 - Develop and engage in business and economic development ventures
 - Generate revenue to fund tribal government operations, provide employment and training opportunities, and improve quality of life

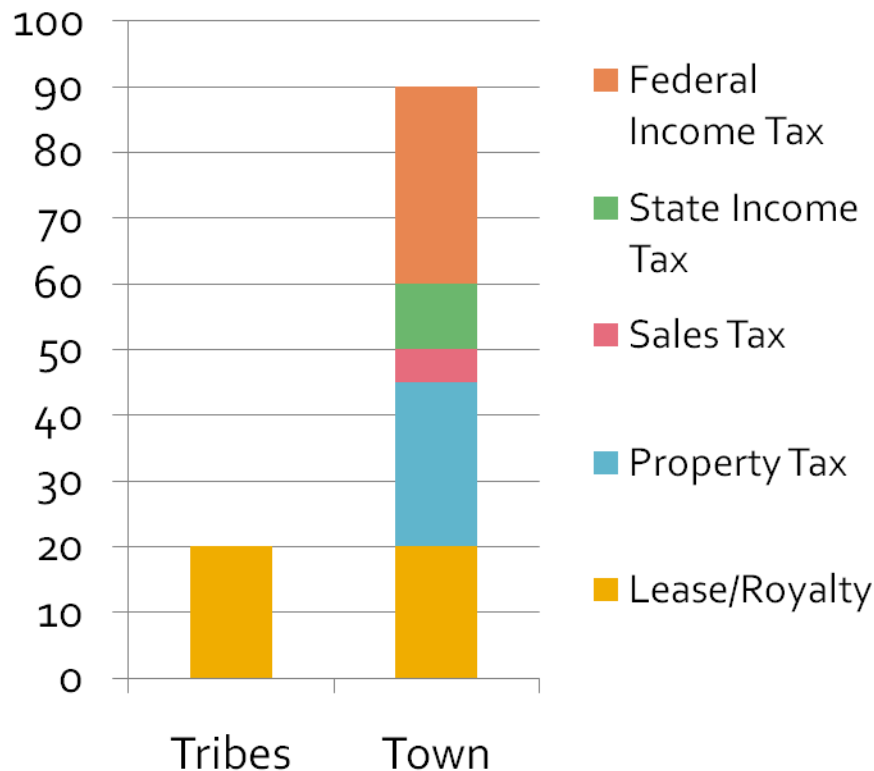
Kumeyaay Wind I: Overview



- 50 MW Wind Farm
- Electricity production of over 175 million megawatt hours in 2009
- Largest utility-scale wind farm operating in Indian Country
- Campo Government is lessor



What We Learned from KWI



- Non-tribal communities enjoy economic benefit as landowner/resource owner, federal, state & local government
 - Lessor arrangement doesn't fully recognize sovereign government status
- Wind business is compatible with Campo culture
- **Ownership offers attractive return on investment**
- Passive lessor role was good start, BUT integrating wind energy on reservation and expanding role may facilitate attainment of higher standard of living

Rationale for Expansion: KW II



- Develop a **diverse revenue base**
- Link to Campo 2020 Vision of THRIVE
 - Foundation for additional ***economic opportunity, health, safety***
- Build on experience and knowledge of wind farm operations



Rationale for Expansion



- Increased opportunity created by state and federal incentives for renewable energy
- Transmission availability

KWII Overview



- November 2008 execute MOU & NDA
 - SDG&E – power company
 - Invenergy - developer
- 160MW farm to serve San Diego County
- Will produce energy to power 54,000 homes each year
- Intended to use local contractors and crews, and purchase critical equipment and services **from the tribe**



KWII: Key Milestones



- July 2009 - BIA issues Irrevocable Permit for six met towers
- August 2009 – Begin installation of met towers
 - DOE Notice of Award for \$1.2 million to fund pre-development costs
- November 2009 – Campo and BIA initiate Agreement with consulting firm for environmental review
- December 2009 – Tribal Economic Development Bond Application to Department of Treasury
- January 2010 - NEPA compliance studies and Land Use Plan amendments commence
- October 2010 – DOE grant funds confirmed

Key Takeaways



- Own your future
 - Consider long-term implications and benefits of choices (*e.g.*, developer/owner vs. lessor)
 - Find partners who want to “partner” not control
- Do your homework
 - Understand processes and timelines for capital acquisition, partnership development, etc.
- Learn the issues around development in Indian Country (*e.g.*, taxation, access to capital, BIA regulations)
- Have a vision
 - Align with broader dreams and goals for your people
 - Connect to overall economic development strategy

THRIVE – A Generation of Promise



Vision for Campo in 2020

- Tradition
- Home
- Reform
- Independence
- Voice
- Economic development



Campo in 2020



- Campo people are **prosperous**, healthy and safe.
- Our traditions and culture are thriving and our land is flourishing.
- People have meaningful, fulfilling employment and economic opportunity.
- We are governed in true partnership with all Campo people and in a way that inspires trust and confidence.
- Our **spirit is strong**.

Project Team



CAMPO

- **Monique La Chappa**
 - Executive Council
- **Deanna Leon**
 - Project Coordinator & President of Economic Development Corporation
- **Ralph Olliff**
 - Finance Officer

ADVISORS

- **Matt Ferguson**
 - Reznick Group
- **Denise Turner Walsh**
 - Attorney
- **Michael Connolly**
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Discussion & Contacts



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Thank You

