

# Energy Baselines and Cost Avoidance for UESC Projects

Leila Comer  
Engineering Manager,  
AGL Resources

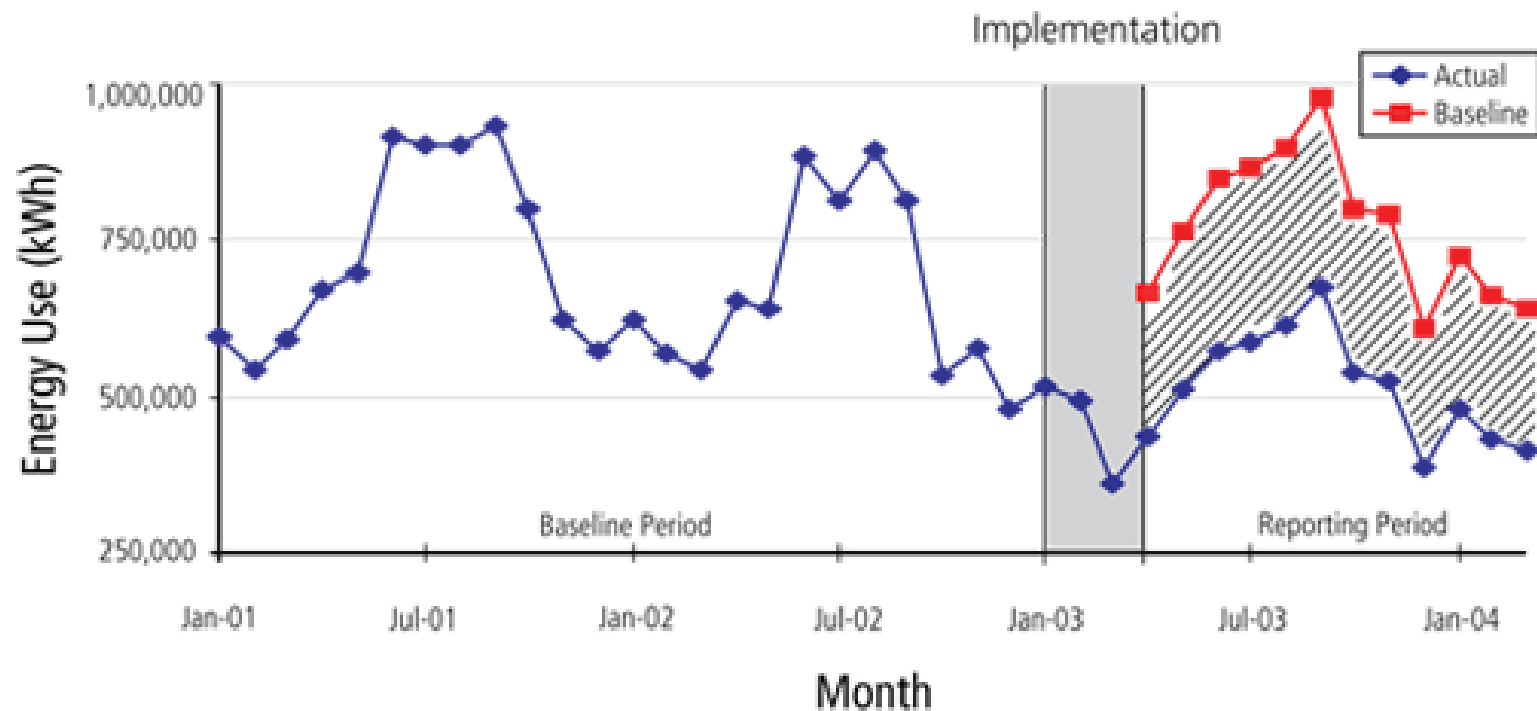


# Energy Baseline - definition

## Energy consumption prior to efficiency upgrades

- Historical consumption adjusted for “normal” weather, hours of operation, occupancy, etc.
- From recent years’ utility data (building level) or sub-metered utility consumption (system level)
- Base for savings calculations representing energy consumption a building or system would have in the future if the program had not been implemented

# Energy Baseline - definition



Source: National Action Plan for Energy Efficiency (2007). [Model Energy Efficiency Program Impact Evaluation Guide \(PDF\)](#)

# Energy Baseline - importance

## Energy management tool

- Benchmarking and EUI (BTU/sqft) are metrics of building performance

## Savings calculation accuracy

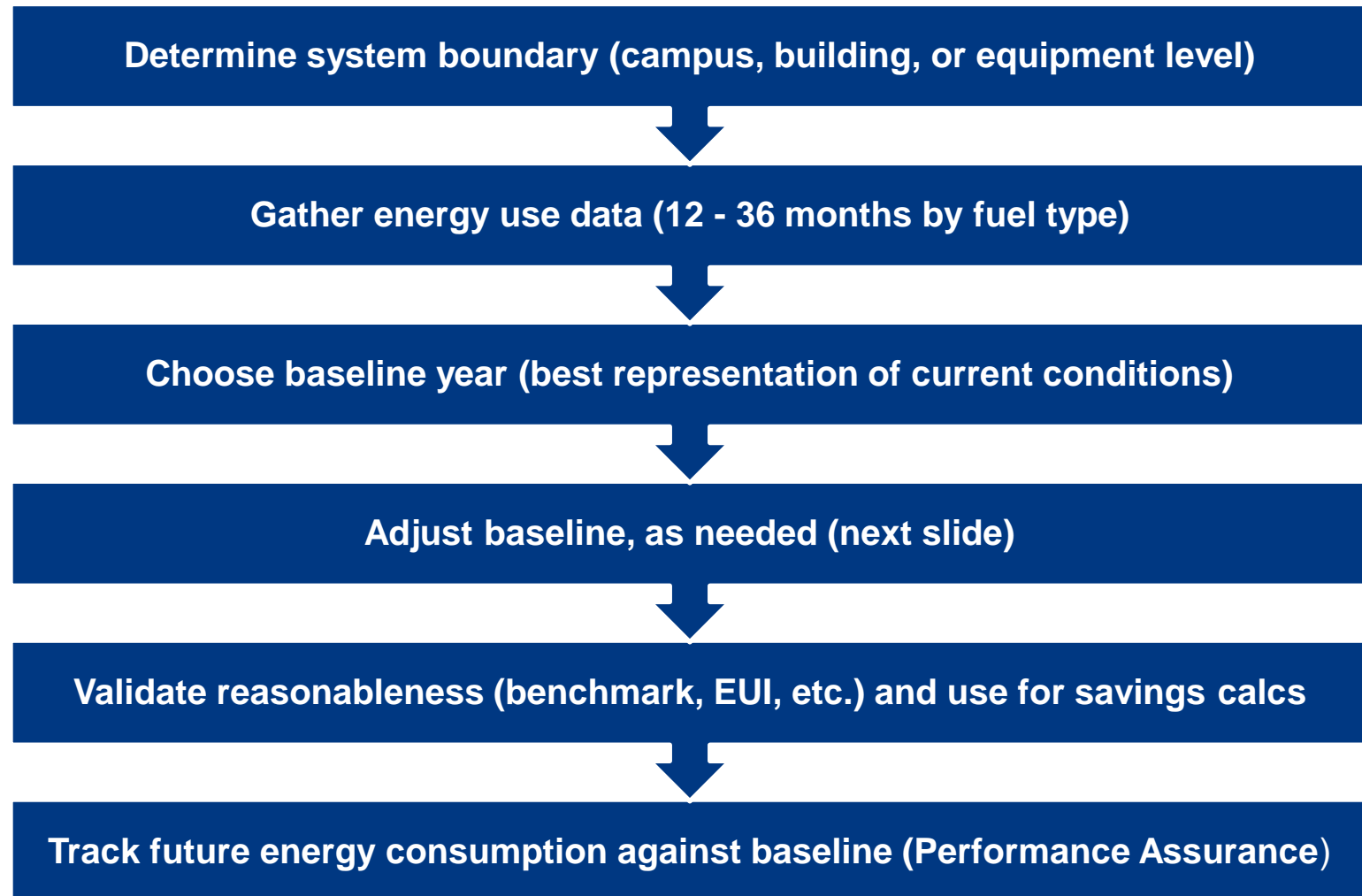
- *Energy savings = (Baseline energy use) ± (Adjustments) - (Post-installation energy use)*

## Savings validation (Performance Assurance)

- Once new system is installed baseline conditions can no longer be inspected

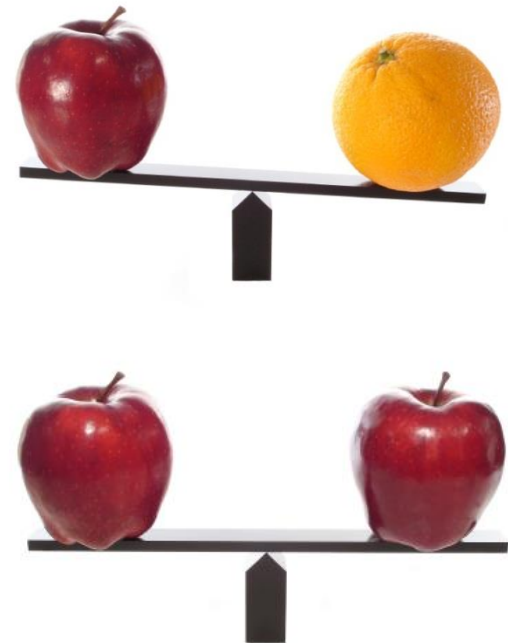


# Energy Baseline - steps



# Energy Baseline - adjustments

Baseline and post retrofit energy use should be compared using a common set of conditions (i.e., weather, operating hours, building occupancy) so that only variances within the project itself are included in savings.



Not needed if:

- differences are outside consumption boundary
- stipulated variable in Performance Assurance plan

# Routine and Non- Routine Adjustments

## Feasibility study phase:

- corrects historical utility data for atypical conditions
- may include adjustments for code issues
- accounts for ECM interactions

## Performance assurance phase:

- baseline is set, unless new changes occur
- Routine adjustments: expected changes (i.e. weather)
- Non-routine adjustments: unexpected changes with significant impact on energy consumption (i.e. amount of space being heated/ cooled, use of equipment, lighting levels, set-point temperatures, changes in occupancy, schedule or throughput)



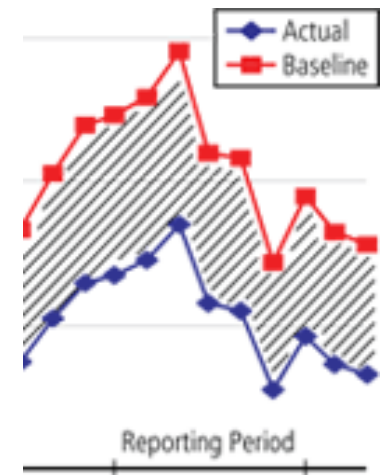
# Energy Baseline - Challenges

- Lack of building utility meters
- Allocated energy use by square footage of other metric differs from calculated values
- Large energy users such as Energy Plants and Data Centers are not individually metered/sub-metered
- Central chilled water/steam provided to each building may not be metered and calibrated periodically
- Aged control systems may not track operating conditions
- No time and funding available for installing sub-meters as part of the Investment Grade Audit

# Energy Baseline – Best Practices

- Baseline data must be accurate
- Baseline conditions must be well documented
- Documentation should be presented in a format that allows reviewer to understand levels and sources of risk
- Establish a method of tracking and reporting changes to these conditions.

*Inaccuracies in baseline value can impact savings as much as new equipment performance*



# Cost Savings and Cost Avoidance

**Cost savings:** actual dollar difference between current year costs and baseline year costs (simple arithmetic).

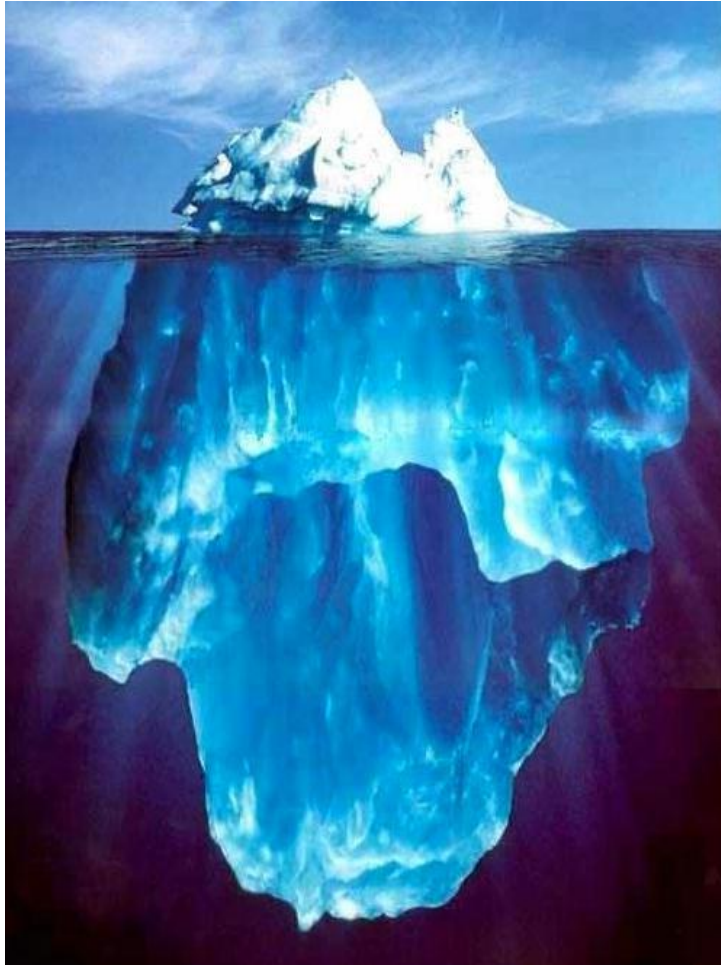
**Cost avoidance:** amount of money you avoid spending when comparing "apples to apples." It includes adjustments for dissimilar weather conditions, more/less square footage, utility rate changes, and changes in operating hours.

➤ *Energy savings is an avoided cost*

**Capital Cost avoidance:** capital cost reduction that results from a spend that is lower than the spend that would have otherwise been required if the project had not been undertaken.

➤ *i.e. proactively replacing equipment at end of useful life*

# Non-Energy Cost Avoidance



Non - energy benefits resulting from Energy Savings Program, are often not easily monetized, such as:

- Capital improvements
- Operations and maintenance savings
- Reduced emissions
- Improved reliability of new equipment
- Productivity improvement

# Non- Energy Cost Avoidance Dilemma

Non-energy benefits are real and valued by customers, but difficult to monetize.

These benefits prevent agencies from:

- Pro-actively replacing equipment at end of life before it fails
- Leveraging incremental savings to pay for more efficient systems
- Low cost financing
- Including capital needs with bigger project (economies of scale)



*Customers demand comprehensive projects and capital-intensive technologies but Utilities are constrained by limited savings and quick payback requirements.*

# Capital Cost Avoidance - Challenges

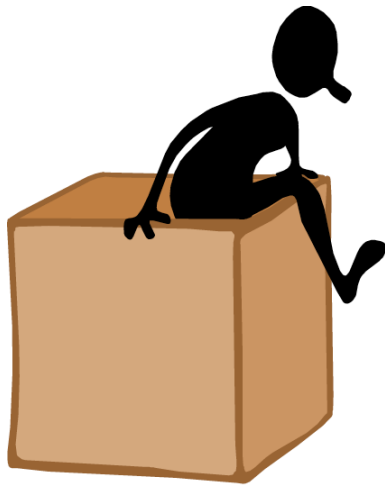
Some Agencies require a 10 year payback on UESC projects

- LCCA was designed to compare total lifecycle costs between existing equipment and proposed equipment including: installation, financing, energy, operating & maintenance, disposal and replacement costs.
- However, agencies do not allow for savings that cannot be committed as repayment funds on financed projects.

Capital replacement dollars are not part of the energy budget

- annually appropriated funds
- decision authority
- communication/coordination with other departments

# Moving Forward - Discussion Points



- Is there value for agencies to include comprehensive upgrades and deep retrofits in UESC projects?
- What non-energy benefits should be included in the LCCA?
- How can these non-energy benefits be monetized for loan repayment?
- Is this an agency decision or does it require federal guidance?
- How can energy managers and contracting officers be empowered to make cost avoidance decisions on UESC projects?

# Thank You!

