

Better Buildings Residential Workforce/ Business Partners Peer Exchange Call Series: Engaging Efficiency First Chapters and Other Trade Associations in Energy Efficiency Programs June 12, 2014

Call Slides and Discussion Summary



#### Agenda

- Call Logistics and Introductions
- Residential Network and Peer Exchange Call Overview
- Featured Speakers
  - Coby Rudolph Efficiency First
  - Don MacOdrum Home Performance Guild of Oregon
  - Josh Notes GreeNEWit and Efficiency First Maryland-DC

#### Discussion

- What experience has your organization had working with Efficiency First chapters or other trade associations? In what areas has there been collaboration?
- What strategies have worked well (or not worked well) for EE programs collaborating with trade associations?
- What ideas or tips do you have to make programs and contractors more effective through trade association partnerships?
- Other questions/issues related to collaborating with trade associations on EE programs?
- Future Call Topics Poll





#### **Call Participants**

- Boulder County, Colorado: EnergySmart
- CalCERTS, Inc. (Folsom, California)
- Better Buildings Greensboro, North Carolina
- CLEAResult (Seattle, Washington)
- Efficiency First
- Efficiency Maine
- GreeNEWit (Maryland)
- Home Performance Guild of Oregon
- International Association of Certified Home Inspectors (InterNACHI)
- Los Angeles County, California
- Midwest Energy Efficiency Alliance (Chicago, Illinois)
- Nexus Energy Center (Huntsville, Alabama)
- Natural Resources Defense Council (San Francisco, California)





#### **Better Buildings Residential Network**

- <u>Better Buildings Residential Network</u>: Connects energy efficiency programs and partners to share best practices to increase the number of American homes that are energy efficient.
  - <u>Membership</u>: Open to organizations committed to accelerating the pace of existing residential upgrades. Commit to providing DOE with annual number of residential upgrades, and information about benefits associated with them.
  - Benefits:
    - Peer Exchange Calls
    - Tools, templates, & resources
    - Newsletter updates on trends
- Recognition: Media, materials
- Optional benchmarking
- Residential Solution Center

For more information & to join, email <u>bbresidentialnetwork@ee.doe.gov</u>.

- Better Buildings Residential Network Group on Home Energy Pros Join to access:
  - Peer exchange call summaries and calendar
  - Discussion threads with energy efficiency programs and partners
  - Resources and documents for energy efficiency programs and partners

http://homeenergypros.lbl.gov/group/better-buildings-residential-network





#### Better Buildings Residential Network Group on Home Energy Pros Website

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#### Peer Exchange Call Series

#### There are currently 6 Peer Exchange call series:

- Data & Evaluation
- Financing & Revenue
- Marketing & Outreach
- Multifamily/ Low-Income Housing
- Program Sustainability
- Workforce/ Business Partners
- Calls are held the 2nd and 4th Thursday of every month at 12:30 and 3:00 ET
- Upcoming calls:
  - June 26, 12:30 ET: Multifamily/Low-Income Housing & Data/Evaluation: Cost-Effective Modeling and Savings Projections for Multifamily Projects
  - June 26, 3:00 ET: Marketing & Outreach: Stakeholder Mapping: Identifying Leaders, Target Audiences, and Gaps in Outreach
  - July 10, 12:30 ET: Program Sustainability: Incorporating Behavior Change Efforts into Energy Efficiency Programs
- Send call topic ideas or requests to be added to additional call series distribution lists to <u>peerexchange@rossstrategic.com</u>.





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Engaging Efficiency First Chapters and Trade Associations in EE Programs Perspectives & Lessons Learned:

Coby Rudolph, Chief Operating Officer Efficiency First



# Better Buildings Webinar

Engaging Efficiency First Chapters and Other Trade Associations in Energy Efficiency Programs

Coby Rudolph, Efficiency First COO

June 12, 2014

## **Efficiency First Overview**

- 650 member companies
- Home performance contractors, allied trades, energy audit companies, industry vendors and supporters
- 11 state and local chapters... and growing!
- 6 chapters with staff

## **Membership Support/Value**

- Advocacy for industry growth initiatives
- Member education program with peer-to-peer emphasis
- High value member benefits

# State Advocacy

- Engaging with EE programs and reducing barriers for companies
- Working on solutions like HPXML, cost effectiveness
- Pushing for sustainable funding for EE projects
- Forward-looking legislation: Financing, energy scores, ...
- Defending challenges to energy efficiency standards
- Developing market-driven models for home performance

# **Federal Policy**

Clean Air Act Section 111-d – Regulate carbon emissions from existing power plants

"Out-side the Fence", "System-Wide Approach"

\*\*the most significant opportunity for energy efficiency advancement in our lifetime\*\*

#### **Timeline:**

- June 2014 Comment Period
- June 2015 Final Rules Released
- June 2016 State SIPs Developed
- June 2017 Compliance

## Engaging with EF Chapters / Contractors Associations

- The key: build a true, ongoing partnership, from the beginning
- Tap for expertise, experience, feedback, assistance with program design and implementation
- Leverage industry investments: With a successful partnership, contractors aren't simply program delivery mechanisms they are investment partners, leveraging their own resources to create growth

## Engaging with EF Chapters / Contractors Associations

#### • Where there's a current chapter / association:

- Go to their turf, participate in their meetings, help facilitate them building their own infrastructure
- Bring them into the decision-making process, as a group not just as individual contractors
- Consider ways that they can help achieve specific program deliverables (and help support those efforts)
- www.efficiencyfirst.org/chapters

#### • Where there isn't an organization:

- Identify contractor leaders, gauge their interest in forming an EF chapter/other association
- Connect them with EF national (<u>www.efficiencyfirst.org</u>)
- Connect them with other local companies who have also expressed interest.

# Thank you!

Coby Rudolph www.efficiencyfirst.org Engaging Efficiency First Chapters and Trade Associations in EE Programs Perspectives & Lessons Learned:

Don MacOdrom, Executive Director Home Performance Guild of Oregon





## BB RESIDENTIAL NETWORK CALL: Engaging Efficiency First Chapters and Other Trade Associations in EE Programs

#### perspective from the Home Performance Guild of Oregon

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## Home Performance Guild of Oregon

- Oregon based 501c6 trade association. Also the Oregon Chapter of Efficiency First.
- Formed in 2009 by a consortium of Home Performance contractors
- Bring together all industry stakeholders through many forums (monthly meetings, newsletters, events)
- Advocate for residential energy efficiency sector with programs, legislators & regulators
- Current areas of special focus:
  - Developing real estate valuation of Home Performance
  - Oregon DOE's statewide home energy performance scoring system
  - Oregon PUC's approach to cost effectiveness



#### HP Contractors as Industry Engines:

• Still primarily support HP contractors, but represent interests of all industry stakeholders via well supported HP contractors that are doing lots of high quality work

#### • When HP contractors are busy doing quality work

- o manufacturers and suppliers are selling product
- programs are acquiring savings and are happy with the work their customers are receiving
- o lenders are writing loans
- o technicians and installers are attending trainings
- SW tool providers are acquiring customers

#### HPwES Programs in Oregon: Energy Trust of Oregon & Clean Energy Works

#### **Energy Trust of Oregon**

- HPwES Sponsor in Oregon
- Manages network of HPwES Trade Allies (HPwES TA's)
- Offers incentives for measures and HPwES assessment
- Conducts Quality Assurance (QA)

#### **Clean Energy Works**

- Leverages Energy Trust's Trade Allies & incentives
- Layers on financing, workforce standards, 100% QA
- credited with majority of HPwES projects in Oregon

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- The Guild has been instrumental in providing one consolidated voice representing the Home Performance industries' insights to program managers at Energy Trust and Clean Energy Works
- The relationships began with elements of advocacy with the contractors advocating to legislators, regulators and the programs on program design and implementation
- As the value of contractors' input came to be recognized, the programs opened doors to cooperation and benefited from shrinking feedback loops and expert advice from the field
- These relationships ultimately evolved to one of structured collaboration, with the programs sponsoring the Guild such that they could facilitate contractor/industry engagement

## Signs of Highly Productive Industry Engagement:

- contractor input is valued, sought out and streamlined
- collaborative engagement mechanics are developed, implemented, nurtured, refined and exploited
- the voice of contractors & the industry is celebrated

#### Examples of Program – Trade Association Collaboration

- meeting & event coordination
- stakeholder engagement partnering
- technical specs and program design consultation
- policy making coordination (as appropriate)





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## THANK YOU!

## Home Performance Guild of Oregon Don MacOdrum, Executive Director www.hpguild.org



Engaging Efficiency First Chapters and Trade Associations in EE Programs Perspectives & Lessons Learned:

Josh Notes Chief Operating Officer, GreeNEWit Steering Committee Member, Efficiency First – Maryland/DC

U.S. DEPARTMENT OF

#### **Discussion and Lessons Learned**

- What experience has your organization had working with Efficiency First chapters or other trade associations? In what areas has there been collaboration?
  - Program design / implementation decisions and feedback?
  - Outreach & recruitment of contractors?
  - Marketing & outreach to customers?
  - Training and workforce development?
  - Other?
- What strategies have worked well (or not worked well) for EE programs collaborating with trade associations?
- What ideas or tips do you have to make programs and contractors more effective through trade association partnerships?
- Other questions/issues related to collaborating with trade associations on EE programs?





## Discussion and Lessons Learned: Efficiency First

- It is imperative to coordinate with contractors or their industry associations early in program design. Engaging early is important to learn what is needed for contracting businesses to thrive with your program.
- Engaging with contractors is particularly important for meeting job creation goals, and for designing a quality assurance program (Washington State).
- Be ready to gauge how comfortable trade associations are with sharing information with each other. This knowledgesharing is key to program success.
- All Efficiency First chapters are registered as 501(c)6 organizations (nonprofit business leagues), a designation which allows for political participation.





#### Home Performance Coalition

- Affordable Comfort, Inc. (ACI) and the National Home Performance Council have merged to form the Home Performance Coalition.
- Together with the Home Performance Coalition, Efficiency First, Building Performance Institute (BPI), and Home Energy Magazine have signed a letter of intent to align their activities, goals, and tactics.
- Efficiency First, along with other organizations, is looking for ways to make energy efficiency more productive, and other improvements.
- For more information, <u>click here</u>.





### Discussion and Lessons Learned: Home Performance Guild of Oregon

- Contractors are the engine of the industry. Contractors' business health is a barometer of the home performance industry. When contractors are busy, everyone is doing well. A great relationship with contractors is key.
- When considering joining with an organization like Efficiency First or a Home Performance Guild, programs should evaluate who will help as productive partners.
- Once they have a seat at the table, contractors and trade associations should move quickly away from an "advocacy" role to collaborate with programs regularly through channels for feedback and input.
- Creating the infrastructure for a highly engaged contractor group requires time and effort to establish trust.





# Discussion and Lessons Learned: Home Performance Guild of Oregon

- The selection process for contractors operating within Clean Energy Works Oregon is separate from the Home Performance (HP) Guild.
  - Membership in the Oregon HP Guild is entirely open; there are no requirements.
- Trade associations serve a complex dual role in agreements with programs, providing support to programs while also serving as the voice of contractors.
  - This can be a challenge, so some chapters separate association representation from program implementation work.
- Programs should work to build capacity so that the industry can deliver services on its own. This is one indication of a program that works well with its contractor base.
- Clean Energy Works Oregon and contractors were awarded a federal grant that was used to fund Don MacOdrum's position as director of the Oregon HP Guild.





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## Discussion and Lessons Learned: Engaging Efficiency First Chapters (GreeNEWit)

- In 2009, GreeNEWit became a founding member of Efficiency First Maryland/DC.
- A key factor for success is a collaborative mindset among founding members, rather than focusing on individual benefits.
- Contractor success is the foundation of program success. Completing upgrades is not enough; contractors should be profitable businesses.
- The first six months of a new trade association are critical to success, and it is important to build momentum during that time.





## Discussion and Lessons Learned: Engaging Efficiency First Chapters (GreeNEWit)

- Some contractors are concerned about quality standards when new, less-qualified contractors enter the industry. One way to address this is to share lessons learned and best practices to improve newer contractors' work quality.
- Trade associations can help programs with QA by making sure that contractors are aware if there are unsatisfied customers.
- GreeNEWit had success conducting a pilot in which new contractors passed leads to the program, and they distributed a portion of revenue back to them, then reevaluated after six months.
- Efficiency First and other trade associations can provide valuable networking opportunities, as members educate one another on the industry collaboratively.
- Finding a common topic or goal can help to rally local stakeholders and bring in contractors (Washington State).





#### Future Call Topics Poll

- Which topics would interest you for future Workforce/Business Partner peer exchange calls?
  - Lead Generation and Allocating Leads to Contractors: 57%
  - Home Performance Training and Mentoring: Lessons + Resources: 57%
  - Scaling and Targeting Contractor Support Resources: 43%
  - Assembling Contractor Teams for Whole Home Upgrades: 29%
  - Other ideas: 14%

If you would like to share your experiences on a call or have other ideas for a call topic, contact <u>peerexchange@rossstrategic.com</u>



