

Better Buildings Residential Network Program Sustainability Peer Exchange Call Series: Collaborating with Utilities on Residential Energy Efficiency

June 12, 2014

Call Slides and Discussion Summary



Agenda

- Call Logistics and Introductions
- BBRN and Peer Exchange Overview
- Featured Participants:
 - Cynthia Adams, LEAP Virginia (Residential Network member)
 - Liz Robinson, Energy Coordinating Agency of Philadelphia
- Discussion:
 - What are different ways that residential energy efficiency programs work with, for, or as utilities?
 - What can programs and utilities offer each other?
 - How does the institutional setting for an energy efficiency program influence program design and implementation?





Participating Programs and Organizations

- American Council for an Energy-Efficient Economy
- Civic Works (Retrofit Baltimore)
- Clean Energy Coalition
- Clean Energy Finance and Investment Authority
- Craft3
- Davis Energy Group
- Ecolilbrium3
- Economic Opportunity Studies
- Efficiency Vermont
- Efficient Windows Collaborative
- Energy Coordinating Agency
- ICAST
- Local Energy Alliance Program— Virginia

- Midwest Energy Efficiency Alliance
- Natural Resources Defense Council
- NeighborWorks of Western VT
- Nexus Energy Center (AlabamaWise)
- NYSERDA
- Southeast Energy Efficiency Alliance
- Snohomish PUD
- UNC Chapel Hill Environmental Finance Center
- Washington State University Energy Program
- Wisconsin Energy Conservation Corporation





Better Buildings Residential Network

- Better Buildings Residential Network: Connects energy efficiency programs and partners to share best practices to increase the number of American homes that are energy efficient.
 - Membership: Open to organizations committed to accelerating the pace of existing residential upgrades. Commit to providing DOE with annual number of residential upgrades, and information about benefits associated with them.
 - Benefits:
 - Peer Exchange Calls
 - Tools, templates, & resources
 - Newsletter updates on trends
- Recognition: Media, materials
- Optional benchmarking
- Residential Solution Center

For more information & to join, email bbresidentialnetwork@ee.doe.gov.

- Better Buildings Residential Network Group on Home Energy Pros
 - Join to access:
 - Peer exchange call summaries and calendar
 - Discussion threads with energy efficiency programs and partners
 - Resources and documents for energy efficiency programs and partners

http://homeenergypros.lbl.gov/group/better-buildings-residential-network





Better Buildings Residential Network Group on Home Energy Pros Website







Peer Exchange Call Series

- There are currently 6 Peer Exchange call series:
 - Data & Evaluation
 - Financing & Revenue
 - Marketing & Outreach
- Multifamily/ Low-income Housing
- Program Sustainability
- Workforce/ Business Partners
- Calls are held the 2nd and 4th Thursday of every month at 12:30 and 3:00 ET
- Upcoming calls:
 - Workforce: Engaging Efficiency First Chapters and Other Trade Associations in Energy Efficiency Programs (June 12)
 - Multifamily/Low-income: Cost-effective Modeling and Savings Projections for Multifamily Projects (June 26)
 - Marketing and Outreach: Stakeholder Mapping: Learn How to Identify Leaders, Target Audiences, and Gaps in Your Outreach (June 26)
 - Program Sustainability: Incorporating Behavior Change Efforts into Energy Efficiency Programs (July 10)
- Send call topic ideas or requests to be added to additional call series distribution lists to <u>peerexchange@rossstrategic.com</u>.





Participant Poll Results

- What best describes your program's relationship to a utility?
 - Program coordinates with a utility: 60%
 - Little/no relationship with a utility: 13%
 - Not applicable: 13%
 - Program operates under contract with a utility: 7%
 - Program is housed at a utility: 7%





Program Experience: Local Energy Alliance Program (LEAP) Virginia (Residential Network member)





How LEAP Interacts with Utilities: An Evolving Process

Cynthia Adams, Executive Director, LEAP

Success = Synergistic Relationship



- 1. Utilities sit on LEAP's Governance Board
- 2. Help them with their community PR events (e.g., help identify a space, invite VIPs, and we show up)
- 3. Participate in stakeholder work sessions on DSM and IRP
- 4. Testify in support of their EE programs at PUC hearings
- 5. Apply for grants from their foundations for EE related outreach campaigns
- 6. Work as a contractor in their rebate programs
- 7. Partner with other companies to submit proposals to their RFP's
- 8. Pilot new programs with them
- 9. Help them establish rebate structures through sharing data
- 10. Team with them to apply for grants

Program Experience – LEAP - VA (1 of 2)

- LEAP was involved as a stakeholder early in the utility's residential EE program development process, due to an RFP requirement
- LEAP was in no position to compete with the utility in terms of funding, so had to find a way to cooperate
- LEAP and the utility worked together to restructure the residential EE program in order to score better on costeffectiveness
- LEAP provided a turnkey backend cutting the checks, providing contractor training, and managing the contractor database





Program Experience – LEAP - VA (2 of 2)

- When contractors did not run with the initial home checkup program, LEAP began an earnest education and outreach campaign
- 1300 home energy check-ups later, that program has been a lifeline in generating program funding
- The key to success was a good working relationship with the utility at the staff level
 - Individuals may care very passionately about EE find and connect with those who have similar goals and vision





Program Experience: Energy Coordinating Agency of Philadelphia





Energy Coordinating Agency



About

Residential

Commercial | Training | Education | Storm Water Management

ECA has been instrumental in laying the groundwork for a clean energy future for all in the Philadelphia region. Help us continue to make every community more sustainable.



Liz Robinson, Energy Coordinating Agency, Philadelphia, PA





Program Experience – ECA - PA

- PA has had a statewide requirement to provide
 EE/weatherization services for low-income for 15 years
 - This was the basis for EnergyWorks residential program
- At the end of the EnergyWorks grant period, the program partnered with the local utility to design a new utilityfunded program to continue the work
- EnergyWorks role changed to being an approved contractor, which gave it more flexibility
- The utility is able to provide bigger incentives than EnergyWorks could
- Outside of Philadelphia, standards inform EE program design resulting in less flexibility





Lessons Learned – ECA - PA

- Consumers are interested in comfort first and bill reduction second
- Understanding how EE can solve a financial, public relation, or customer service problem for the utility is the right place to start
 - E.g., For utilities that have significant low-income populations and bill payment problems, EE for that customer group is financially positive
- Utilities are interested in conservation programs because it creates customer loyalty - customers want these programs - but it has to be done well
 - Grow the market and support market transformation through customer demand by delivering excellence





Discussion Questions

- What are different ways that residential energy efficiency programs work with, for, or as utilities?
- What can programs and utilities offer each other?
- How does the institutional setting for an energy efficiency program influence program design and implementation?





Discussion Highlights (1 of 2)

- The landscape for utilities is changing rapidly; 111D will dramatically accelerate demand for EE programs
- There are challenges with assigning and taking credit for EE and customer satisfaction – utilities want to own and be the knowledge base for their customers
- Also issue around who bears the cost for training
 - Utilities are requiring the new standard for contractors that do work for them but some do not pay for training; low-income EE programs providing training are concerned market rate programs will pull these contractors away with higher salaries and benefits



Discussion Highlights (2 of 2)

- Contractors that have worked in low-income bring a skill set not seen outside of that group
 - Every home performance contractor should work on the low income side to gain insight on envelope improvements and achieving significant results versus a focus on HVAC and systems improvements





Tips for Success (1 of 2)

- The program-utility relationship should be one in which both parties benefit
- Agreeing on the facts and the language is particularly important – a 3rd party facilitator can be essential for this
 - This can help to overcome the barrier of utilities that want to market themselves
- Get to know individuals over time in an indirect relationship - serve alongside and demonstrate your own competency and goodwill



Tips for Success (2 of 2)

- A key to working with utilities is adaptability the relation ship must evolve over time as opportunities change
 - The environment within which utilities operate is constantly evolving and the need for EE services will be part of that
 - Staying opportunistic on both sides keeps the communication lines open
- Another key is developing trust the utility must understands what your value is to them and how you can align your goals





Future Program Sustainability Call Topics

- Incorporating Behavior Change Efforts into Energy Efficiency Programs (July 10)
- Mastermind (August 14)
- Coordinating Energy Efficiency with Water Conservation Services (September 11)

If you would like to share your experiences on a call or have other ideas for a call topic, contact peerexchange@rossstrategic.com.



