

Flow of Materials through Industry / Sustainable Manufacturing Technology Assessment

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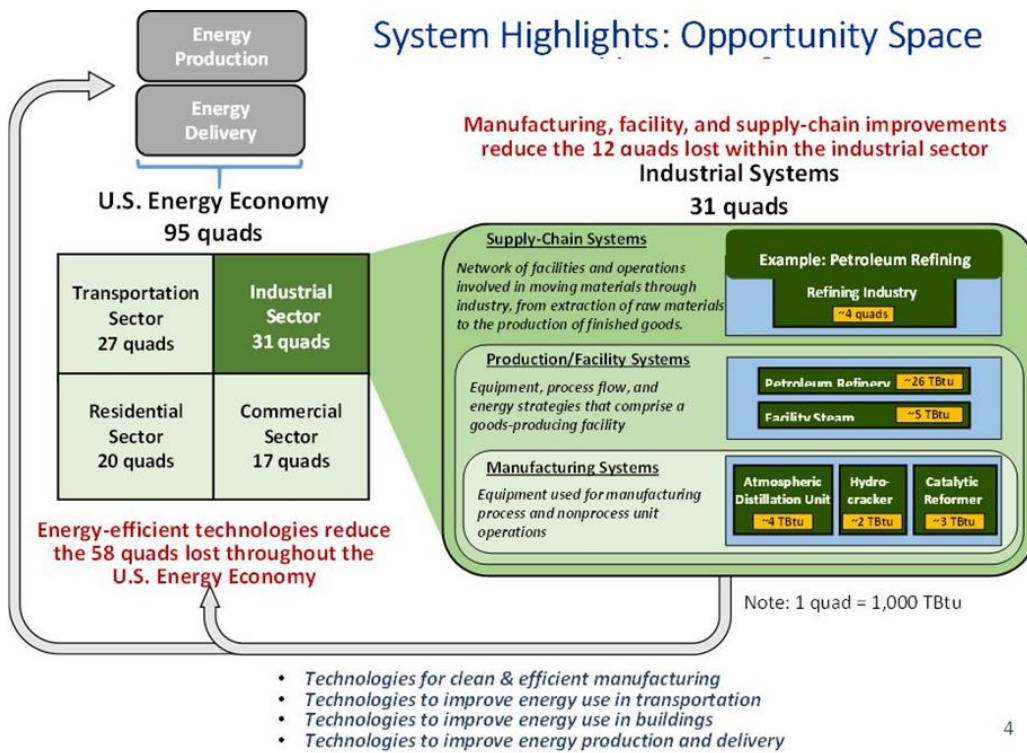
1. Introduction to the Technology/System

Industrial systems are built on the exchange of materials and energy between producers and consumers (Schaffartzik et al. 2014, Gutowski et al 2013). The industrial sector produces goods and services for consumers by using energy to extract and transform raw materials from nature. By analyzing the pathways and transformations that occur as materials pass from nature to consumer use and back to nature through disposal, we can begin to better understand the material requirements, as well as the associated use of energy and production of byproducts, such as emissions to air, water, and soil.

1.1 Supply chain and material flow analysis

Energy savings opportunities for the industrial sector equate to 31 quads of energy. This can be found at different levels or scales starting from the manufacturing systems (the smallest scale), through the supply chain system (the largest scale) (figure 1). On the smallest scale, opportunity can be found through examining specific manufacturing systems or processes. These processes have their own energy and material efficiencies; independent of any other surrounding or connected system (i.e. energy efficiency improvements can be achieved through use of improved motors or an enhanced coating to improve flow). At the medium scale, opportunities can be found through examining production or facility systems, where different equipment and processes are working together in a single facility to produce a product. The facility system can be optimized to maximize the energy and material efficiency

35 at that specific facility site through optimizing activity through from part of the process to the next. This
 36 kind of optimization is being supported through the better buildings/better plants program. The small
 37 and medium scale opportunities are generally covered under what can be call ‘sustainable
 38 manufacturing’. The US EPA defines sustainable manufacturing as the “creation of manufactured
 39 products through economically-sound processes that minimize negative environmental impacts while
 40 conserving energy and natural resources” (www.epa.gov/sustainablemanufacturing/). At the largest
 41 scale, opportunities need to be found by examining the supply chain system that links different
 42 industries and facilities together and support each other. The supply chain system is typically global, but
 43 where it is regional, there are better opportunities to take advantage of industrial ecologies and for
 44 system improvements to have greater impacts (i.e. a supply chain that is predominantly local will have
 45 reduced transportation requirements). Additionally, there are better opportunities for the supplier and
 46 the customer to communicate directly about needs and specifications and capabilities and to
 47 collaborate on opportunities for improvement for both parties. In a global supply chain, it is necessary to
 48 have strict specifications so suppliers will be able to provide the desired product. On a national level,
 49 with national level energy goals, knowing which part of the supply chain has the largest energy demand
 50 can help with hotspot analysis to look for solutions to reduce the overall energy demand of the system.
 51 The supply chain system and tools to evaluate it are discussed throughout this section. In this context,
 52 these scales do not include evaluating the use phase or disposal/reuse of a product which can have
 53 significant impacts.



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Figure 1: Opportunity space in evaluating the industrial sector.

56 An understanding of the supply chain supports analysis of all technologies. In the buildings sector, there
 57 has been an emphasis on reducing the operational energy. With the significant improvements in
 58 building energy efficiency over the last couple of decades, a shift to reducing the embodied energy of

59 building components (the supply chain component) in a full building analysis can help to minimize the
60 total life cycle impact of the building sector. The transportation sector also provides some interesting
61 and unique scenarios. Most of the impacts in the transportation sector are related to operational energy
62 demands (use phase). However, application of lightweight materials to minimize operation impacts is
63 currently of interest and starting to show up in the market place (aluminum, carbon fiber). Lightweight
64 materials are generally more energy intensive (higher embodied energy), so this trend has not moved
65 rapidly and research to minimize the energy intensity of lightweight materials is ongoing. Looking at
66 where the impacts are occurring in the supply chain will help to identify opportunity areas for energy
67 reduction for transportation products.

68
69 The exchange of materials and energy frequently crosses international borders. As a result, the analysis
70 of material use in an economy should be placed in an international context. This is relevant considering
71 the growth of materials production and use by emerging and developing economies. US per capita
72 materials consumption is estimated to have grown 23%, and total material consumption grew 57%
73 between 1975 and 2000 (WRI, 2008).

74
75 Global material use is an important consideration for potential improvements to industrial process
76 energy efficiency. Gutowski et al. (2013) identify that it will require a 75% reduction in average energy
77 intensity of material production to meet IPCC climate goals by reducing global energy use by half from
78 2000 to 2050, while at the same time developing countries achieve a standard of living equivalent to the
79 current developed world.

80
81 A supply chain can be thought of the system of company-level energy and material flows The supply
82 chain system is a system of organizations, people, activities, information and resources involved in
83 moving a product or service from the supplier to the customer. These activities transform natural
84 resources, raw material and components into a finished product for the consumer (Nagurney 2006). It is
85 what links all different parts of industry together and shows how materials are flowing through the
86 industrial sector. These flows and links are important to understand because breakages in the links can
87 interrupt the flow of materials and disrupt production. In this global economy, flows are coming from
88 and running to many different countries and are subject to the market fluxes. Fluxes in the market can
89 be from new market competition, geopolitical issues, increases in costs, or other reasons.

90
91 The supply chain reflects the products and associated processes required to produce a specific
92 commodity or end product that can trace back to extraction of materials from the ground. Some
93 products have much more extensive and complicated supply chains than others. This is typical of highly
94 complex systems that have a high number of material components or materials that are highly
95 processed to achieve specific performance requirements. The industrial sector, as a sector that is
96 responsible for the production of all the products utilized in the economy, is heavily impacted by the
97 supply chain. A supply chain that is efficient, has minimal negative impacts and provides jobs will
98 enhance the industrial sector.

99
100 Material flow analysis (MFA) is a methodology for evaluating material usage in a product system as is
101 defined as a systematic assessment of the flows and stocks of materials within a system defined in space
102 and time (Brunner and Rechberer, 2004). The World Resources Institute (WRI) has done a series of MFA
103 studies that cover global flows, industrial economy flows and flows in the US. The intent of the studies
104 was to help shape policies to create a more efficient economy. The MFA helps to evaluate the quantity

105 of material consumed and waste generated. Figure 2 illustrates the methodology used by WRI to
 106 account for the material flows.
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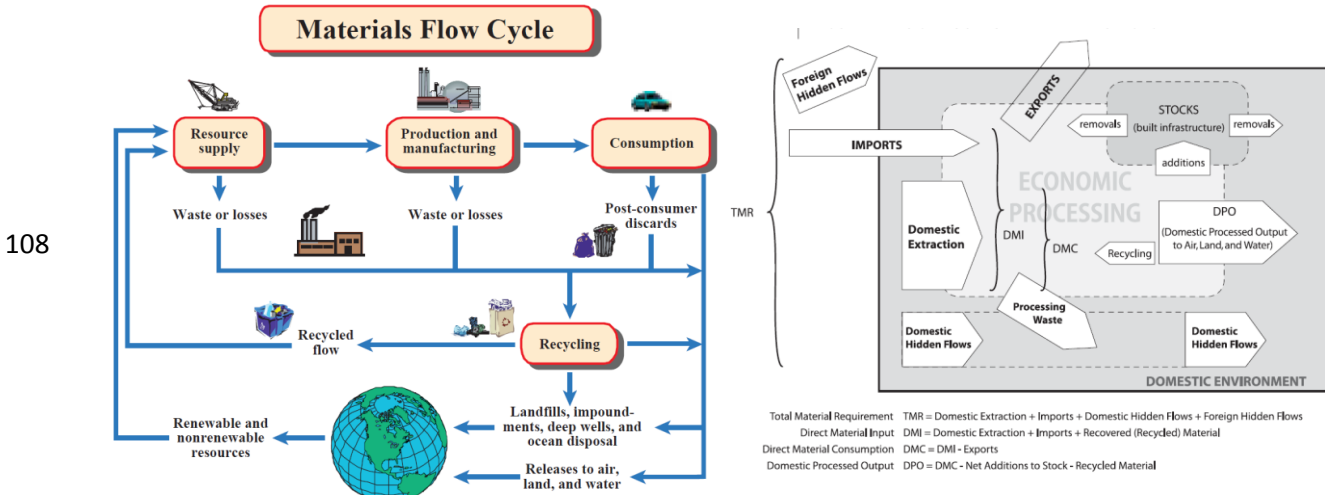


Figure 2: Process flow diagrams to understand the material flow cycle. WRI uses the methodology in the RH figure to account for material flows in their analyses.

The life cycle assessment (LCA) methodology is able to evaluate systems from cradle-to-gate (extraction to the facility gate), cradle-to-grave (extraction to disposal), cradle to cradle (extraction through recycling) or gate to gate (just at the facility) (figure 3) and looks to understand all the inputs and outputs associated with the system. This includes chemical emissions to soil, air and water that can negatively affect both human and ecological health as well as resource depletion (i.e. water and minerals). An inventory is conducted to account for all the inputs and outputs in the system and then translated using established impact assessment methodologies to understand the effects on human health and the ecology. The US Environmental Protection Agency (USEPA) has developed an impact assessment methodology (figure 3) that is considered relevant to the US context call the Tool for the Reduction and Assessment of Chemicals and other environmental Impacts (TRACI) (USEPA 2012). TRACI evaluates a range of impacts from those with ecological impacts (i.e. eutrophication, ecotoxicity and global warming), to those with human health implications (i.e. cancer and noncancer) to resource depletion (i.e. fossil fuel use, water use and land use).

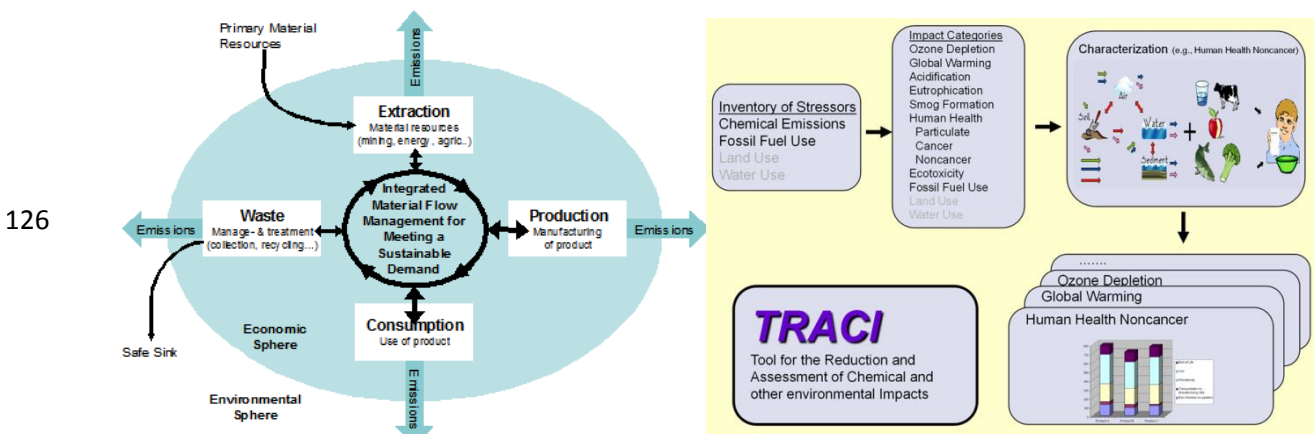


Figure 3: Schematics representing the accounting for life cycle assessment. The RH figure continues from the inventory accounting to the impact assessment for the TRACI methodology.

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The LCA and MFA methodologies are well established globally in industry, academia and government as tools for process improvement, hotspot analysis and identifying cost reduction opportunities. The LCA methodology is primarily limited by data availability. The data that is freely available is typically industry averages. Data access and / or development is typically very costly. There are established ISO standards (14040, 14044) for conducting LCAs and the LCA research community continues to improve the methodology for dynamic analysis, geographic specificity, more thorough and detailed impact assessments and broader capability to understand market impacts. Despite the continuing evolution of the methodology, researchers have been able to utilize LCA to improve upon products and processes. One of the original LCAs conducted was by the Coca Cola Company looking at its packaging system in the 1960's. They were evaluating moving from glass to plastic bottles and the results of the study helped shape their packaging decisions.

The LCA methodology has evolved to allow the development of environmental product declarations, carbon footprints, water footprints and other labeling initiatives. ISO standards have also followed to provide guidance on the development of environmental product declarations (EPD) (ISO 14025). Additionally, the European Union (EU) has developed some additional product environmental footprint (PEF) standards that expand on the ISO requirements (EC ND).

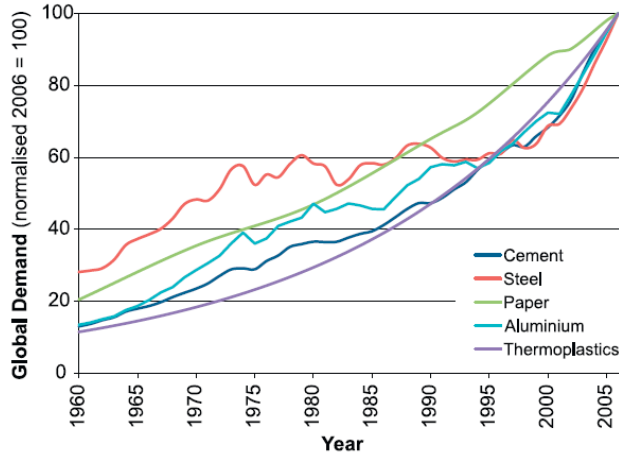
2. Technology Assessment and Potential

2.1 Material flows

In 2005 the US used nearly 20% of the global primary energy supply and 15% of globally extracted materials, equivalent to 8.1 gigatons. However, at roughly 27 metric tons (MT) per person, US per capita material use is higher than most high-income countries and is approximately double that of Japan and the UK (Gierlinger and Krausmann, 2012). The US and most of the world has utilized a linear material economy for most of history. A linear material economy is one where materials are used to make products and then the product is disposed of at end of life in a landfill. With growing population and increased quality of life the demand for products has increased and a transition has begun to a circular material economy, where products are being reused and recycled at end of life. This thinking is closely tied to the concept of material efficiency.

The MIT Environmentally Benign Manufacturing (EBM) group has looked at what impact this growth might have. In addition to the growth in US material consumption, global demand for engineering materials has increased by a factor of four over that last half century (figure 4). With the projected growth in the population also continuing to increase, this global demand is expected to continue.

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Figure 4: Normalized demand for five key engineering materials from 1960 – 2005. (Allwood et al., 2010).

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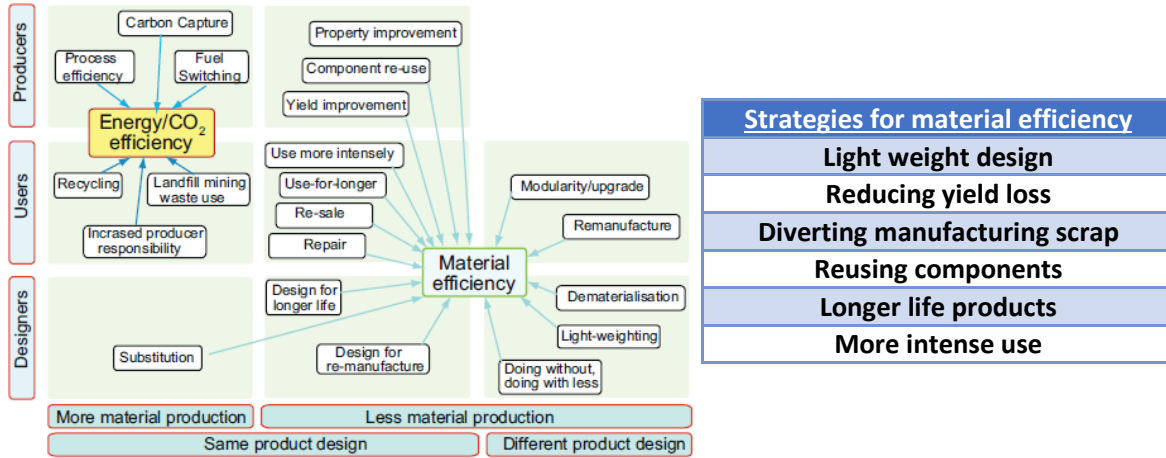
The material consumption reflects the front side of the problem. On the back side, the US generated close to 2.7 B MT of waste in 2000. This waste generation has increased 26% since 1975 with a 24% increase in the harmful waste products (radioactive compounds, heavy metals and persistent organic chemicals). Huang et al. (2009) found that 75% of carbon emissions are from scope 3 sources¹ indicating that the supply chain is an opportunity space to reduce emissions. This figure was confirmed by a recent pilot study conducted by Quantis on the new GHG protocol accounting tool². Dahmus (2014) also looked at opportunities in the supply chain and found that the next step to improving energy efficiency is to look at resource consumption in the supply chain. The cases evaluated by Dahmus (2014) suggest that the market would respond to appropriate incentives and move toward reducing resource consumption and the associated environmental impacts. Looking at the supply chain and resource consumption provides an opportunity to evaluate the entire system to understand where there are hotspots and which issues are pervasive. The field of industrial ecology looks at this problem from a slightly different perspective in that they are looking to link different industries in a common location to optimize utilization of waste products from one industry as a resource for another.

The next step after maximizing energy efficiency in the supply chain is to implement maximum material efficiency. Allwood et al. (2011) looks at this issue and the opportunities. Figure 5 illustrates the opportunities of energy efficiency compared to material efficiency. The opportunities affect different parties (producers, users, designers).

¹ The GHG protocol evaluates carbon emissions under 3 categories or scopes. Scopes 1 and 2 are reflecting direct (fuel) and indirect (electricity) energy usage; scope 3 looks at other indirect emissions, such as the extraction and production of purchased materials and fuels, transport-related activities in vehicles not owned or controlled by the reporting entity, electricity transmission and distribution losses, outsourced activities, and waste disposal.

² Accounts for emissions from scope 1, 2 and 3 sources.

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Figure 5: Material efficiency contrasted with energy efficiency around different actors and solution spaces, and strategies for material efficiency (Allwood et al. 2011).

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Varying concepts to address the broader scale impacts of industrial society have been developed over the last few decades. LCA is a methodology that has been in use for several decades and provides a holistic approach to understanding the impacts of a product or process from cradle (extraction) to grave (end of life). LCA involves an accounting of all the inputs (resources and materials) and outputs (chemical emissions, waste, products) for the entire life cycle and linking them to impacts to human health and the environment. Environmental engineering (initially called sanitary engineering) refers to the integration of science and engineering principles to improve the natural environment, to provide healthy water, air, and land for human habitation and for other organisms, and to clean up pollution sites. Environmental engineering looks to address the issue of energy preservation, production asset and control of waste from human and animal activities (waste and waste water management) and emerged as a field in response to concern over widespread environmental quality degradation from water and air pollution impacts. Life cycle engineering (LCE) is another methodology described by Alting and Legarth, 1995 as the art of designing the product life cycle through choices about product concept, structure, materials and processes, and life cycle assessment (LCA) is the tool that visualizes the environmental and resource consequences of these choices. Life cycle design (LCD) utilized the concept of design for service that looks at ease of repair, disassembly and recycling, and addresses issues related to the end of life (EOL) of products. Sustainable production has the intent of providing products that are designed, produced, distributed, used and disposed with minimal (or none) environmental and occupational health damages, and with minimal use of resources (materials and energy) (Alting and Jorgensen (1993). Design of the Environment (DfE) (www.epa.gov/dfe/) is a USEPA program and label to reduce the presence of harmful chemicals in products that can migrate into the environmental and have harmful human and environmental health impacts. Design for deconstruction and disassembly (DfD) or life cycle building is a concept for designing buildings to maximize flexibility, reuse, disassembly and to minimize construction waste and energy costs which is included in the USEPA definition of a green building (USEPA, NDa). In addition to these concepts and methodologies, there is also green engineering, green chemistry, closed loop manufacturing, environmental benign manufacturing, eco-design, life cycle management, sustainable engineering, and life cycle design. There is some overlap between the different methodologies, with differences coming from how the methodologies are focused and which fields they are applied to.

222 Historical efforts have targeted specific industries, facilities and processes and were focusing on areas
223 that had potential large impacts due to the higher energy intensity or high demand from those areas.
224 These were low hanging fruit. Shifting focus to the supply chain can both support the evaluation of
225 specific technologies, but also identify areas of interest that while may not be considered high energy
226 intensity or high demand for individual processes, they are pervasive through the system and have
227 opportunity for significant energy efficiency improvements. Additionally, the idea of material efficiency
228 (Allwood et al. 2013) takes this a step further and recognizes that there is energy required to produce
229 commodity products and that reducing the amount of material required to produce different products,
230 not only in the production process (reduction of industrial scrap) but also in the product itself (light-
231 weighting), there is significant opportunity for energy reduction. This concept is in play for additive
232 manufacturing (AM). While the energy intensity of AM is currently very high, the benefits from reduced
233 material demand (lower buy to fly ratio) and product weight results in energy savings both from the
234 material production and the end use of the product (see AM technology assessment). Material efficiency
235 could also help ease the demand of critical materials and minimize the reliance on foreign material
236 imports (i.e. lithium) and minimizing energy intensive material usage (see critical materials technology
237 assessment).

238
239 The EU (EC 2001) has also looked at the material efficiency issue and has reported on the opportunities,
240 risks, challenges and costs of implementing material efficiency measures. The report covered EU
241 competitiveness, jobs, productivity, environmental impacts and resiliency. The report acknowledges that
242 materials are a finite resource and that existing trends in material efficiency will not be adequate to
243 reduce the material intensity of their economy. Risks include reduced competitiveness and supply
244 security implications. Benefits included improved productivity, growth and job creation, environmental
245 health and resilience benefits and macroeconomic stability. Costs would come from exposure to the
246 risks and volatilities of resource scarcity and shocks and competitive advantage shifting to developing
247 countries with less locked into physical infrastructure and institutional rigidities. Adaptation to resource
248 megatrends over time will involve structural economic change and will involve updating of technologies,
249 innovation, skills which will have transitional costs. These costs will depend on how well change is
250 predicted, the pace of change, and the flexibility of the economy.

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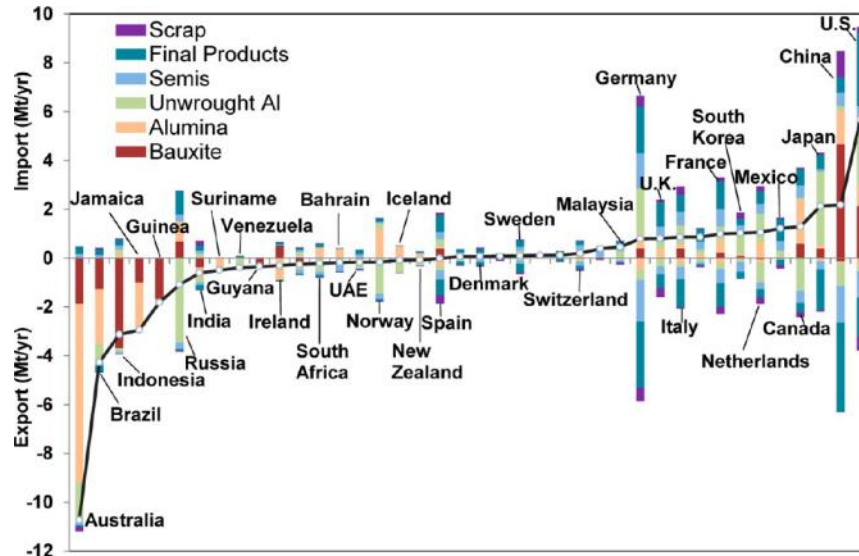
252 **2.2 Global Flows/Materials-Energy-Emissions Embodied in Trade**

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254 In a global economy there are materials and products moving across borders for just about every type
255 of product. Production of a laptop requires material extraction from all over the world, transport to Asia
256 for assembly in different facilities and final transport to the U.S. for distribution and sales to the end
257 consumer. There is starting to be some accounting for social impacts (i.e. labor abuses) in international
258 production lines, but no accounting for carbon impacts associated with imported products. Australia
259 implemented a carbon tax in 2012, but then repealed it in 2014 (Taylor and Hoyle, 2014). In 2012, Japan
260 completed a governmental pilot project for carbon footprinting of products and transitioned to long
261 term program to identify carbon hotspots and provide information to companies and consumers³. Since
262 2008, the French have been working on developing a system to inform the consumer of product carbon
263 footprints. These efforts have gone through several stages and are continuing to evolve. Some carbon
264 accounting in life cycle assessment has tried to highlight the offshoring of carbon emissions. This is a
265 large issue with biofuels from Brazil that are impacting the rain forests and increasing carbon emissions

³ <http://www.pef-world-forum.org/initiatives/country-governmental-initiatives/japan/>

266 due to land use change. There are not currently any carbon import taxes. There are also some studies
 267 looking at the embodied energy in trade. Liu and Miller (2013) provide some analysis around flows of
 268 anthropogenic aluminum with Germany, China and the US being the largest importers (figure 6 below).
 269 Chen and Chen (2011) evaluated global energy consumption through an analysis of embodied energy.
 270 The US, as the world largest materials consumer, is also the largest embodied energy importer. China is
 271 projected to overtake the U.S. in 2027 as the largest total embodied energy consumer, but will still
 272 remain behind the US on a per capita basis.
 273



274 Figure 6: International trade of aluminum in bauxite, alumina, unwrought aluminum, semis, final products, and
 275 scrap in 2008. The countries are sorted by total net import from left to right (the dark curve represents total net
 276 trade). All values are aluminum metallic equivalent in Mt/yr (Liu and Muller, 2013).
 277
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279 **2.3 Methodologies to reduce impacts across the life cycle**

280 The impacts of the system can be covered under several categories: energy efficiency, material
 281 efficiency and life cycle impacts.
 282

283 **2.2.1 Energy efficiency**

284 Choi Granade et al. (2009) provided a detailed analysis of the opportunity space around energy
 285 efficiency. Energy efficiency has been the focus of analysis and efforts for the last few decades and has
 286 made steady improvements in the ability to produce more with less energy. The report indicated
 287 opportunities for further savings worth more than \$1.2 trillion and reducing US energy consumption by
 288 9.1 quads by 2020. This would equate to 1.1 GT per year of greenhouse gas reductions. The report
 289 suggests that there is opportunity to reduce projected end use consumption in 2020 by 23% and primary
 290 energy consumption by 26%. The report additionally looks at the challenges for achieving improved
 291 energy efficiency and some strategies and solutions. . The energy efficiency arena is one that DOE has
 292 worked in extensively and continues to do so.
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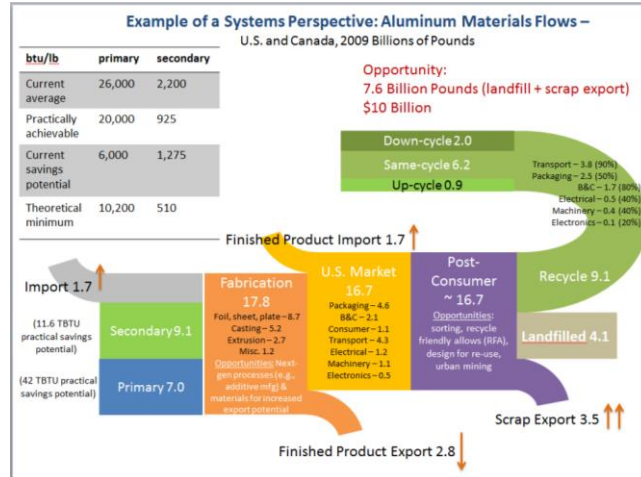
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 295 **2.2.2 Material efficiency**

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 297 Accounting for resource or material use is another way to evaluate the efficiency of technologies and
 298 manufacturing processes. Sustainability initiatives have looked at the concept of “reduce, reuse and

299 recycle” for many years. Recycling has been on the forefront of these efforts. The reduction of material
300 usage however has large opportunities in reducing energy consumption early in the supply chain and
301 reducing extraneous processing to make use of non-optimal usage of material in manufacturing. The
302 amount of in-plant scrap that is produced reflects the inefficiency of the process. Some industries have
303 taken significant steps to reduce this scrap. The garment industry uses computer programs to determine
304 how to best cut the fabric to minimize the in plant scrap; this programming optimizes the material in the
305 bolt to include small items (belts, pockets, etc.). This optimization minimizes to amount of scrap
306 generated and generally material not pre-measured is waste. White cotton is typically the only material
307 scrap that can be recycled (for high quality paper). For the aluminum and steel industries, in plant scrap
308 is reusable and is of higher quality than post-consumer scrap. However, in-plant scrap still requires
309 additional processing to reuse and there is a cost and additional energy associated with this additional
310 processing.

311
312 The aluminum industry produces over 900K MT of in-plant scrap. There is embodied energy associated
313 with this scrap that could be saved by increasing material efficiency (discussed previously in section 2.1).
314 This could come from multiple activities. With increased recycling (use of secondary aluminum) the
315 saving amounts to up to 38 GJ/MT for every metric ton of primary aluminum replaced by secondary
316 aluminum. The current supply chain energy for aluminum (which averages 68% primary aluminum and
317 32% secondary) equates to 45 GJ/MT with the majority of that energy demand coming from alumina
318 (33%) and anode (25%) production. If the primary/secondary ration shifted to a 40/60 ration, the supply
319 chain energy demand would decrease to 34 GJ/MT. With a light weighting and reduced yield loss
320 strategy, the initial demand is decreased and the savings amounts to up to 57 GJ/MT. The strategies for
321 reusing components, longer product life and more intense use also can result in decreased total
322 demand.
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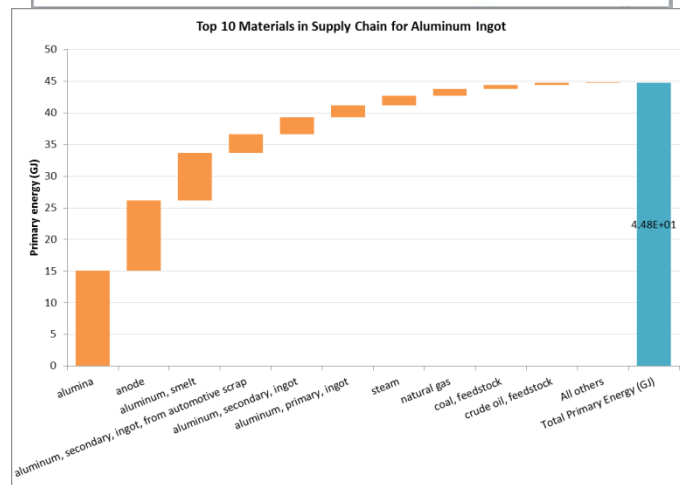


Figure 8: Aluminum flows through economy (DOE AMO 2013) and the most energy intensive materials in aluminum supply chain.

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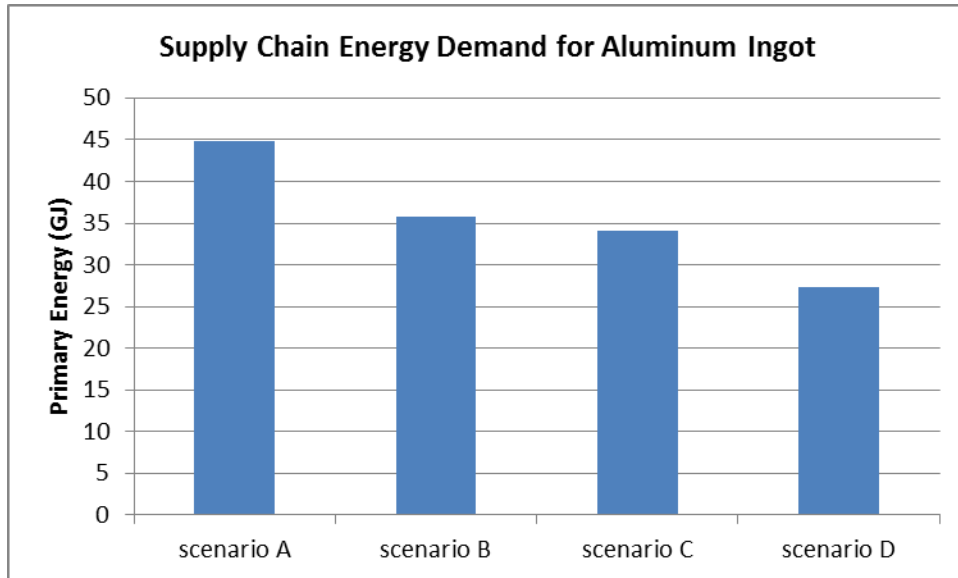
The argument can be made that energy efficiency is really just material efficiency but applied only to fuel materials. Material efficiency would broaden the scope from just fuels to all materials. As all materials have an energy intensity associated with their production (embodied energy), reduction in the overall material demand for producing final products would result in a reduction in energy consumption associated with the production of these products.

Additive manufacturing (AM) is a methodology that increases the material efficiency of production. Combined with analysis of the life cycle impacts of a particular product, advanced manufacturing has the potential to significantly reduce energy use and environmental emissions. The following case studies demonstrate the ability of additive manufacturing to reduce embodied energy and use phase energy through increased material efficiency. In the first case study, additive manufacturing is used to reduce the raw material required to produce an aerospace bracket by 95%. This results in a 95% reduction in the energy used in raw material production and part manufacturing, and a 13% reduction in total life cycle energy.

In the second case study, additive manufacturing is used to not only reduce the material required to produce the bracket by 93% but also to enable a new design that weighs 65% less than the original. In addition to a 93% reduction in energy for raw material production and part manufacturing, the new

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347 lightweight design reduces use phase energy by 65% and total life cycle energy by 66%. The new design
 348 also contributes to the transportation energy savings due to less mass being transported to the
 349 manufacturer, to the final customer, and for end of life recycling/disposal.
 350 Aluminum recycling is a well-known example of applying material efficiency. While reducing the initial
 351 material demand would be the best option, utilizing pre- and post-consumer scrap is still less energy
 352 intensive than using virgin materials. Figure 9 looks at the supply chain energy demand for four
 353 scenarios evaluating aluminum ingot. The energy savings from material efficiency are scaled to the
 354 efficiency improvements. The energy savings for the increased use of secondary aluminum is 38 GJ/MT.
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 358 Figure 9: Supply chain energy demand for aluminum ingot for four scenarios. Scenario A is a baseline
 359 business as usual for 1000 kg. Scenario B is a 20% improved material efficiency (decrease in buy to fly
 360 ratio; 800 kg) from the baseline. Scenario C is the increased use of secondary aluminum (40/60 primary
 361 to secondary aluminum ratio; 1000 kg). Scenario D is a 20% increase in material efficiency with increased
 362 secondary aluminum (800 kg).
 363

364 2.2.3 Minimizing Externalities

365
 366 Energy and material intensities are good metrics to work with while evaluating next generation
 367 technologies. However, there is always a risk of burden shifting when moving from one technology level
 368 to the next. Burden shifting is when trying to reduce the impacts in one stage of the life cycle,
 369 geographic location or impact category and having that result in an increase elsewhere. An example
 370 might be if a reduction in energy demand in the manufacture of a product results also results in an
 371 increase in the energy demand through the use phase of the product; or a reduction in fossil fuel
 372 demand during the use phase results in an increase in ecotoxicity impacts during the manufacturing
 373 phase. The life cycle approach allows the researcher/analyst to understand the entire system associated
 374 with a product or process, from cradle/extraction to grave/end of life/disposal/recycling and to look at
 375 all the different types of impacts that are occurring in each life cycle stage and look for a solution that
 376 minimizes all impacts across all life cycle stages. When looking at individual impacts, LCA can help find
 377 solutions that will minimize impacts across all life cycle stages and feasibly across the economy. LCA is
 378 used by industry to do process improvements to understand where in the life cycle the impacts are
 379 occurring and to use the information to reduce waste (cost), increased efficiency (cost), and reduce

380 toxics (cost). It also helps to understand that reductions of impacts in one part of the life cycle might
 381 result in an increase in another, but achieves a net savings.
 382

383 Some commonly utilized sustainability metrics are listed in table 1. The different metrics are utilized
 384 either individually or in combination depending on the goal of the analysis. The multi-criteria analysis
 385 provides perspective of the pros and cons of different scenarios across the multiple metrics evaluated.
 386 The Nike analysis utilizes a range of criteria to understand the sustainability of their products (text box
 387 1).
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Table 1: Typical impacts that are evaluated with life cycle assessment. (Pre 2014, USEPA 2006)

Impact Category	Scale	Chemical and physical contributors (examples)	Common characterization	Impact description / Endpoints
Global warming	Global	Carbon Dioxide (CO ₂) Nitrogen Dioxide (NO ₂) Methane (CH ₄) Chlorofluorocarbons (CFCs) Hydrochlorofluorocarbons (HCFCs) Methyl Bromide (CH ₃ Br)	Global warming potential; climate change	Polar melt, soil moisture loss, longer seasons, forest loss/change, and change in wind and ocean patterns.
Stratospheric Ozone Depletion	Global	Chlorofluorocarbons (CFCs) Hydrochlorofluorocarbons (HCFCs) Halons Methyl Bromide (CH ₃ Br)	Ozone Depletion Potential	Increased ultraviolet radiation.
Acidification	Regional; Local	Sulfur Oxides (SO _x) Nitrogen Oxides (NO _x) Hydrochloric Acid (HCL) Hydroflouric Acid (HF) Ammonia (NH ₄)	Acidification potential	Building corrosion, water body acidification, vegetation effects, and soil effects.
Eutrophication	Local	Phosphate (PO ₄) Nitrogen Oxide (NO) Nitrogen Dioxide (NO ₂) Nitrates Ammonia (NH ₄)	Eutrophication potential	Algal blooms, hypoxia, the depletion of oxygen in the water, which may cause death to aquatic animals.
Photochemical smog	Local	Non-methane hydrocarbon (NMHC)	Photochemical oxidant creation potential	Smog, decreased visibility, eye irritation, respiratory tract and lung irritation, and vegetation damage.
Terrestrial toxicity	Local	Toxic chemicals with a reported lethal concentration to rodents; radioactive elements	LC50; marine sediment ecotoxicity; ionizing radiation	Decreased production and biodiversity and decreased wildlife for hunting or viewing.
Aquatic toxicity	Local	Toxic chemicals with a reported lethal concentration to fish; radioactive elements	LC50; freshwater aquatic toxicity; marine aquatic toxicity; ionizing radiation	Decreased aquatic plant and insect production and biodiversity and decreased commercial or recreational fishing.
Human Health	Global, Regional, Local	Toxic releases to air, water, and soil; radioactive elements	LC50; ionizing radiation; respiratory effects	Increased morbidity and mortality.
Resource depletion	Global, Regional, Local	Quantity of minerals used; Quantity of fossil fuels used	Resource depletion potential; abiotic depletion	Decreased resources for future generations.

Land Use	Global, Regional, Local	Quantity disposed of in a landfill or other land modifications	Land availability; agricultural land occupation; urban land occupation; natural land transformation; land use change	Loss of terrestrial habitat for wildlife and decreased landfill space.
Water Use	Regional; Local	Water used or consumed	Water shortage potential; water footprint	Loss of available water from groundwater and surface water sources.
Ecosystem Quality	Local	Eco toxicity + acidification + eutrophication + land use		
Cumulative Energy Demand	Global	Quantity of renewable and non-renewable energy used	Energy footprint	

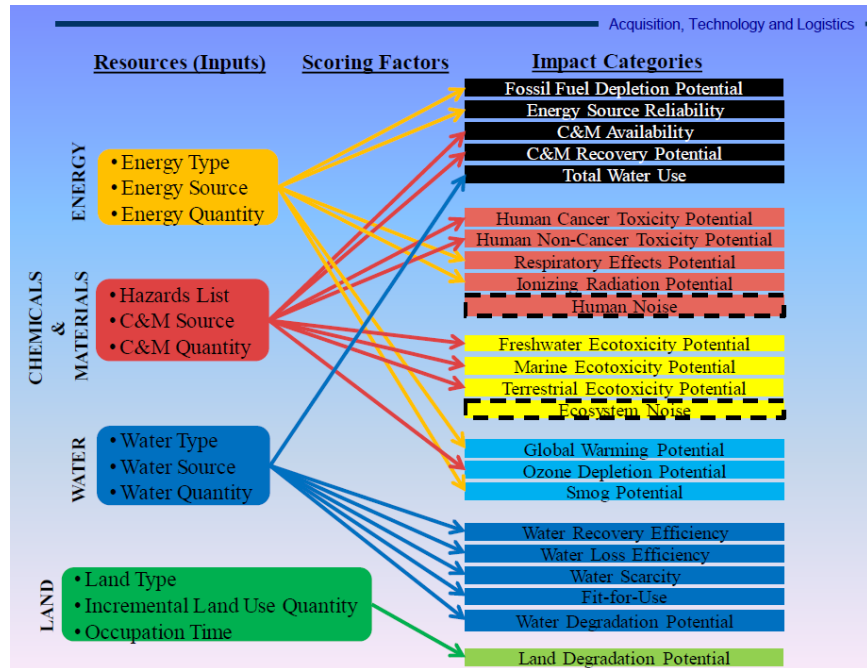
390 LC50 – lethal concentrations that will kill 50% of populations in a single exposure.

391 References

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393 Different federal agencies are also evaluating different environmental impacts. DOE BETO is evaluating
 394 greenhouse gases, water use, energy use, land use, and air quality impacts for the biofuels program. The
 395 DOE Office of Fossil Fuels does full LCAs on the different fossil fuels and develops life cycle inventory
 396 data that is publicly available (<http://www.netl.doe.gov/research/energy-analysis/life-cycle-analysis>).
 397 The USEPA National Risk Management Laboratory (NRML) is using LCA to evaluate environmental
 398 impacts in different issue areas (e.g. nanotechnology, sustainable materials management, Li-ion
 399 batteries, and biofuels). NRML has also developed and are maintaining an impact assessment
 400 methodology that is specific to the US context. The USDA has also been using LCA to evaluate the
 401 impacts of biofuels and have developed a life cycle inventory (LCI) library based on data in the National
 402 Agriculture Library (NAL) (<http://www.lcacommons.gov/>). The Department of Defense (DoD) has started
 403 to look at multiple types of impacts in their sustainability analysis for their updated acquisition program
 404 (Yaroschak, 2012). The sustainability analysis includes both LCA and life cycle cost analysis (LCCA) and
 405 covers impacts to the mission, human health and the environment. **Figure 10** lists the broad range of
 406 specific life cycle impacts being assessed. The DoD goal is to analyze alternatives for meeting mission
 407 requirements and make informed decisions that result in sustainable systems and lower total ownership
 408 costs which are defined a sum of internal costs (to DoD), external costs (to society and the
 409 environmental) and contingent (risks). One of the DoD studies compared the total cost of using a
 410 chromated coating system for equipment compared to a non-chromated coating system. A chromated
 411 coating system is much more effective in protecting equipment but is highly toxic to humans and the
 412 environment and therefore requires extensive (and costly) protective measures when applying and the
 413 requirement of additional hazardous waste management. Utilization of a non-chromated coating system
 414 require more frequent applications, but without the extensive protective measures. A spider diagram
 415 analysis was utilized to select the best scenario or option based on the full range of criteria being
 416 analyzed (example in figure 11).

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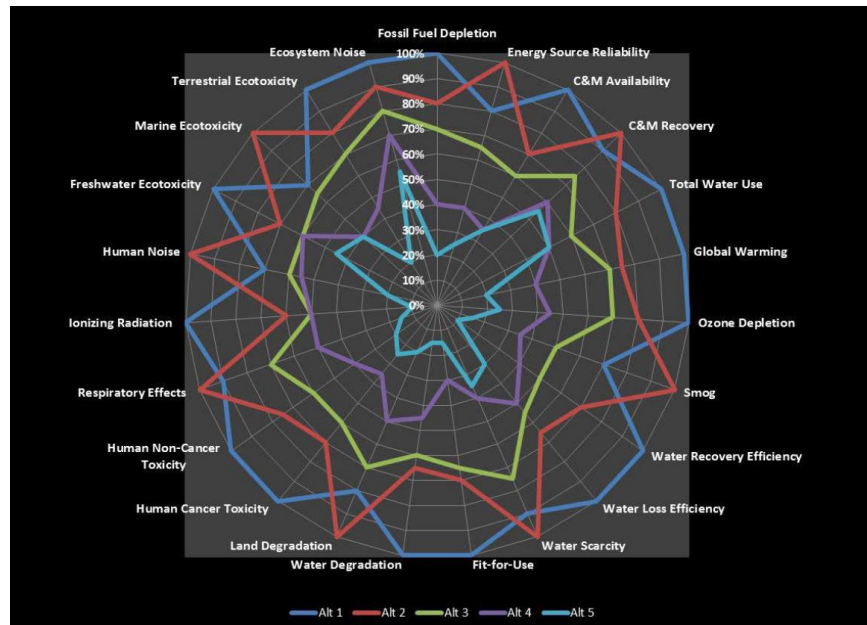
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Figure 10: resources and impacts covered under the DoD Acquisition, Technology and Logistics sustainability assessment program (Yaroschak 2013)



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Figure 11: The DoD sustainable acquisitions program analysis spider diagram analysis (Yaroschak 2013)

Many of the impacts evaluated by LCA are considered externalities. An externality is the cost that affects a party who did not choose to incur that cost (Buchanan et. al 1962). Externalities by definition can have a positive or negative effect. Manufacturing activities that cause air pollution impose health and clean-up costs on the whole society, whereas the neighbors of an individual who chooses to fire-proof his home may benefit from a reduced risk of a fire spreading to their own houses.

431 Society has historically adopted new technologies without understanding the ultimate hazards
432 (Commoner, 1969). Some examples of negative externalities include:

- 433 • Air pollution from burning fossil fuels causes damages to crops, (historic) buildings and public
434 health (Torfs et al. 2004; Rabl et al., 2005). Air pollution from a coal-fired power plant can present a
435 health hazard to the neighboring community. These neighbors can suffer additional asthma,
436 bronchitis, and even premature mortality as a result of producing electricity by burning coal.
- 437 • Anthropogenic climate change as a consequence of greenhouse gas emissions from burning oil,
438 gas, and coal. The social cost of carbon is projected to start at \$25-30 per mt CO₂e if CO₂e
439 concentrations are stabilized at 450 parts per million.
- 440 • Water pollution by industries that adds effluent, which harms plants, animals, and humans.
- 441 • The costs of managing the long term risks of disposal of chemicals, which may remain permanently
442 hazardous, is not commonly internalized in prices. The USEPA regulates chemicals for periods
443 ranging from 100 years to a maximum of 10,000 years, without respect to potential long-term
444 hazard. The industrial sector uses a wide range of chemicals and hazardous waste management is a
445 common issue.

446 Examples of positive externalities include:

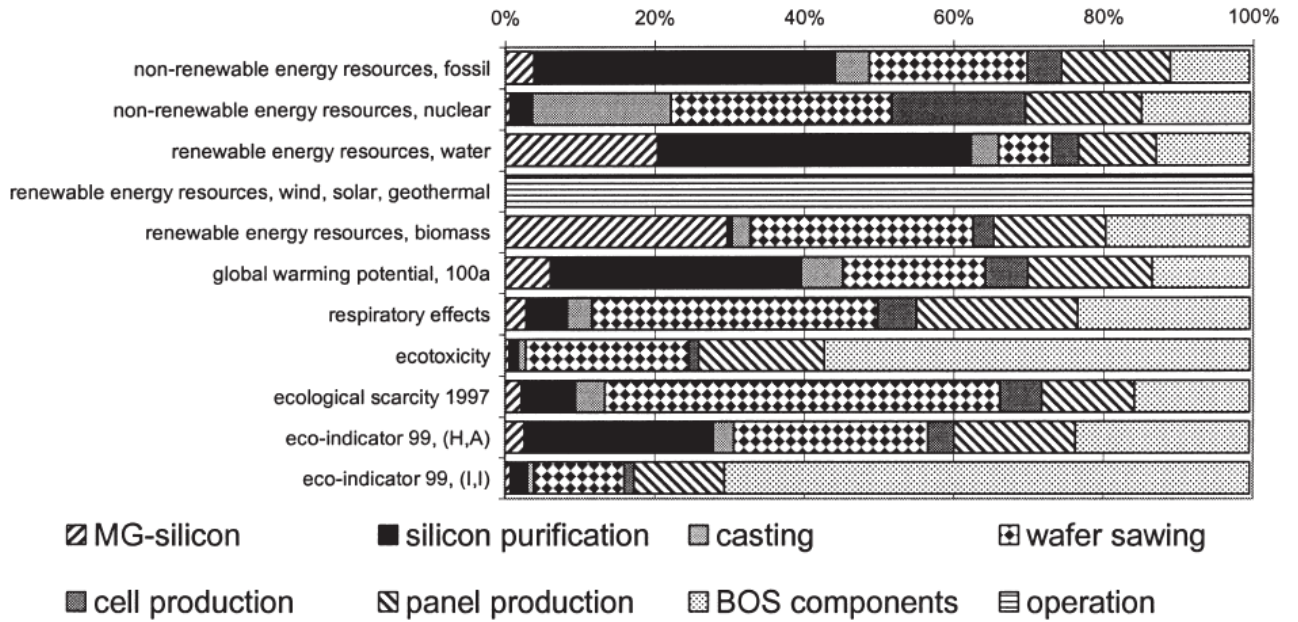
- 447 • Construction and operation of a manufacturing facility contributes to job opportunities for the
448 surrounding community and money spent in that area by the workers. This is an externality that
449 Congress and the administration are actively concerned with and job growth is regularly tracked.
- 450 • Driving an electric vehicle reduces dispersed GHG emissions and improves local air quality leading to
451 better public health.

452 Motor vehicles cause air, noise and water pollution, traffic delays and accidents; it requires
453 infrastructure for roadways, signage, and fuel delivery. Delucchi (2000) accounted for the social costs
454 associated with different aspects of air pollution, human health, water pollution, noise and climate
455 change with total costs ranging from \$38-546 billion dollars for US motor vehicle usage (\$1991).

456
457 The NRC (2009) reports climate change damages from the production, distribution and use of energy at
458 between \$1 – 100 per ton of CO₂e based on emissions in 2009. The range is partly due to discount rate
459 assumptions and partly due to assumptions about future events. Without emissions controls, damages
460 are on the higher end of the range. Non climate damages (which were not evaluated comprehensively)
461 were a small fraction of climate damages.

462
463 There are many studies that look at multiple impacts associated with emerging technologies. Jungbluth
464 (2005) performs a life cycle assessment of photovoltaic (PV) power plants based on twelve different grid
465 connected PV system in Switzerland for the year 2000. The study provides insight as to the different
466 types of environmental impacts as well as the associated life cycle stages. Figure 12 provides insights
467 about what kinds of impacts are occurring in which stage of the life cycle. For example, fossil energy
468 demand is dominated by the silicon purification process, and ecotoxicity is predominantly from the
469 production of BOS components, but also has significant contributions from panel production and wafer
470 sawing. The eco-indicator 99 (H, A) and (I, I) presents analysis that combines the impacts into a single
471 score that is weighting the impacts from the different categories. The (H, A) score reflects a
472 methodology that weights energy resource usage higher, where the (I, I) score weights metal resource
473 usage higher.

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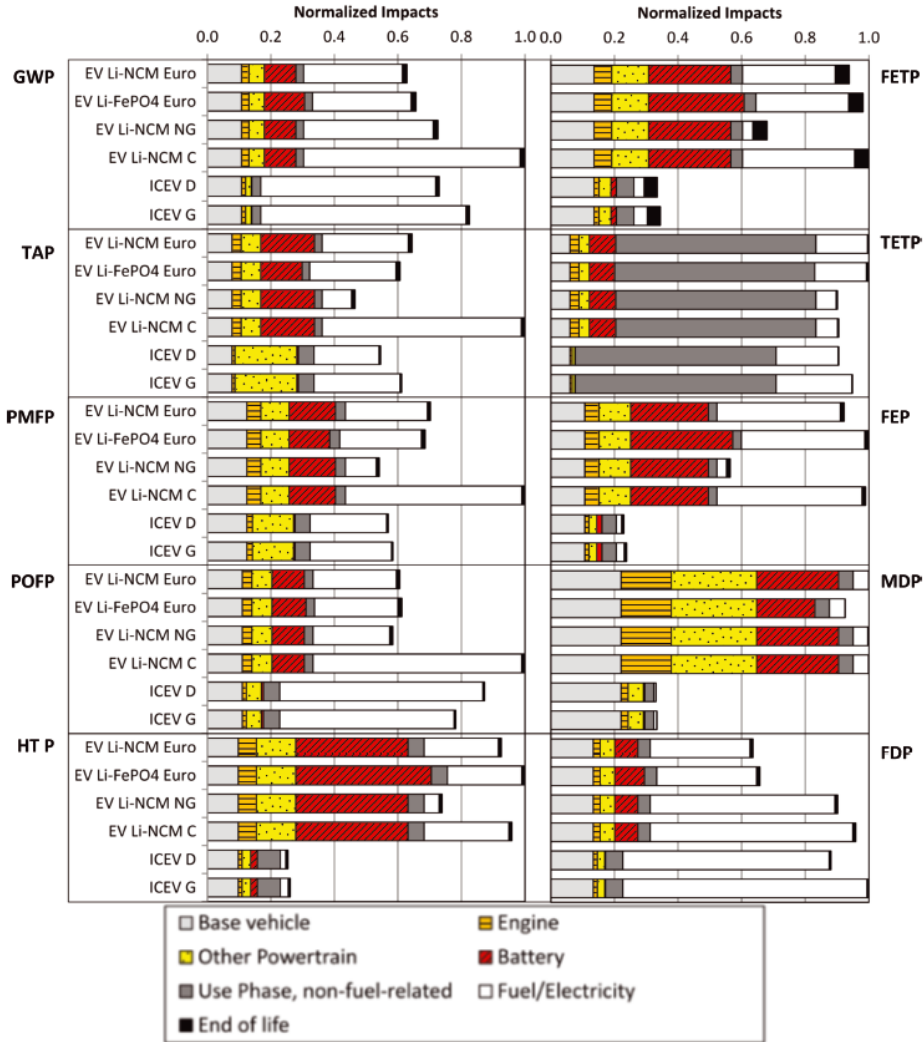
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Figure 12: Share of process stages for Swiss grid-connected, 3 kWp slated roof installation with a polycrystalline silicon panel evaluated with different LCIA method. (Jungbluth, 2005).

The Hawkins et al. (2012) study evaluated the life cycle assessment of an electric vehicle compared to a conventional one and evaluated a range of impacts. Figure 13 shows the environmental impacts associated with the different scenarios by life cycle stage. In this analysis, the EV scenarios do not appear to provide significant benefits in any impact category except for fossil resource consumption and photochemical oxidation (ozone) formation.



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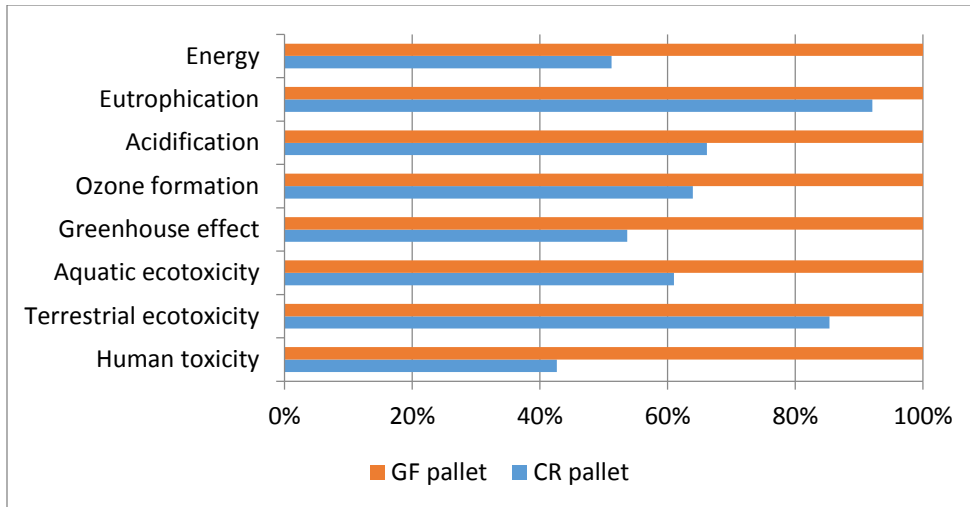
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487 Figure 13: Impacts of vehicle production normalized to the largest total impacts [Global warming (GWP), terrestrial
 488 acidification (TAP, particulate matter formation (PMFP), photochemical oxidation formation (POFP), human
 489 toxicity (HTP), freshwater toxicity (FETP), terrestrial eco-toxicity (TETP), freshwater eutrophication (FEP), mineral
 490 resource depletion (MDP), fossil resource depletion (FDP), internal combustion engine (ICEV), electric vehicle (EV),
 491 lithium iron phosphate (LiFePO4), lithium nickel cobalt manganese (LiNCM), natural gas (NG), European electricity
 492 mix (Euro)] (Hawkins et al. 2012).

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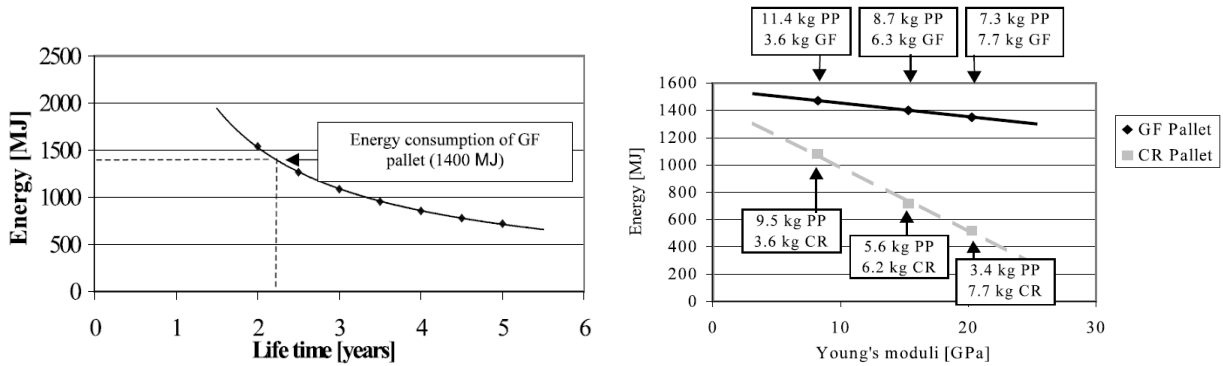
494 The 2001 study by Corbiere-Nicolier et al conducted an LCA study to compare glass fibers to a bio-fiber
 495 equivalent made from the China reed (CR) fiber and conducted some sensitivity analysis around the
 496 assumed pallet life time and plastic composition. Figure 14 indicate that the CR pallet has lower impacts
 497 in all categories than the GF pallet. The results from the sensitivity analysis are show in figure 15. The
 498 CR pallet needs to have a lifetime of at least 2.2 years to match the energy impacts of the GF pallet. For
 499 the plastics composition, the increase in fiber increases the young’s modulus, but the CR pallet shows a
 500 greater decrease in energy demand with the increase in fiber than the GF pallet.

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Figure 14: Impact assessment results for GF pallet compared to CR pallet using the CML92 (reference) methodology (Corbiere-Nicolier et al, 2001)



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Figure 15: Pallet life time (a) and plastic composition (b) sensitivity results (Corbiere-Nicolier, 2001).

507 3. Program Considerations to Support R&D

508 3.1 Expanding boundaries of DOE analysis

509 DOE has looked to strengthen US energy security, environmental quality and economic vitality through
 510 enhanced energy efficiency and productivity. This has been achieved through a series of mechanisms to
 511 include manufacturing demonstration facilities, technology deployment, investment in innovate
 512 manufacturing processes and next generation manufacturing and analysis of life cycle energy impacts.
 513 Figures 16 and 17 represent the thinking around the use, energy and carbon intensities reduction
 514 opportunities for the industrial sector. Material efficiency is a mechanism that can affect all the
 515 intensities and the boundary of analysis needs to open up to include the supply chain.
 516

Use Intensity	Energy Intensity	Carbon Intensity
Primary and non-destructive recycling	Process Efficiency	Feedstock substitution
Reuse and remanufacturing	Electro-Technologies	Green electrification
Material efficiency and substitution	Combined heat and power	Green chemistry
By-products	Process integration	Renewable Distributed Generation
Behavioral change	Waste heat recovery	Carbon, capture and sequestration
Product-Service-Systems	Supply chain integration	Biomass-based fuels

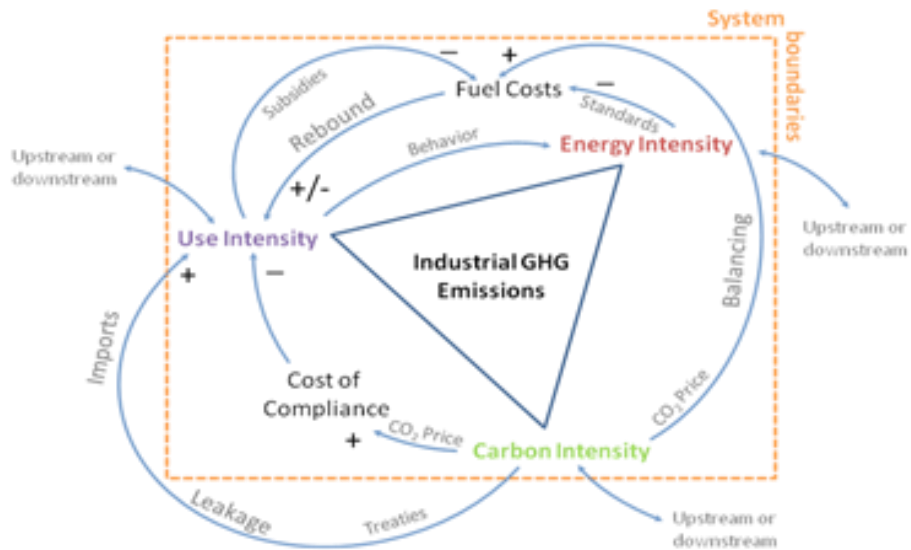
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Figure 16. Reduction Opportunities in the Industrial Sector



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Figure 17. High level analysis framework

524 The LCA and material flow assessment methodologies can be used in evaluating technologies of interest
 525 to understand and minimize the externalized impacts and the material efficiency associated with the
 526 supply chain. Multi-criteria analysis methods and system optimization can be used to incorporate this
 527 additional impact information into the decision making process. At a minimum, having an understanding
 528 of all the environmental impacts of a technology investment can minimize the risk of investing in a
 529 technology that can significantly negative environmental impacts.

530

531 3.2 Risk and Uncertainty, and Other Considerations

532 The risks in the supply chain can be grouped into five different categories (technical, regulatory,
 533 economic/competitiveness, environmental, security). The technical risks are associated with problems
 534 that can occur with information exchange, technology failure and underperformance. This can be from
 535 incorrect application of specifications or lack of precision. Regulatory risks are inherent in all industries

536 and are not addressed here. Economic risk is associated with the cost of capital, technology, energy,
537 materials, operations, etc. and is associated with the competitiveness of the markets. A material in high
538 demand can drive up the cost and reduce availability. This can be especially important for critical
539 materials. Environmental risk can be due to emissions from a process that degrades the environment
540 (air, water and soil) and can potentially be harmful to humans and the ecology. Security risks are
541 associated with the dependence of a material from a politically unstable region. There are also
542 regulatory challenges around shifting to next generation materials for some industries. For increased up
543 of secondary materials, there has to be a shift in industry in terms of developing broader markets for
544 secondary materials as well as management of different alloys both on the production side as well as on
545 the recycling side.

546
547 Uncertainty is high with evaluating the life cycle impacts of technologies. This is due to insufficient data
548 availability and data quality issues and especially in highly complex systems.

549

550 **3.3 Direct and indirect impacts**

551 The supply chain can be affected both directly and indirectly by adoption of next generation
552 technologies or materials. Lightweighting of a product changes the material demand of the commodity
553 materials coming into the manufacturing facility as well as the product weight leaving the facility. This
554 results in overall reduced transportation fuel demands. An increase in the product durability and
555 lifetime on an economy scale would feasibly reduce the amount of products being consumed and
556 therefore the overall demand. Increased quality control can have impacts through several mechanisms.
557 Improved information exchange between the industry and the supplies would result in higher quality
558 products and reduced in plant waste for defective components. A higher quality product would also
559 feasibly result in higher consumer satisfaction, fewer product returns, although it might result in
560 increased market share – higher demand. Improved industry-supplier information exchange could also
561 result in opportunities to identify process improvements and thus streamlining of the system. Material
562 availability is a large concern for materials that are in high demand, have restricted sourcing, or are from
563 geo-politically unstable regions with obvious impacts to the supply chain. Identification and
564 minimization of material availability bottlenecks in the supply chain are useful to creating a resilient
565 supply chain.

566

567 The supply chain can affect industry through shifts to demand response, on demand technologies and
568 distributed manufacturing. This would feasibly reduce the quantities of material or product that might
569 be ordered at any time, and have the orders distributed to smaller facilities or operations. With smaller
570 orders going to more places, the transportation impacts would be increased.

571

572 **3.4 Critical materials**

573 The concern of availability of critical materials is a significant one for industry and is being researched at
574 the Critical Materials Institute. The institute has four main focus areas: diversifying supply, developing
575 substitutes, improving recycling and reuse and cross cutting research. The availability of critical
576 materials is partly a supply chain problem and represents one of the risks of a vulnerable supply chain.
577 The use of LCA in the development of substitutes will help ensure that the substitute is a sustainable and
578 less impactful alternative. Minimizing demand through applying material efficiency would also reduce
579 the risk. Recycling and reuse at end of life is challenging, but for materials with a limited supply and a
580 high demand signal, this also will help reduce the need for virgin materials.

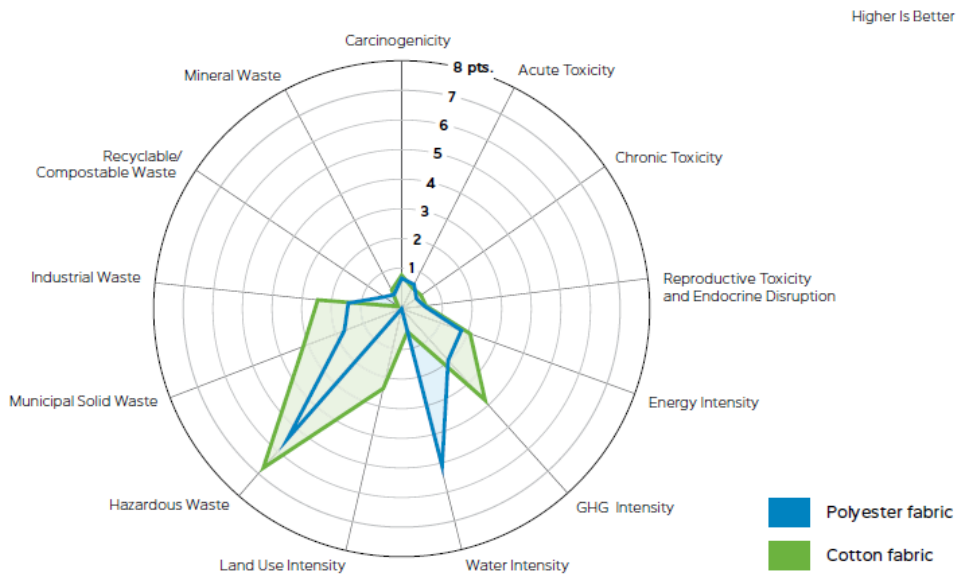
581 Gruber et al. (2011) looked at the global supply of lithium as a constraint for the widespread
582 deployment of electric vehicles due to the limited supply. While Dunn et al. (2012) and Gaines (2014)
583 looked at the other side of the lithium problem in assessing the impacts of recycling lithium-ion
584 batteries. Dunn et al. (2012) was evaluating how recycling could affect the life cycle energy and air
585 quality impacts of lithium-ion batteries, while Gaines (2014) was looking at actions that would facilitate
586 the implementation of an economic and sustainable recycling system for lithium-ion batteries for end of
587 life management.

588

589 **TEXT BOX – Nike Material Sustainability Index**

590 Nike has developed a Material Sustainability Index (MSI) methodology that has also been adopted by
591 the Sustainable Apparel Coalition on how to evaluate the sustainability of their products. They are using
592 a multi-criteria LCA approach that looks at the life cycles stages from the design of the product through
593 re-use (as their end of life option). The criteria is grouped and weighted and cover different aspects of
594 chemical impacts, energy and greenhouse gas intensity, water and land use and physical waste. A spider
595 diagram (figure 18) is used to help illustrate the final results. Figure 19 and 20 are examples of an
596 evaluation of current products and a comparison against older products (Nike, 2012). There is an online
597 tool that allows users to do product comparisons with varying material input options
598 (www.nikeresponsibility.com/infographics/materials/).

599



600

601 Figure 18: Comparison of environmental trade-offs between cotton and polyester from Nike MSI analysis.

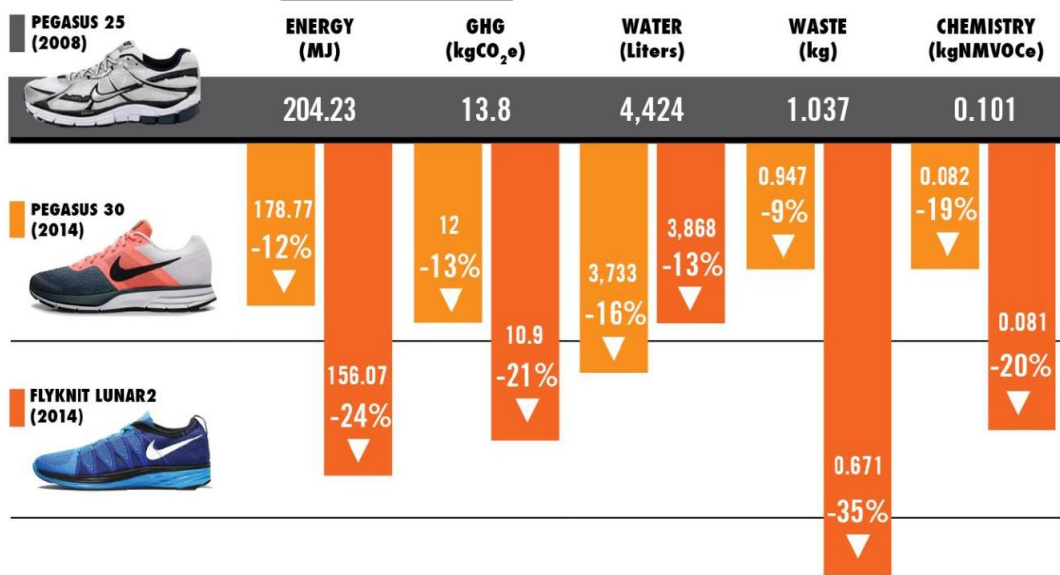
RAW MATERIAL	Base Material Scores				Material Environmental Attributes					Supplier Practices						Total Score
	Chemistry	Energy and Greenhouse Gas Intensity	Water & Land Use Intensity	Physical Waste	Material Greening Effort ¹	Water Conservation Dye ²	Recycled Content	Organic Content	Blends and Composites	RSL Program	Self-Evaluation: Chem & Facility ¹	Nike Water Program	Water Conservation Recycling ²	Nike Energy & Carbon Program	Sustainability Cert. & Program	
Max Points	50.0				24	7	12	5		26	5	5	5	4	7	
Polyester – 100% Virgin	24.3				0					10						
Polyester – 100% Recycled	24.3				12					0						
Cotton, 50% Organic/ 50% Conventional	22.6				2.5					10						
Rubber, Styrene Butadiene 100%	26.5				4					-10	-3	-2	-5			

¹Must achieve a "0" score for Material Greening Effort before points can be gained through Self-Evaluation: Chemicals & Facility.
²Points for "Water Conservation" are awarded at the Material or the Supplier level, but not both.

602

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Figure 19: Nike Materials Sustainability Index scoring examples.



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Figure 20: Sustainability metrics comparison of older products against new one

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