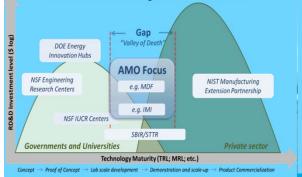
Joint Fuel Cell Technologies and Advanced Manufacturing Office Webinar



Energy Efficiency & Renewable Energy

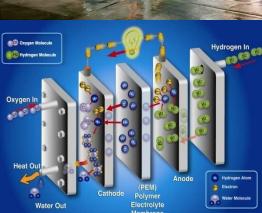


Fund at Scale Meaningful to Manufacturers



"The process of converting raw materials, components, or parts into finished goods that meet a customer's expectations or specifications."

- Businessdictionary.com, accessed 4/10/12



Sunita Satyapal Nancy Garland Jesse Adams Fuel Cell Technologies Office

Robert Ivester Advanced Manufacturing Office

Department of Energy Washington, DC 11/20/2012



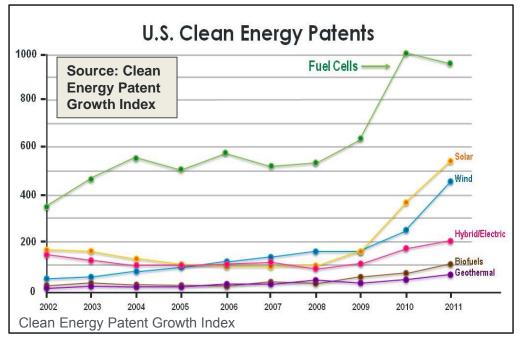
- Overview of Fuel Cell Technologies
 Office and Manufacturing R&D
- Introduction to Advanced Manufacturing
 Office Activities
 - E.g. Manufacturing Demonstration Facilities
- Potential Opportunities for H₂ and Fuel Cells

The mission of the Fuel Cell Technologies Office is to enable the widespread commercialization of a portfolio of hydrogen and fuel cell technologies through applied research, technology development and demonstration, and diverse efforts to overcome institutional and market challenges.

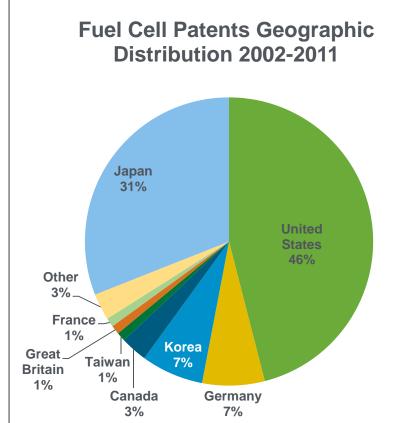
Key Goals : Develop hydrogen and fuel cell technologies for:

- 1. Early markets such as stationary power (prime and back up), lift trucks, and portable power in the 2010 2012 timeframe,
- 2. Mid-term markets such as residential combined-heat-andpower systems, auxiliary power units, fleets and buses, in the 2012 to 2015 timeframe, and
- 3. Long-term markets including mainstream transportation applications with a focus on light duty vehicles, in the 2015 to 2020 timeframe.

Overview Fuel Cells – An Emerging Global Industry



Top 10 companies: GM, Honda, Samsung, Toyota, UTC Power, Nissan, Ballard, Plug Power, Panasonic, Delphi Technologies



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Clean Energy Patent Growth Index^[1] shows that fuel cell patents lead in the clean energy field with over 950 fuel cell patents issued in 2011.

• Nearly double the second place holder, solar, which has ~540 patents.

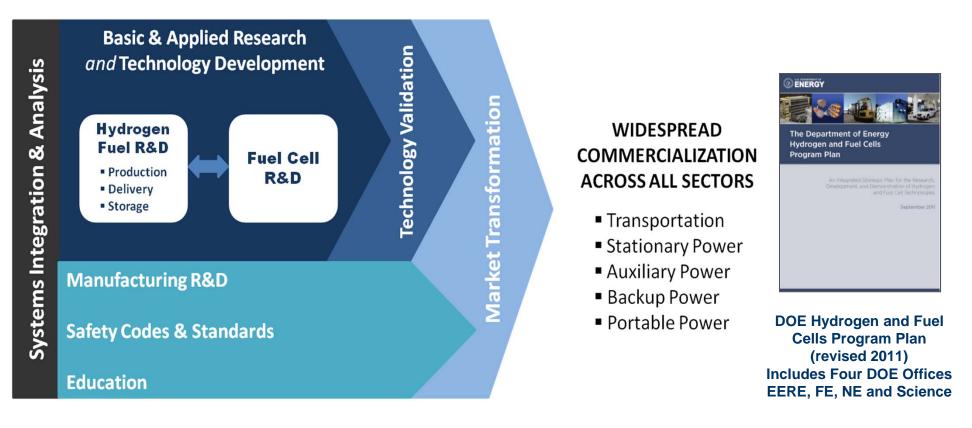
[1] 2010 Year in Review from http://cepgi.typepad.com/heslin_rothenberg_farley_/ http://

http://cepgi.typepad.com/files/cepgi-4th-quarter-2011-1.pdf

DOE Program Overview

ENERGY Energy Efficiency & Renewable Energy

The Program is an integrated effort, structured to address all the key challenges and obstacles facing widespread commercialization.



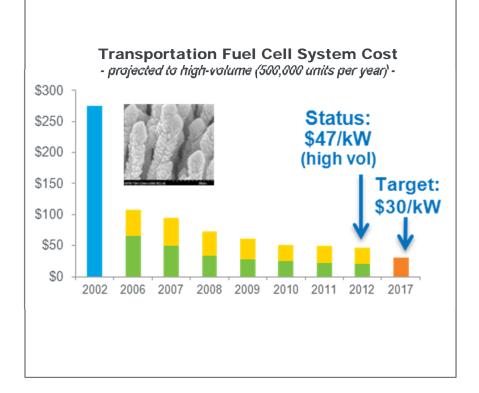
Nearly 300 projects currently funded at companies, national labs, and universities/institutes

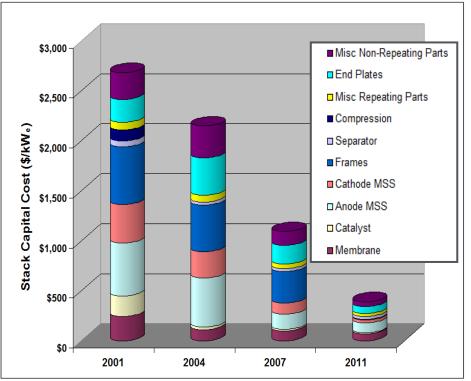
Examples of R&D Progress

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Reduced high-volume cost of fuel cells 35% since 2008, 83% since 2002

Reduced cost of electrolyzer stacks 60% since 2007





FCT Manufacturing R&D—Overview and Highlights

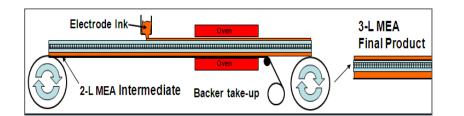
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Tank Manufacturing at Quantum Technologies

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Goal: Research and develop technologies and processes that reduce the cost of manufacturing hydrogen production, delivery, storage, and fuel cell systems.* *http://www1.eere.energy.gov/hydrogenandfuelcells/mypp/pdfs/manufacturing.pdf

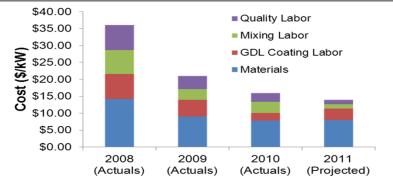
Roll-to-Roll MEA Processing at W.L. Gore



- Increase MEA performance
- · Eliminate intermediate backing material
- Reduce number of coating passes
- Direct coating of catalyst onto ionomer

- Reduced carbon fiber use while maintaining structural integrity
- Integrate new, lowcost, composite fiber
- Increase manufacturing
 efficiency

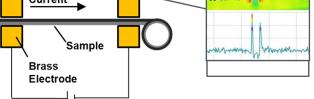
Optimized Fabrication of GDLs at Ballard



- Demonstrated 4x increase in production capacity and >50% decrease in GDL cost
- Improved production yields and efficiency
- Move to full width production



In-Line Diagnostics Techniques at NREL



- Developing in-line diagnostic techniques for MEA component quality control
- Investigating effects of manufacturing defects on MEA performance

DOE/NREL Hydrogen and Fuel Cells Manufacturing R&D Workshop

- Held 8/11 in Washington, D.C. with reps from industry, academia, lab, and government
- Identified and prioritized needs and barriers to manufacturing
- Outputs support potential FY13 FOA for H₂ & FC Manufacturing R&D

Issue	Votes	df
PEM Fuel Cells/Electrolyzers BOP: Facilitate a manufacturing group for DOE to expand supply chain.	21	denar
Electrodes: How to apply ink directly to membrane; dual direct coating of CCM; <i>membrane dimensional change with deposition of current inks (Fuel cell R&D)</i>	20	ov/hvdrc
PEM Fuel Cells/Electrolyzers BOP: Develop low cost manufacturing of natural gas reformers (Fuel cell R&D)	18	
Stack Assembly: High volume stack assembly processes: reduced labor, improved automation	15	re ene
Quality/Inspection/Process Control: Develop methods of identifying coating defects on a moving web, then rejecting single pieces downstream; defect detection after MEA assembly when defect may no longer be visible; ability to separate materials with defects from rolled goods with minimum production of scrap	15	http://www1.eere.enerav.aov/hvdroaenandf
SOFC: Multi-layer/component sintering	14	Ļ

uelcells/wkshp h2 fc manufacturing.html

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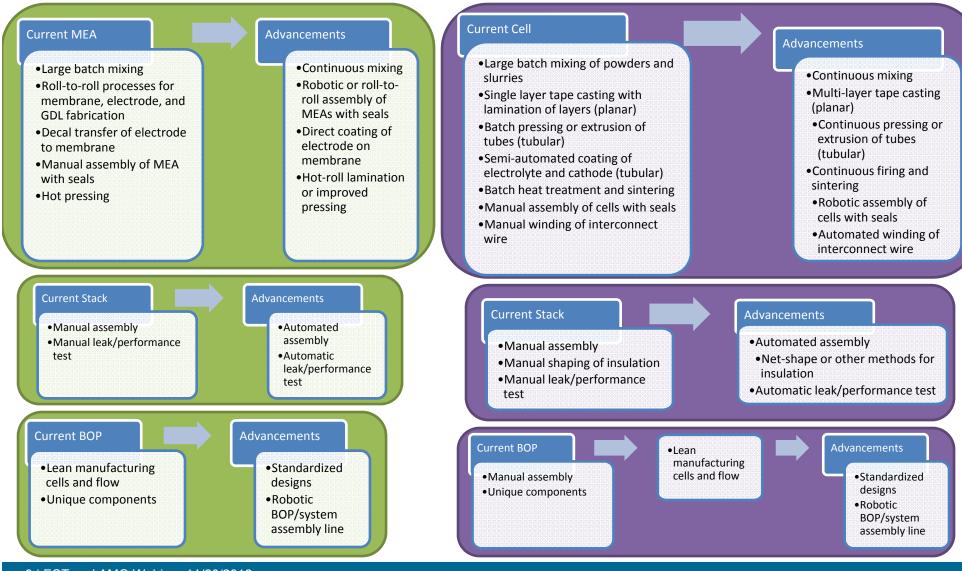
PEMFC and SOFC Manufacturing: Status vs. Needs—Examples

PEM Fuel Cells

Solid Oxide Fuel Cells

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eere.energy.gov

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Products for Efficient Manufacturing (Industry)



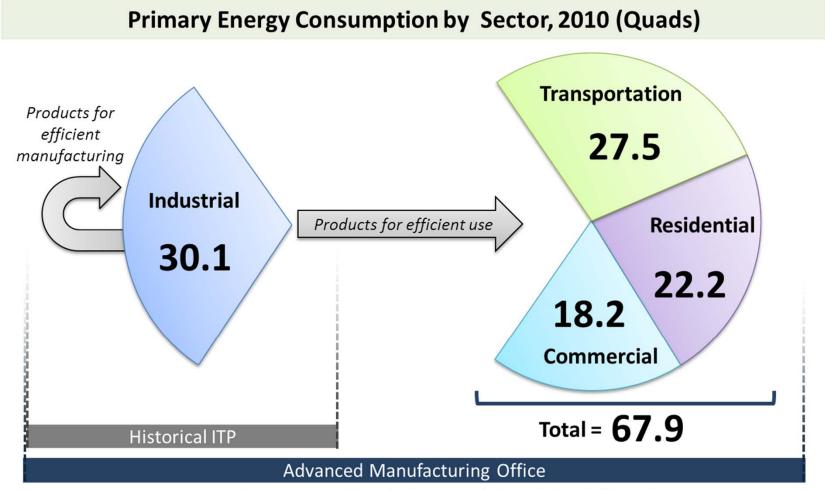
Products for Efficient Use (Life Cycle Impact)

Reducing energy intensity *within the Industrial sector* is a necessary but insufficient charter for federal investments in manufacturing

Design and manufacturing choices within the Industrial sector affect the energy performance of *products in other sectors* in the economy

Products from advanced manufacturing have lifecycle impacts

Aim for economy-wide lifecycle impacts



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Source: US EIA Annual Energy Review 2010, Table 2.1a. http://205.254.135.24/totalenergy/data/annual/pdf/sec2_3.pdf

Program Overview

- The mission of the Advanced Manufacturing Office (AMO) is to co-invest with private and public partners to improve U.S. competitiveness, save energy, create high-quality domestic manufacturing jobs and ensure global leadership in advanced manufacturing and clean energy technologies.
- Main Goals:
 - Reduce the **life-cycle** energy consumption of manufactured goods by 50 percent over 10 years for AMO supported technologies
 - Encourage a culture of continuous improvement in corporate energy management
 - Support achievement of 40 GW of new combined heat and power by 2020

AMO *portfolio* management criteria:

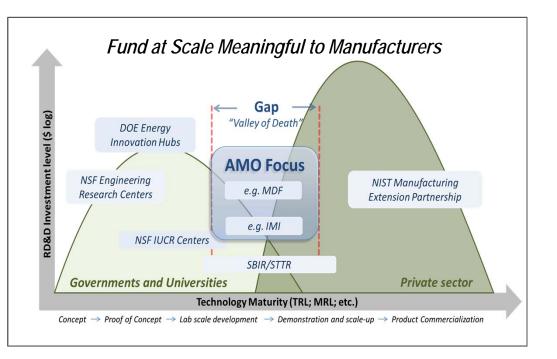
- High Impact high marginal returns and leveraged investments
- 2. Project Diversity spread risk and increase chances for big wins
- **3.** Nationally Important Projects at the Critical Phase provide only the minimal marginal investment required to encourage a larger private sector investment
- 4. Invest in Energy Impacts enable better energy systems throughout the economy

^{*&}quot;Report to the President on Capturing Domestic Competitive Advantage in Advanced Manufacturing" PCAST, July 2012. http://www.whitehouse.gov/sites/default/files/microsites/ostp/pcast_amp_steering_committee_report_final_july_27_2012.pdf

Program Overview

Energy Efficiency & ENERGY **Renewable Energy**

- Strategy/Approach
 - **Manufacturing Processes** and Materials: Support timely, high-impact, foundational manufacturing technologies with the potential to transform energy use and accelerate introduction into the US economy
 - 50% life-cycle energy savings over 10 years for supported projects



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- Industrial Technical Assistance: Help manufacturers across the supply chain reduce energy costs and get the most out of existing manufacturing facilities by providing unbiased information, technical assistance, and AMO resources.
 - Reduce manufacturing energy intensity by 25% over ten years ٠
 - Support the achievement of 40 GW of new, cost-effective combined heat and power by 2020. ٠

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What are "foundational" technologies? Why invest in them?

Advanced Manufacturing Office

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1884:

The price of aluminum was \$1/oz and the price of gold was \$20/oz.

The highest skilled craftsman working on the Washington Monument was paid \$2/day. Today:

The price of Al ~ 6¢/ oz and the price Au ~ \$1776/oz.

Reason:

Innovative process for extraction of Al from ore

Advanced Manufacturing Office

"...the fixation of Nitrogen is vital to the progress of civilized humanity" - William Crookes (1898) Royal Academy



1898: Ammonia was the critical material of 1898; key to fertilizer and gunpowder Global population on track to exceed 2,000,000,000 Food production (wheat) in concentrated locations (US) Today: Ammonia costs fractions of a cent/mole Reason: Innovative process for the production of ammonia



Haber

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Bosch

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 $N_2 + 3H_2 \rightarrow 2NH_3$

- What is the organizational impact of the technology?
 - What can the technology currently be used for and/or what could it be used for?
 - What new suppliers/companies/jobs can the technology create?
 - Does the technology apply to many different markets/industries that would sustain the technology?
 - How much could the market for the technology grow over the next ten years?
- What is the magnitude of the impact?
 - How much product lifecycle energy savings and total energy/GHG reduction could be achieved?
 - What U.S. market value growth is possible with the adoption of the technology? (impact to GDP)
 - How much cumulative energy could be saved per Federal dollar invested?
 - What is the increase in U.S. GDP per Federal Investment dollar?
- Risk Assessment and Project Management
 - What are the cost targets needed to achieve the market penetration predicted?
 - What are the technical performance targets needed to achieve market penetration predicted?
 - What are the hurdles to achieve the cost and technical targets?
 - How will the Federal investment assist in overcoming the cost and technical targets?

Potential *foundational* technology areas:

- Wide band gap semiconductor materials
- Low Cost Carbon fiber composites
- In-situ metrology and process controls
- Membranes for lower energy separations
- Bio-manufacturing (sustainable nano-manufacturing)
- Joining of disparate materials
- Catalysis
- Low cost, lower energy, high performance metals;
- Low temperature processing, directed self assembly, high magnetic field processing, electrolytic

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factor and >10TBTU/yr)

Foundational Technology: A technology whose capability to *transform* techno-economic systems is disproportionate to the *effort of transformation* relative to other technologies (with a threshold at 10X \$

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alla:

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Transformation: Significant change in the life-cycle impact (energetic or economic) of manufactured products due to changes in the *organization* and *magnitude* of transactions in product supply chains.

Effort of Transformation: The investment needed to develop the technology to overcome economic and technical hurdles that prevent adoption of the technology. The Government investment is the portion of the total development cost for a technology that is not accounted for by private funding and is focused on reducing the risk in pervasive and widely applicable domains.

Large components assembled and heated in autoclave



Autoclave for 787 fuselage sections produced at Vought with inside working diameter of 30 ft. No autoclave required

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DARPA demonstration of a 68-foot, out-of-the autoclave composite wing.

Goal: Demonstrate 10X reduction in energy intensity and 3X reduction in cost

Source: DARPA

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Mechanisms for identifying need

Technical workshops,

EERE Manufacturing Competitiveness Analysis,

PCAST and AMP recommendations,

and other interagency collaboration



What are Manufacturing Demonstration Facilities?

User facilities for manufacturing

Barriers addressed:

- Access to expensive technologies and capabilities
- Sharing overhead costs more efficient use of capital
- Increases visibility of unknown process options
- Accelerates partnership development and supplier relationships

Effect on U.S. competitiveness:

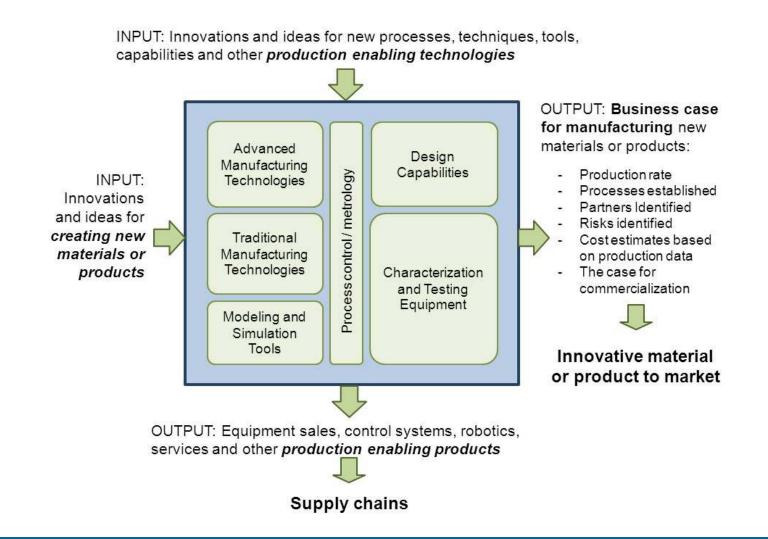
- Increased pool of domestic competitors, especially SMEs
- Increased rate of new product development
- Positive feedback between production and research/design accelerates both

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Two pathways through the MDF that stimulate each other at the cross-roads



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Thank You

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