

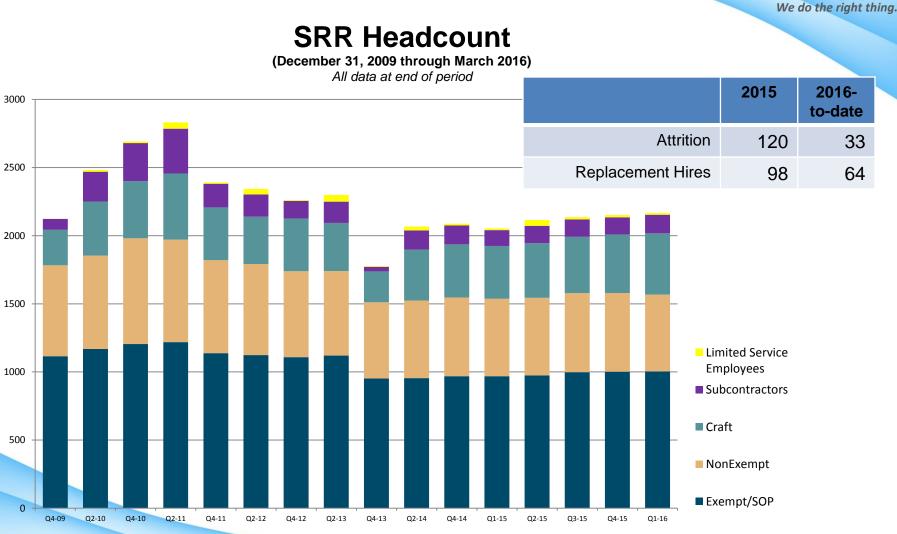
# **Nuclear Workforce Initiative**

### Larry Ling

Chief of Staff Acting Director of Administrative Services Savannah River Remediation

**Environmental Management Advisory Board Meeting** May 11, 2016

#### SRR Contract Headcount



2009-2014 - Q2 and Q4

2015 to Present by Quarter

**Environmental Management Advisory Board Meeting** May 11, 2016

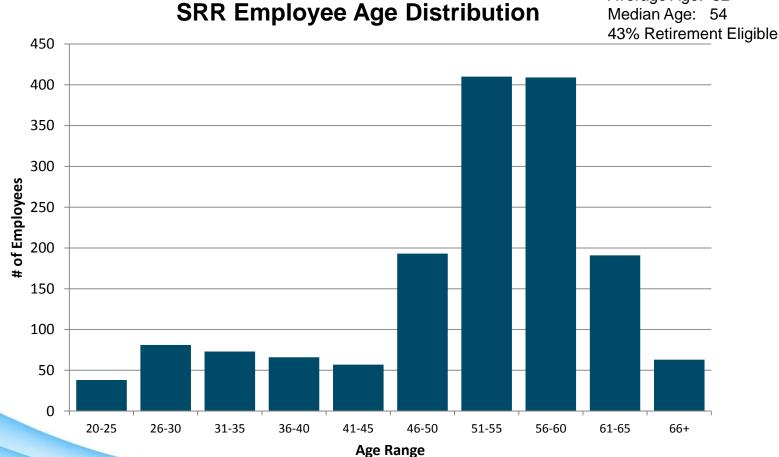
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64

#### **SRR Age Distribution – Full Service**



Average Age: 52

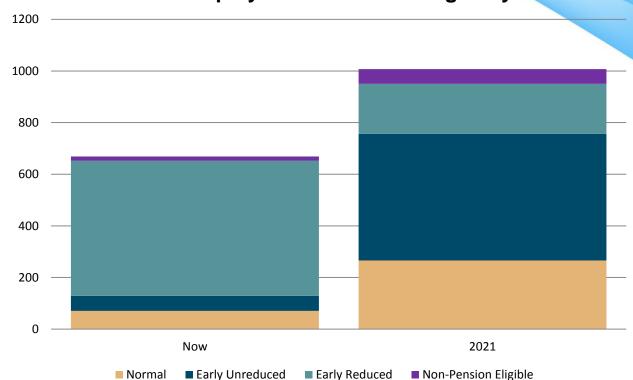
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### **SRR Eligibility for Retirement**

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SRR Employees Retirement Eligibility

669 employees eligible to retire *today* with full or reduced benefits

**1,007** employees eligible to retire with full or reduced benefits in **5 years** 

> Normal – Pension Eligible for Normal Retirement (Age 65 and 15 years of service) Early Unreduced – Pension Eligible for Early Unreduced Retirement (Age 58 and 27 years of service) Early Reduced – Pension Eligible for Early Reduced Retirement (Age 50 and 15 years of service) Non-Pension Eligible – Non-Pension Eligible (Age 65)

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### **Human Resource Challenges**

- Human Resource management challenges
  - High attrition in specific areas
  - Aging workforce
  - Young talent recruitment and retention

#### Critical skill focus areas

- Production Operators
- RADCON Technicians
- E&I Mechanics
- Maintenance Mechanics
- Laboratory Technicians
- Engineers













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### **Human Resource Strategic Plan**



#### Implementing Attrition Management Strategy

- Minimize/limit hiring to "normal attrition critical skill replacement"
- Critical skill focus areas being filled with young talent

	Production Operators	RADCON Techs	E&I Mechanics	Maintenance Mechanics	Lab Techs	Engineers
New Hires (CY16 to Present)	0	0	13	16	7	29
Separations (CY16 to Present)	5	0	4	3	1	8
New Hires (CY14 through CY15)	29	23	5	12	0	34
Separations (CY14 through CY15)	18	3	5	4	3	31



### **Attracting Next Generation of Workers**

- Support Savannah River Site (SRS) Community Reuse
  Organization (CRO) Nuclear Workforce Initiative (NWI)
- Continue with the SRR internship program
- Continue with the Veteran apprenticeship program
- Recruit at Veteran job fairs
- Support STEM programs
- Adapt recruiting process to attract millennials
- Continue with the engineering recruitment and retention prototype

## **Engineering Prototype**

- Engineering recruiting, training, development, retention prototype program
  - Transferred Human Resource Professional to Engineering Organization
  - "READY" Reaching Engineers at the Developing Years Program
    - Job Rotation
    - Training and Development
    - Professional Development
    - Mentor/Coach
    - Site Visibility
    - Social Networking
  - "MIDS" (Mid-Level Engineering Managers) Program
  - "In-Development" Engineering Talent Solutions
    Program
  - Manager Rotation Program
  - Engineering Exchange Program
    - SRR and Washington River Protection Solutions (WRPS)
    - SRR and Savannah River National Laboratory (SRNL)



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### Summary



- With current attrition trends, SRR will be faced with annual recruitment of new hires in the non-exempt units
- Experiencing success with the Veteran apprenticeship and internship program
- With the success with the engineering recruitment and retention prototype, SRR will consider applying this process to other areas