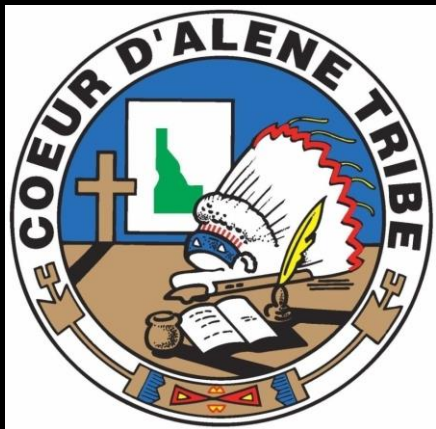


# Coeur d'Alene Tribe Energy Efficiency Feasibility Study and Benewah Market Project

Department of Energy (DOE)  
Tribal Energy Program Review  
March 25, 2014



*James Helmstetter*, Environmental Health Specialist

*James Alexie*, Coeur d'Alene Tribe Development  
Corporation Chief Executive Officer

Coeur d'Alene Tribe, Plummer, Idaho

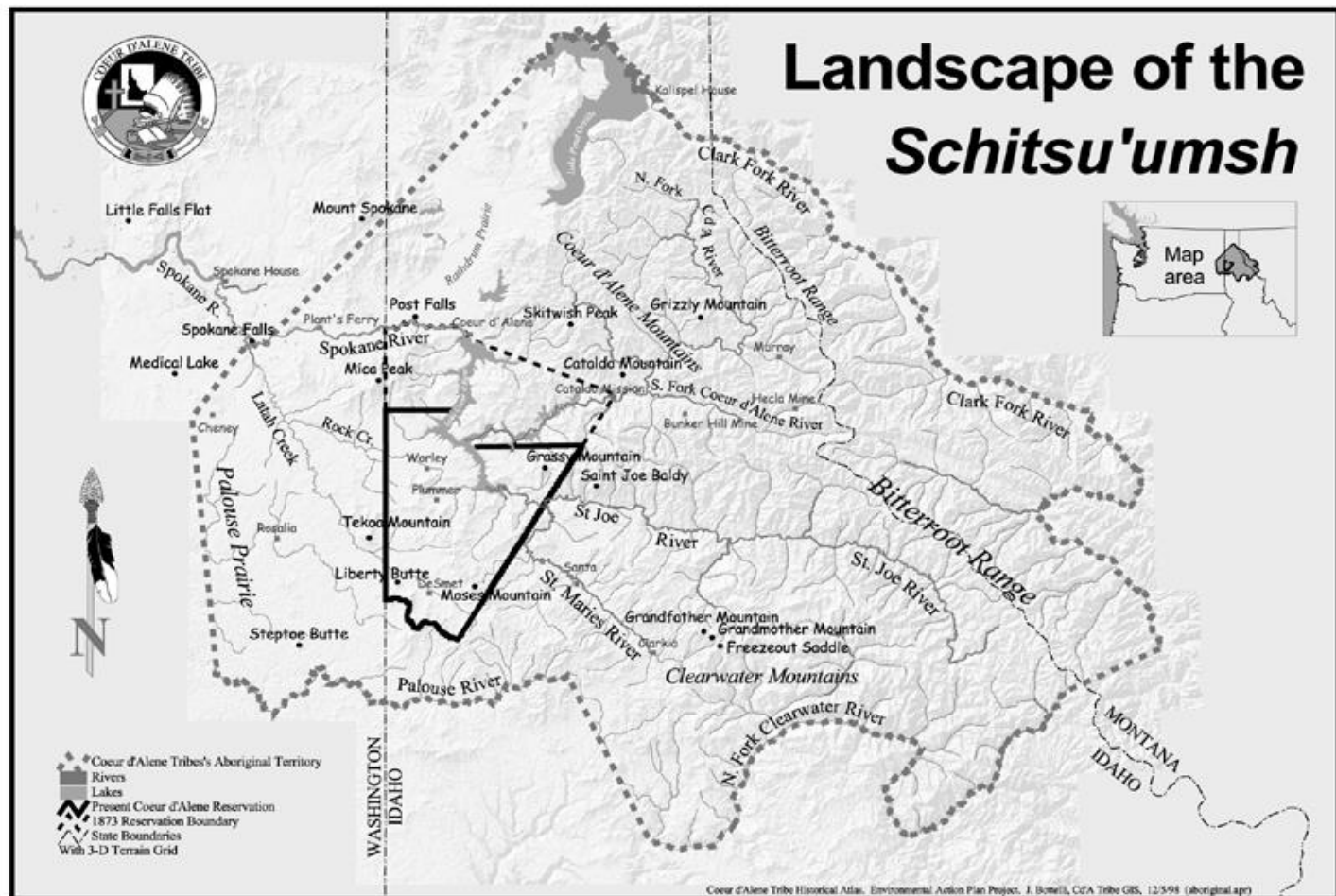
# Presentation Outline

- Overview of the Coeur d'Alene Tribe
- Energy Efficiency & Conservation Block Grant Summary
- Energy Efficiency Feasibility Study – Results and Status
- Next Steps
- Lessons Learned
- Benewah Market Energy Efficiency Project
- Contact information

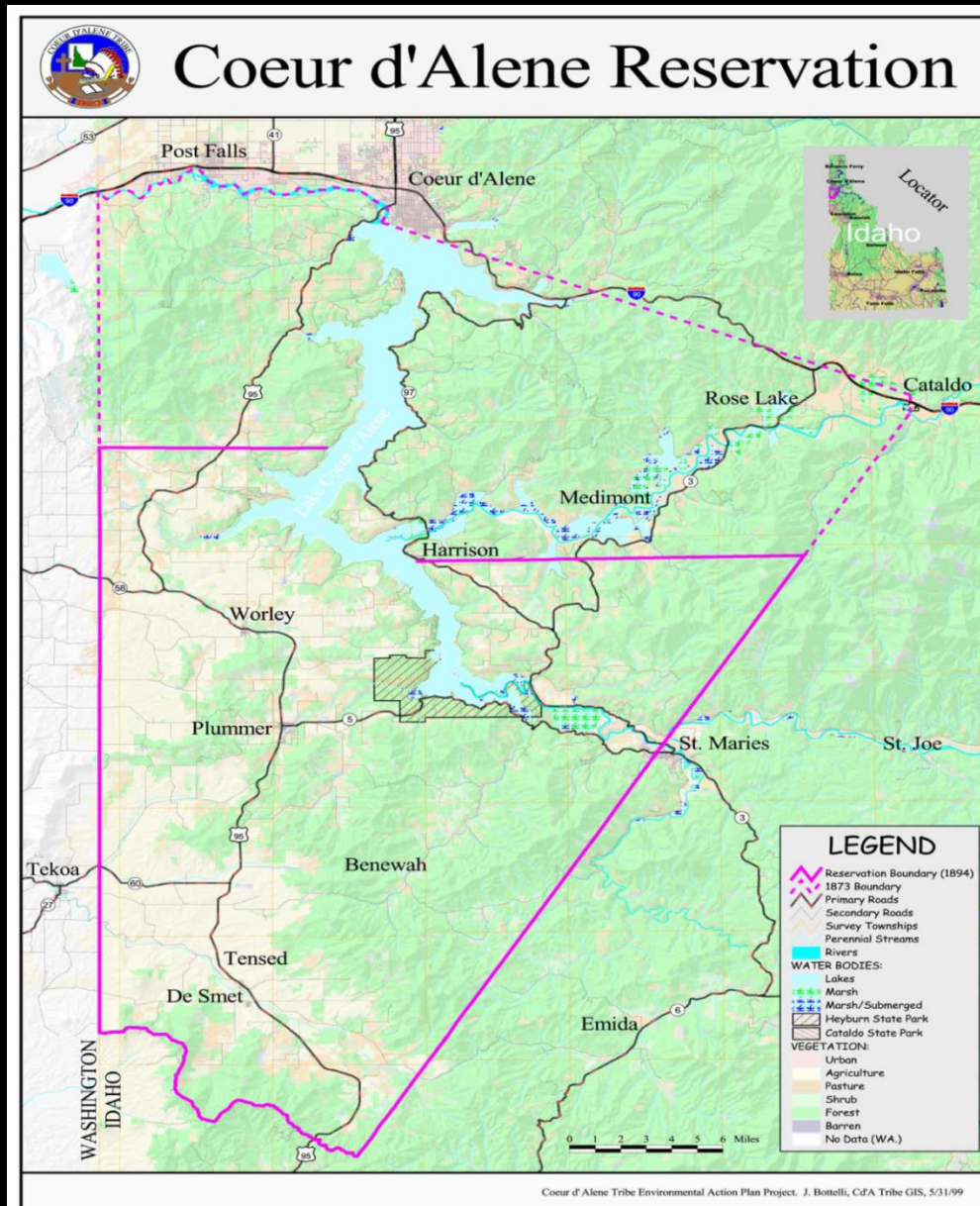
# Overview of the Coeur d'Alene Tribe

- The Coeur d'Alene Reservation is approximately 334,000 acres, not including Tribal submerged lands.
- Aboriginal territory = more than 5 million acres.
- 6,451 residents according to the 2000 Census.
- Tribal enrollment is ~2,299 and growing.
- Tribe relies on forestry, agriculture, gaming, etc. in the current economy.
- Tribe continues traditional subsistence activities such as fishing, hunting and gathering foods and medicine.

# Coeur d'Alene Tribal Map of Aboriginal Territory and Present Reservation Boundary



# Coeur d'Alene Reservation





# History of the Natural Resource Department

- In 1992, the Tribal Natural Resource Department was established as a stand-alone Department
- Currently, there are 7 programs in the NR Department: Air Quality, *Environmental Programs Office*, Fisheries, Forestry/Fire, Land Services, Pesticides Circuit Rider and Wildlife
- The Environmental Programs Office in the NR Department is administering the energy efficiency work

## Prior Work: Energy Efficiency & Conservation Block Grant Funding

- June 2012 – The Tribe completed an Energy Efficiency Assessment Report working with McKinstry, Inc. for Coeur d’Alene Tribal government buildings. Energy conservation measures identified in 34 buildings evaluated included:
  - HVAC – Economizers, Programmable Thermostats, Heat Recovery, Heat Pump
  - Lighting Retrofits – Fluorescent, LED
  - Envelope Sealing and Insulation

# Prior Work: Energy Efficiency & Conservation Block Grant Funding

- June 2012 – The Tribe also completed an Energy Efficiency & Conservation Strategy (EE&CS)
- McKinstry's energy audits were generally at ASHRAE Level 1
  - (ASHRAE: American Society of Heating, Refrigerating and Air-Conditioning Engineers)



# Energy Efficiency Feasibility Study (EEFS)

- The Tribe applied for and was awarded a U.S. Department of Energy, Energy Efficiency and Deployment in Indian Country grant in 2011 to conduct an EE Feasibility Study on all Tribal buildings
- Procured an energy consultant firm to perform in depth energy assessments:



## Energy Efficiency Feasibility Study (EEFS)

- The Tribe conducted an Energy Efficiency Work Group meeting with Tribal Staff and Utility Partners (October 29, 2012)
  - Current Issues and Planning with Target Structures
  - Energy Efficiency Project Criteria Development
  - Goals and Objectives
  - Utility Incentives
- Completed Energy Assessment Field Work
  - 36 Tribal Buildings Evaluated (October 29 – November 9, 2012)
  - Level 3 ASHRAE energy audits (investment grade)

# Partnerships

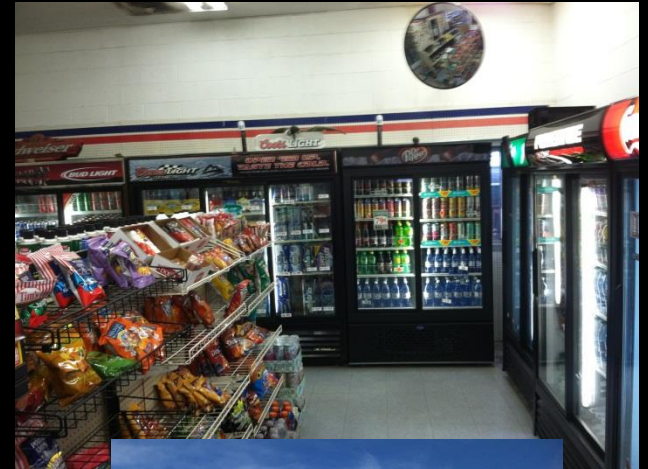


- Coeur d'Alene Tribe, Plummer, ID
- OurEvolution Energy & Engineering, Arcata, CA
- Bonneville Power Administration (BPA), Spokane, WA
- Clearwater Power, Plummer, ID
- Kootenai Electric Cooperative, Hayden, ID
- City of Plummer, ID



# Building Characterization

- Building Type
- Orientation
- Size
- Age
- Occupancy
- Usage
- Energy Providers
- Meters
- Tanks



# Envelope

- Siding
- Roof Drainage
- Windows and Doors
- Roofing
- Insulation
- General Conditions
- Attics
- Crawlspace





# Heating, Ventilation and Air Conditioning

- System Types



Split Systems

vs.



Packaged Systems

# Heating, Ventilation and Air Conditioning

- System Types



Heat Pumps

vs.

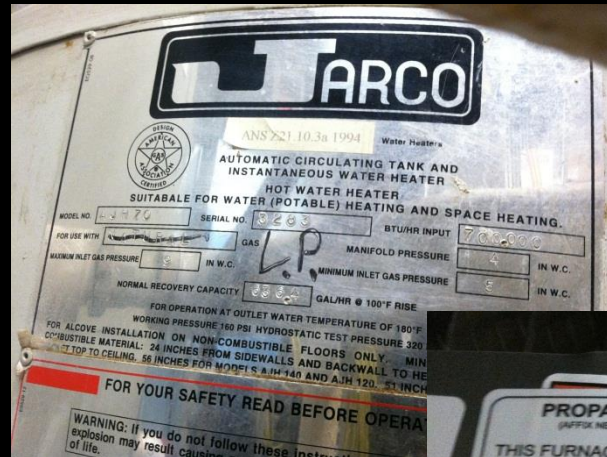
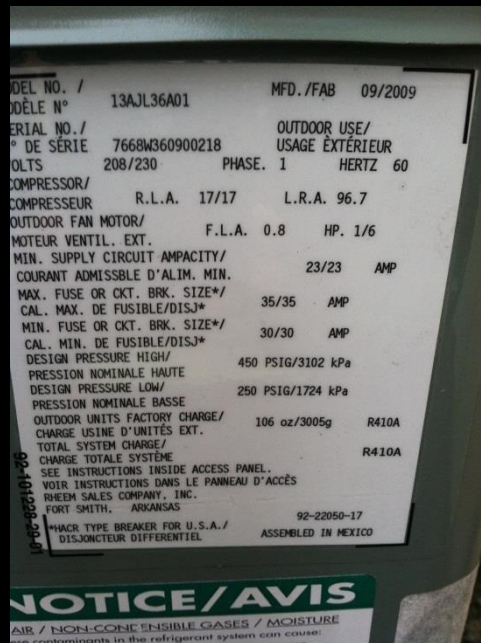


Direct Expansion (DX) Air  
Conditioners



# Heating, Ventilation and Air Conditioning

- Nameplates - Make, Model and Serial Numbers



# Heating, Ventilation and Air Conditioning

- HVAC Distribution Systems



# Heating, Ventilation and Air Conditioning

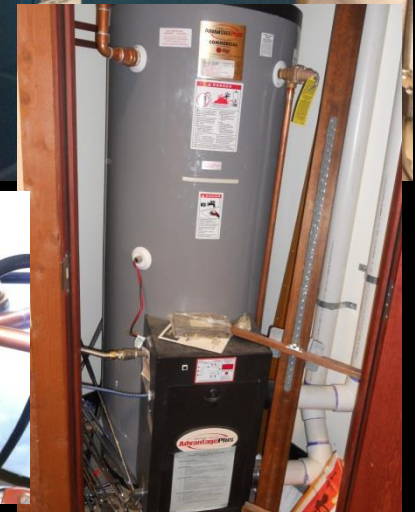
- General Conditions





# Domestic Hot Water (DHW)

- Type
- Nameplate Information
- Configuration
  - Pumps
  - Timers
  - Flue Gas Venting
    - CO
    - Spillage
    - Backdrafting
- Distribution
- General Conditions



# Lighting

- Type
- Power Rating
- Controls
  - Occupancy Sensors
  - Photocells
  - Timers
- Efficacy



# Plug Loads

- Office Equipment
- Personal Computers
- Coffee Makers
- Refrigerators
- Personal Space Heaters
- Vending Machines





# Process Loads

- Commercial Refrigeration
- Pumps
- Compressors
- Computer Network Servers





# Energy Efficiency Feasibility Study (EEFS)

- Conducted Energy Efficiency Workgroup meeting on March 4, 2013 to discuss initial findings and to develop criteria for prioritizing energy conservation measures

# Summary of Findings – Building Performance

- The interaction of all of the building systems integrated into a “building as a system”.
- Often Health & Safety issues are indications of poor building performance.



- Addressing building performance issues will have positive affects on both energy efficiency and work productivity.

# Energy Conservation Measures

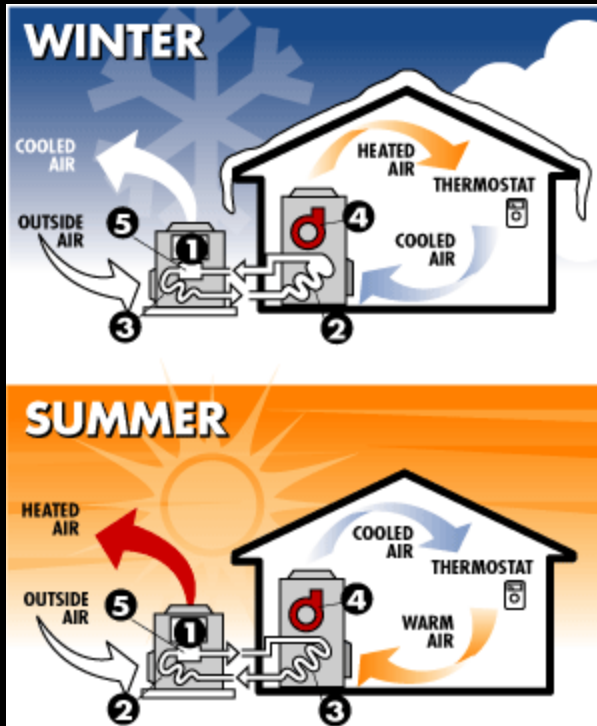


# Energy Conservation Measures



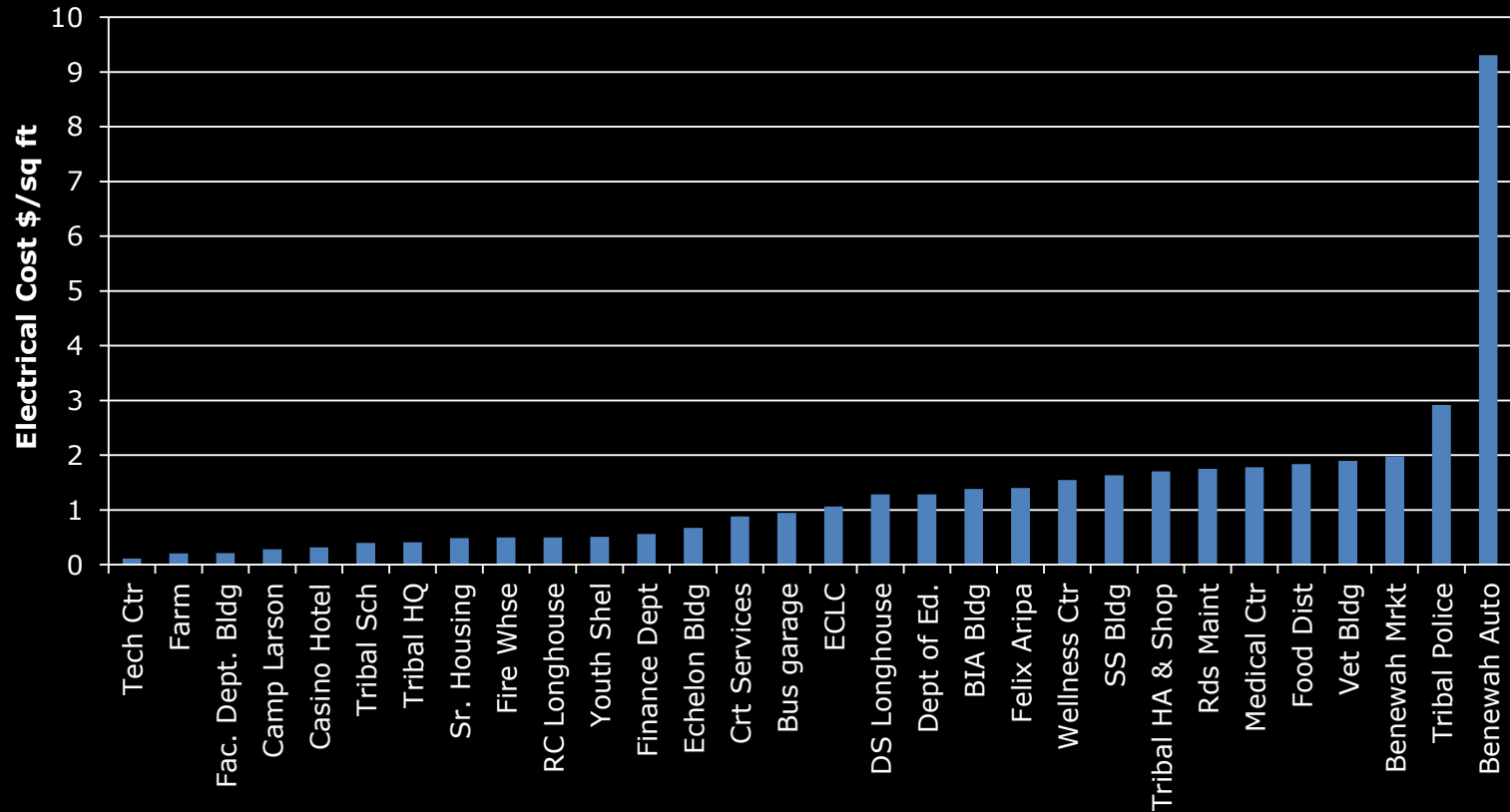


# Energy Conservation Measures



# Energy Use Analysis Summary

**Coeur d'Alene Tribe Facilities  
Annual Electrical Cost per SqFt**



# Energy Efficiency Feasibility Study (EEFS)

- Completed Draft Energy Efficiency Feasibility Study
- Conducted Energy Efficiency Workgroup meeting on December 3, 2013 to discuss draft Energy Efficiency Feasibility Study



# EEFS Outline

- Summarize Draft Energy Efficiency Feasibility Study
  - Initial Findings Report
  - Utility Billing Analyses
  - ECM Prioritization Report
    - Building Prioritization across Portfolio
    - Individual Building ECM Prioritization
      - Methodology
      - Examples
    - Resources and Strategies for ECM Implementation
      - Funding Sources
      - Administrative Strategies
  - EPA Portfolio Manager Update

# Energy Efficiency Feasibility Study

- Report Format
  - 6 Main Sections
    - Executive Summary
    - Field Energy Assessment Initial Findings Report
    - Utility Billing Analyses Report
    - Energy Conservation Measures Prioritization Report
    - Potential Funding Sources and Strategies for ECM Implementation
    - Appendices

# Initial Findings Report

- Building Envelope
- Heating Ventilation and Air Conditioning
- Lighting Systems
- Domestic Hot Water
- Plug and Process Loads



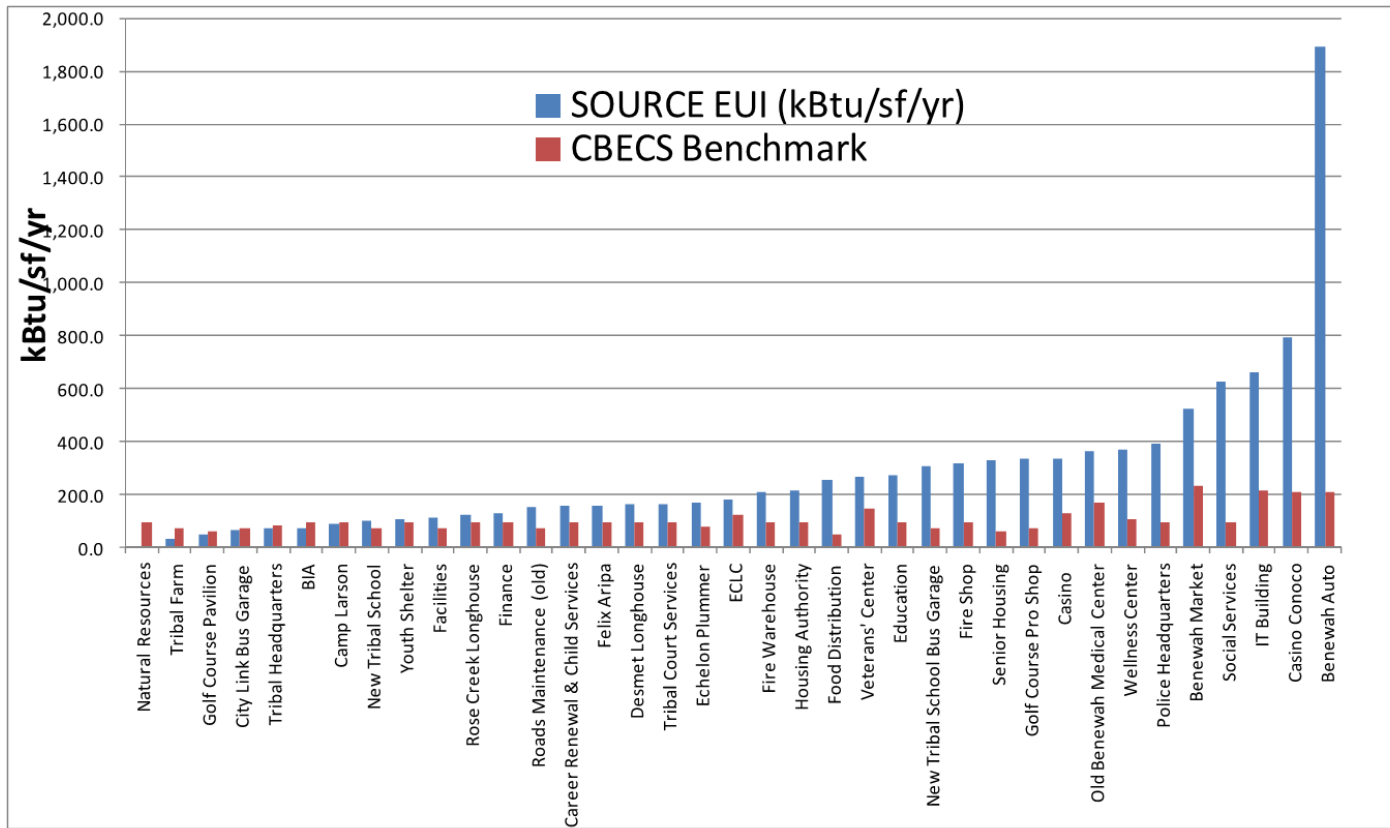
# Initial Findings Report

Tribal Housing Authority Office and Shop	HVAC	<ul style="list-style-type: none"> <li>• Complete duct leak testing and repair seams with fiberglass tape and mastic</li> <li>• At end of serviceable life replace Rheem air conditioner with Energy Star rated air source heat pump</li> <li>• Perform regular quarterly HVAC filter changes on all systems</li> <li>• Set programmable thermostats to better reflect actual occupancy patterns at appropriate energy efficient temperature set points and setbacks</li> <li>• Evaluate Rheem condenser coils for signs of freezing or other deterioration due to air handler mismatch</li> <li>• Install timer switch on electric resistance heater in Shop Area.</li> </ul>
	Lighting	<ul style="list-style-type: none"> <li>• Upgrade T12 linear fluorescent lighting to T8 lighting</li> <li>• Replace incandescent flood lighting with CFL equivalent</li> <li>• Install lighting occupancy sensors in restrooms and offices.</li> </ul>
	DHW	<ul style="list-style-type: none"> <li>• Insulate hot water pipes and cold water inlet pipe to 6' from tank</li> </ul>
	Plug loads	<ul style="list-style-type: none"> <li>• Replace refrigerator with Energy Star rated equivalent</li> <li>• Install Vending Miser on vending machine</li> </ul>

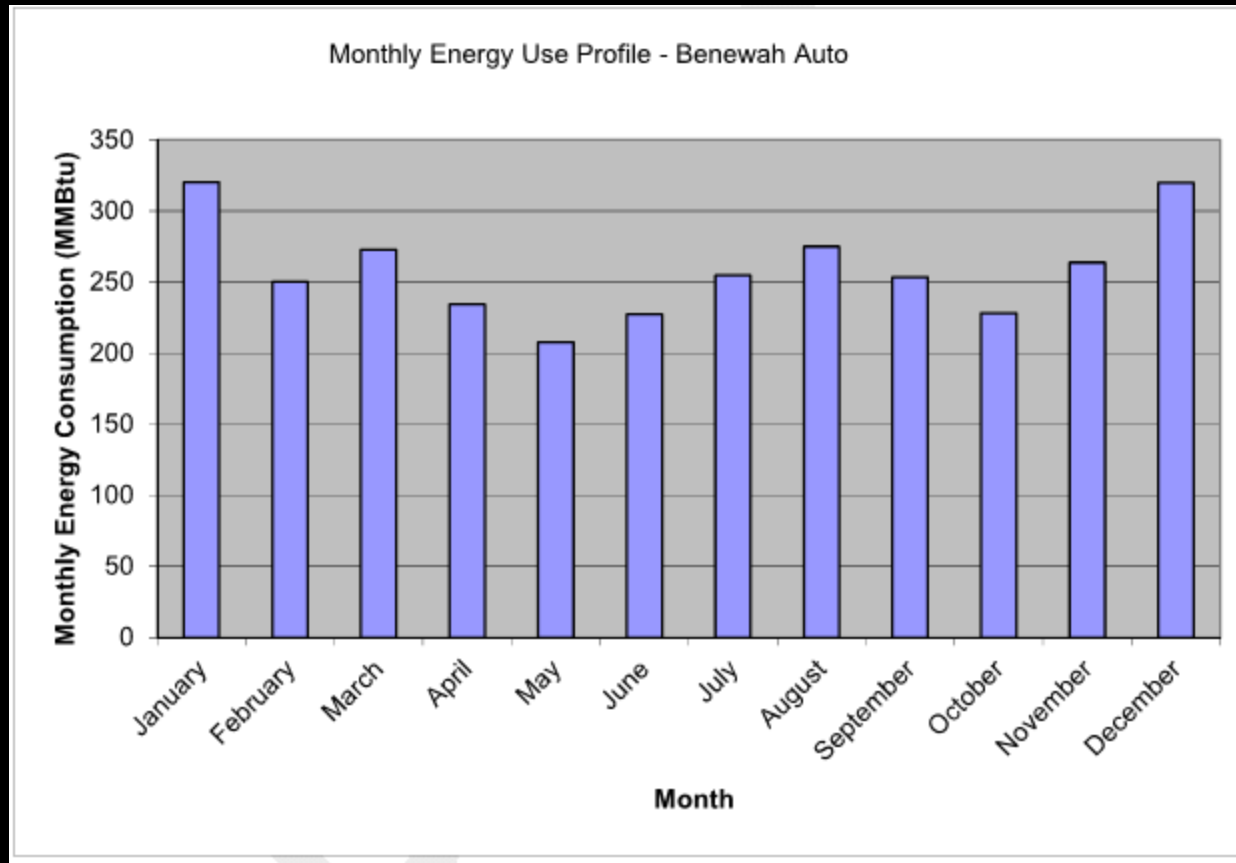
# Utility Billing Analyses Report

- Energy Use Index (EUI)
- Benchmarking
- Monthly Energy Consumption Profile
- Energy Rate Analyses
  - Summary of Utility Data Anomalies

# Utility Billing Analyses Report



# Utility Billing Analyses Report





# Utility Billing Analyses Report

- Example Utility Data Anomaly
  - Benewah Auto
    - EUI inordinately high
    - Evaluation of meter indicated that there was a possible multiplier error.
    - Recommended utility verification of meter
  - Result – Multiplier error was determined and the Tribe was credited by the utility.

# ECM Prioritization Report

- Building Prioritization across Tribal Portfolio presented in three formats
  - Annual Energy Cost Savings
    - For example, if the Tribe implemented all Energy Conservation Measures in all 35 buildings, the Tribe could save 7,959,588 kBtu/year and that would equal \$167,305 per year at a cost of \$1,200,458
  - Annual Energy Savings
  - Internal Rate of Return
- Individual Building Energy Conservation Measure (ECM) Ranking

# Individual Building ECM Ranking Process

- Economic Evaluation of Proposed ECMs
- ECM Ranking
  - Weighted Criteria
    - Routine Building O&M Requirement
    - Energy Savings Potential
    - Internal Rate of Return
    - Technical Feasibility

# Individual Building ECM Ranking Example Benewah Market

Facility	Energy Conservation Measure	Net Incremental Cost (\$)	Annual Energy Savings (kBtu/year)	Annual Savings (\$/year)	Annual Energy Savings (%)	Simple Payback (years)	Net Present Value (\$)	Internal Rate of Return (%)
Benewah Market	Complete Refrigeration System Upgrades - See Description* and Appendix D	\$597,090	1,346,603	\$16,065	31%	37.2	(\$324,922)	-4%
	Upgrade 4', 2-lamp T12 lighting in stock room to 4', 2-lamp T8	\$200	7,304	\$86	0.19%	2.3	\$1,163	44%
	Install Vending Miser on Vending Machine	\$0	1,536	\$18	0.04%	0.00	\$285	NA
	Pipe insulation	\$150	3,993	\$47	0.10%	3.2	\$597	32%
	<b>Totals</b>	<b>\$597,440</b>	<b>1,359,435</b>	<b>\$16,215</b>	<b>31%</b>	<b>36.8</b>	<b>(\$322,877)</b>	<b>-4%</b>

Benewah Market and Offices	Routine Building O&M Requirement	Energy Savings Potential	Internal Rate of Return	Feasibility	Overall Score
Weighting Factor	25%	25%	25%	25%	100%
Complete refrigeration system upgrades	9	9	2	5	6.3
Vending Misers	1	1	10	10	5.5
Upgrade T12 lighting to T8	4	2	5	8	4.8
Hot water pipe insulation	4	2	4	8	4.5

# Renewable Energy Opportunities

- Solar Energy
  - 5.1 Peak Sun Hours per day
  - Current economics are difficult
  - Use as backup or emergency power
- Biomass
  - Existing studies inadequate to assess.
  - OE recommends further inventory of both wood and agricultural residues
- Wind Power
  - Must be evaluated in a site specific manner.
  - CDA contacted by TWN Wind Power, a Tribally-owned wind power development company.



# Resources and Strategies for ECM Implementation

- Funding Sources
  - Utility Rebate Programs (deemed and custom incentives)
  - Non-Profit Grant Programs
    - Bonneville Environmental Foundation, Solar 4R Schools
  - State Bond Programs (renewable energy projects)
  - State Loan Program – Low interest loans for energy efficiency projects (4% with 5 year terms)
  - Department of Energy - Tribal Energy Program
  - USDA Rural Energy for America Program (REAP) – Grants up to 25% of the eligible project costs (\$500,000 for renewable energy, \$250,000 for energy efficiency)

# Resources and Strategies for ECM Implementation

- Internal Policies and Strategies
  - Develop internal systems or policies to:
    - Reserve energy savings from one project fund the next project
    - Return cost of implementing ECM project to responsible parties out of energy cost savings pool.
    - Allow building operators and managers the opportunity to see energy usage billing data so they can take “ownership” of energy usage and potential savings.
      - Incentivize energy savings for departments and responsible managers.
      - Maintain EPA Portfolio Manager
    - Convene the EE Workgroup to “check-in” on energy issues and opportunities.

# Next Steps for EEFS

- Finalize the draft Energy Efficiency Feasibility Study (EEFS)
- Request Tribal Council approval of the EEFS
- Submit final EEFS to Department of Energy
- Implement Energy Efficiency Feasibility Study

# Lessons Learned

- Saving energy seems so simple and logical but can be challenging to implement due to habits, institutional barriers and limited funding
- Securing energy incentives from utilities can be challenging due to timing of a project not aligning with incentives schedules, competition for incentive funding and other complications

# Benewah Market Energy Efficiency Project

- The Tribe's Natural Resource Department and the Tribal Development Corporation teamed up to apply for and is in the process of being awarded a U.S. Department of Energy, Tribal Renewable Energy and Energy Efficiency Deployment Assistance grant opportunity to increase energy efficiency in the Tribe's Benewah Market in Plummer, Idaho



# Creating the “New” Benewah Market

- Store Remodel
  - Deli Remodel & Added Services
  - Produce Remodel
  - Repaint & Brand the Benewah Market
  - New Outdoor Sign with Digital Reader board
  - Landscaping & Native Artwork
  - New Cases and Freezers

# Deli Remodel

- New Counters, Repaint w/ laminate paneling & Flooring



# Produce Department Remodel

- New Product Signs & Mirrors for Produce Cases
- Moved Isles and Products to open up Produce Dept
- New Flooring & Dry Tables



# Repaint & Rebrand

*Renewal*  
market

*the*  
YOUR  
*step*

# Outdoor Digital Sign & Artwork

- Native American Artist – Smoker Marchand





# Produce Department Remodel

- New Product Signs & Mirrors for Produce Cases
- Moved Isles and Products to open up Produce Dept
- New Flooring & Dry Tables



# New Cases & Freezers

- Projected Annual Minimum Savings
  - \$16,000
- Difficult to Quantify what this will do to Sales
- Perception of the overall store
- Improvement in Food Quality
- Tribal Pride in Store
- Community Support & Appreciation



# Contact Information

- If you would like more information or to discuss anything further, please contact:
- Tiffany Allgood, Environmental Action Plan Coordinator, at (208) 686-8802, [tallgood@cdatribe-nsn.gov](mailto:tallgood@cdatribe-nsn.gov) or
- James Alexie, Tribal Development Corporation CEO, at (208) 686-1948, [jalexie@cdatribe-nsn.gov](mailto:jalexie@cdatribe-nsn.gov)
- Thank you for your time today.