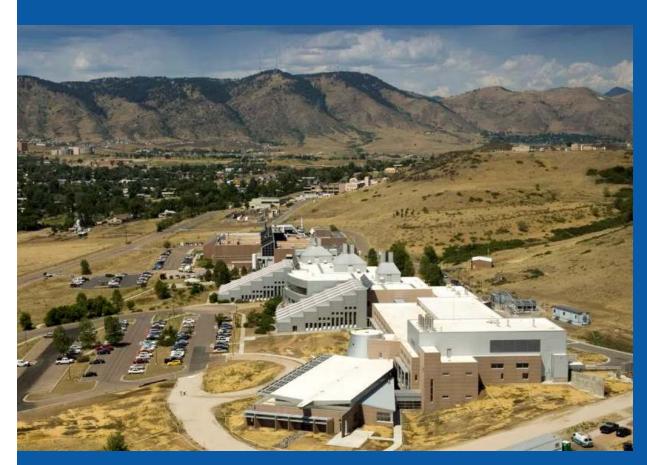


NREL Commercialization & Technology Transfer



State Energy Advisory Board

June 8, 2010

Bill Farris, V.P.
Commercialization and
Technology Transfer

NREL Mission





Technology Portal Vision

Original concept introduced in Alliance proposal

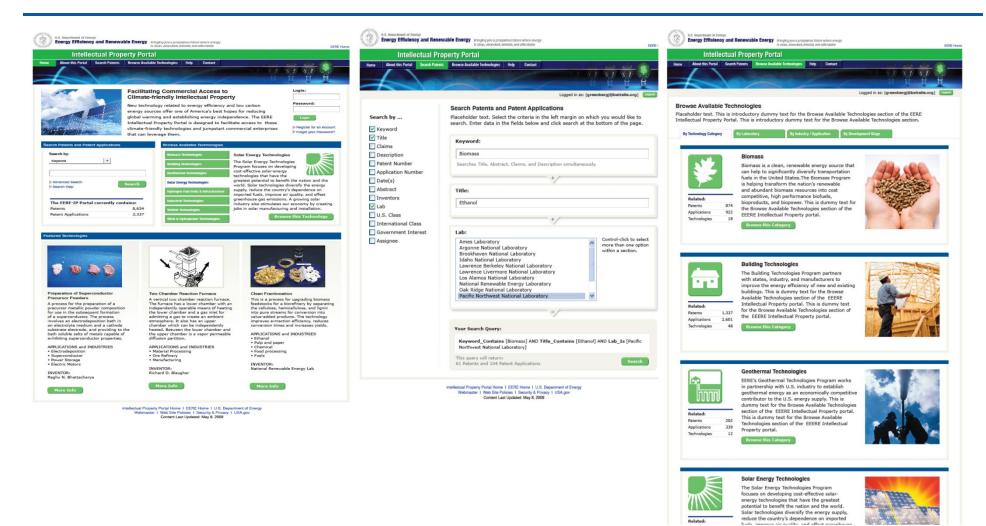
Goal: Enhance visibility of EERE generated technologies and increase licensing deal flow!



What is the Portal?

- Web-based system which provides technology marketing summaries of clean energyrelevant technologies of NREL and our collaborators
- Designed for technology seekers (companies, entrepreneurs, venture capitalists) can
 identify and bundle energy-relevant technologies
- Provides:
 - "One Stop Shopping" for technology seekers
 - Powerful mechanism for synergizing disparate technologies into solutions
 - Tool for EERE to collect and survey all program funded technologies

EERE Technology Portal



Technology Portal Stakeholders

































"Best in Class" Commercialization Practices: Enable Faster and More Impactful Transactions

External focus on customers increases customer satisfaction and repeat business

- Decision-making on new inventions informed by Analysis for market relevance
- Model agreements promote transparency in all customer interactions
- Transaction authority within C&D to streamline execution of agreements
- Customer-driven-timeline imparts a sense of urgency in all transactions

Internal focus on innovation increases our invention output and our effectiveness with clients

- LDRD Increase the pool, with provisions for seed projects
- **Recognition and rewards** for contributors to the commercialization process
- Entrepreneur in Residence EERE program implementation
- Improved Mechanisms for easy disclosure of inventions
- "Brown Bag" seminars to promote IP basics
- Recruiting practices for researchers with innovation track records

NREL Partnerships Continue to Grow

Background: During FY2009, NREL had 352 active partnering agreements.

- NREL has more active and new CRADAs than any lab in the DOE system
- Roughly half our CRADAs are with small businesses
- Roughly one quarter of our CRADAs are with large businesses
- More than 40% of our WFO agreements are with Federal, State or local governments
- One quarter of our WFO agreements are with small businesses

FY10 Year to Date:

- Partnership agreement volume continues to outpace prior years with 82 new CRADAs and WFO projects to date, with a total contract value over \$63M.
- More than half a dozen significant partners recruited to use key partnering facilities (PDIL, IBRF, NWTC, SRRL), including Loyola Marymount University, Utah State Energy Program, Alcoa, 3M, EPRI
- Through a collaborative effort with DOE-GO, partnership agreement processing time has improved by 30% as of February, allowing faster and more efficient agreement development



With DOE sponsorship, NREL's concentrating solar power team is developing a pilot-scale thermal energy storage test bed to be located at SolarTAC.

A New Commercialization Model



- Venture backed start-up using NREL and ORNL technologies
 - superconducting substrate technology portfolio from ORNL
 - silicon epitaxial growth technologies from NREL
- EERE funding used to bridge the "valley of death"
 - TCF funding from with Ampulse match
- Utilized NREL Process Development and Integration Laboratory for critical materials research
- National Labs served as the R&D arm of the early stage company
- Unique three party license negotiation
- Closed Series A financing in October 2009

TCDF/TCF Program Overview

NREL received \$4MM in pilot program

Funding received Sept. 2007

Designed to help industry commercialize NREL IP

Bridge commercialization "valley of death"

Mandates

- NREL intellectual property
- 50% minimum cost share from partner
- Clear commercialization pathway
- Greater than \$250k TCDF investment requires DOE approval

DOE Program Contacts

EERE Commercialization Team: Wendolyn Holland and Carol Battershell

Privately Funded Technology Transfer: Accelerates Development and Deployment

- Introduced by Battelle in 1989/new for NREL
- Alliance investment in PFTT/Maturation will be a minimum of \$1.75 million over the 5-year contract period
- Similar in some ways to our existing GFTT program but involves substantial Alliance Investment
- Specific contract terms have been negotiated with GO
- The program seeks to increase the speed of technology transfer

Clean Energy Entrepreneurship Center

Innovation at the intersection of the public and private sectors relating to entrepreneurship, new ventures, and growth capital:

- Create an Innovative and Entrepreneurial Environment that is a seamless part of the fabric of NREL
- 2) Make NREL the Catalyst for Economic Development by Accelerating Commercialization and Improving the Yield of regional clean energy innovations
- 3) Facilitate robust Access to Capital and other resources for clean energy entrepreneurs.

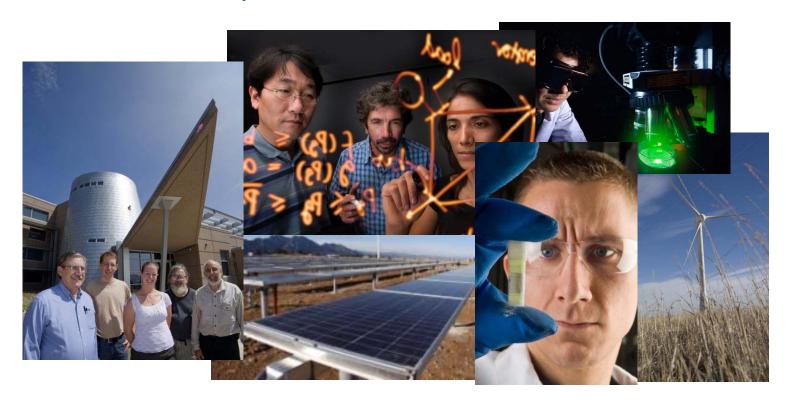
NREL Innovation Initiative Objectives

- To create an environment where our
 "innovation culture" is a seamless part
 of the fabric of the organization
- To deliver the best trained and most knowledgeable laboratory staff about commercialization and tech transfer of all the DOE labs

Photo used by permission of Uni-Fly A/S

NREL Commercialization Assistance Program

NREL's **NCAP** will help energy efficiency and renewable energy small businesses **by providing assistance or information** to help with **technology challenges** through access to NREL expertise and facilities.



Venture Capital Network: Pre-Staged Access to \$4 B of Investment Capital

Venture Fund Advisory Board will enable NREL and collaborators to:

- Focus science efforts on development of impactful technology
- Identify and foster technologies that can serve unmet market needs
- Form startups that can successfully raise financing
- Commercialize mission relevant technologies faster

Venture Fund Advisory Board members will also provide mentoring, education and networking opportunities through participation in C&D programs such as:

- NREL Industry Growth Forum
- EERE Entrepreneur in Residence Program
- EERE Technology Commercialization Fund
- Program for Entrepreneurial Growth

Letters of Commitment from Venture Capital Funds to participate in our Venture Fund Advisory Board

Enertech
Flagship
Nth Power
Merrill Lynch
Mohr Davidow
MRI Ventures
Rockport Capital
Siemens
Battelle Ventures/Innovation
Valley Partners
NGP Energy Technology Partners

NREL Industry Growth Forum

For over a decade the NREL Industry Growth Forum has been the premiere clean energy investment event featuring the most innovative and promising clean energy companies.



The NREL Industry Growth Forum accelerates the commercialization of clean energy technologies by:

- Fostering *hands-on-management and coaching* for evolving clean energy companies
- Providing a *relationship platform* for companies (example: creating access to capital).

The 2010 Forum features:

- Presentations from 34 emerging clean energy companies
- Provocative panels led by thought leaders
- One-on-one meetings
- Strategic investors

*Source: New Energy Finance
**Source: Hoovers

Forum Success 2003 - 2009

Since 2003, the companies presenting at the Forum have had success:

- •More than half of the companies that participate in the Forum have received funding (91/171), cumulatively *raising over \$2.5 billion* in growth financing*
- •Creating over **3,000 U.S. jobs****

*Source: New Energy Finance
**Source: Hoovers

