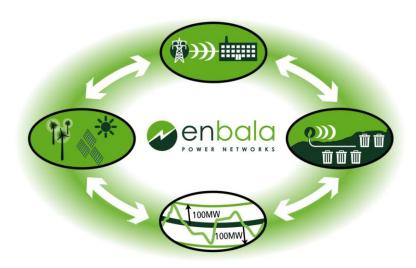


Presentation to DoE Workshop October 25-26, 2011



Smart Grid Solutions That Pay You









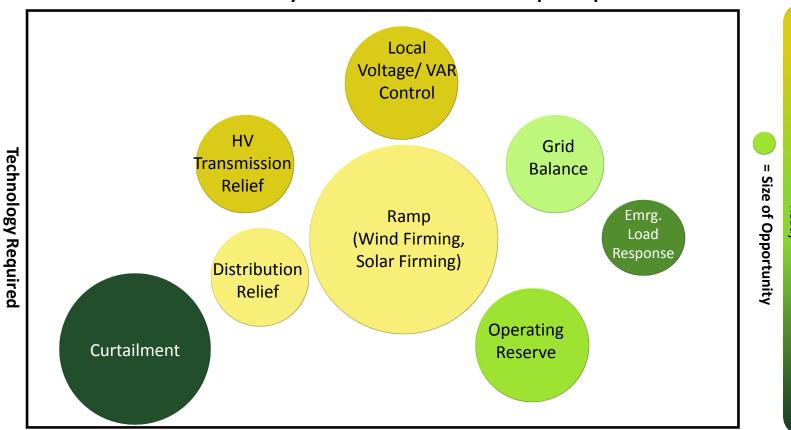




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Demand Side Management Universe

Market Maturity for demand-side assets to participate



Speed of Response



Market

Much Faster and more Frequent Response



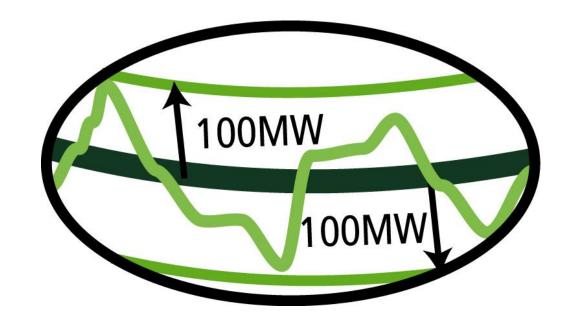


(But, this is "just" an IT problem)



New DR products must be bi-directional

- Regulation represents required balance in the grid
- As likely to require the use of more power as curtailment





Much Less Intrusive to the Customer



Requirements are *more frequent* and have shorter notice



Requires intelligent capture of *inherent flexibility* in processes



Requires the ability to *define constraints* such that operational priorities rank first







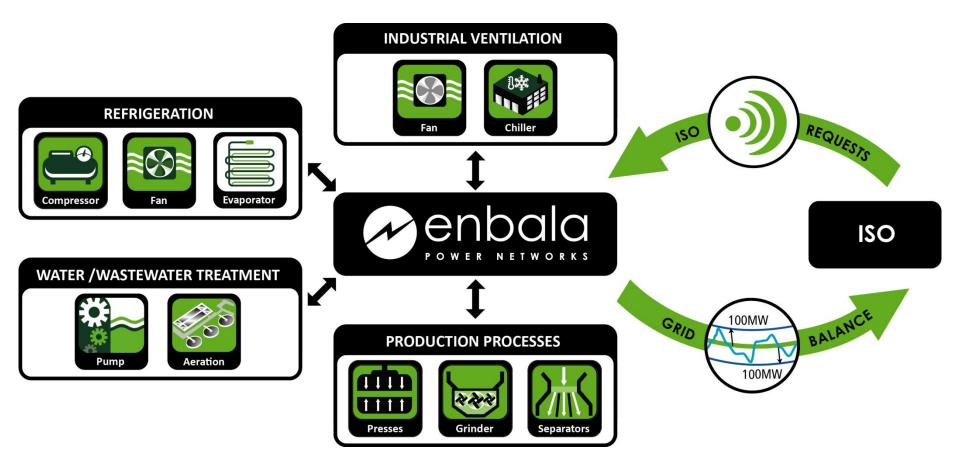


The Challenge for Loads

- It is hard for loads to participate directly in most ancillary services markets
 - Responsiveness required is quite frequent, often bi-directional
 - The reality is that the load's primary objective outweighs participation in challenging markets
- Additional administrative challenges
 - Understanding the markets
 - Bidding requirements; real time monitoring; measurement and verification
 - Managing real time changes in availability and status
- Almost certainly requires some form of aggregation to help coordinate the response of many loads to deliver the robustness, reliability and resiliency required by the power system --- DER's

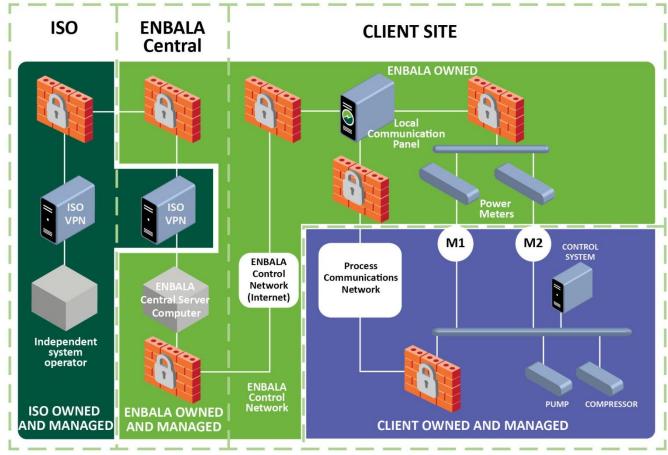


ENBALA Power Network





EPN Network Diagram





Secured and dedicated communications network with Firewall for protective measures

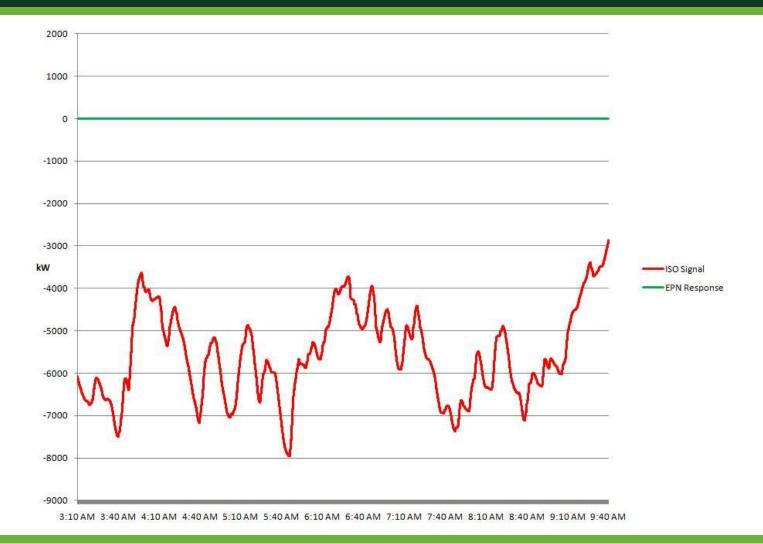


Industrial Facilities Making a Difference

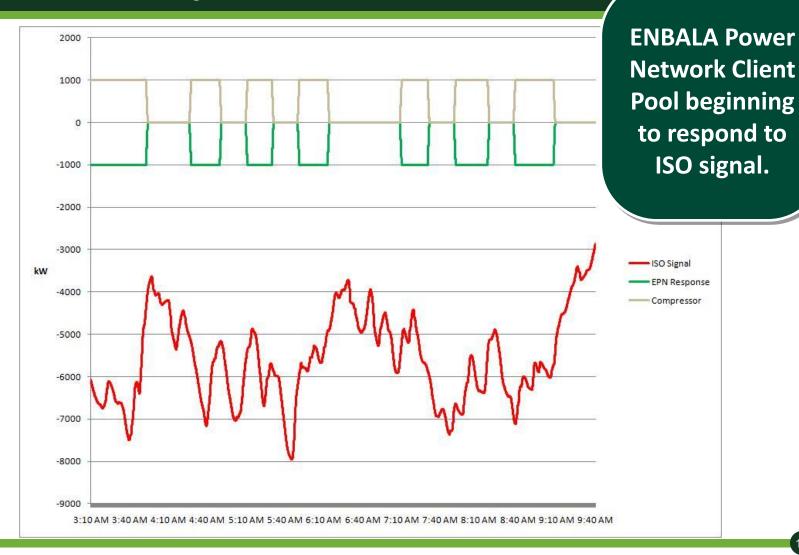
DEMONSTRATION



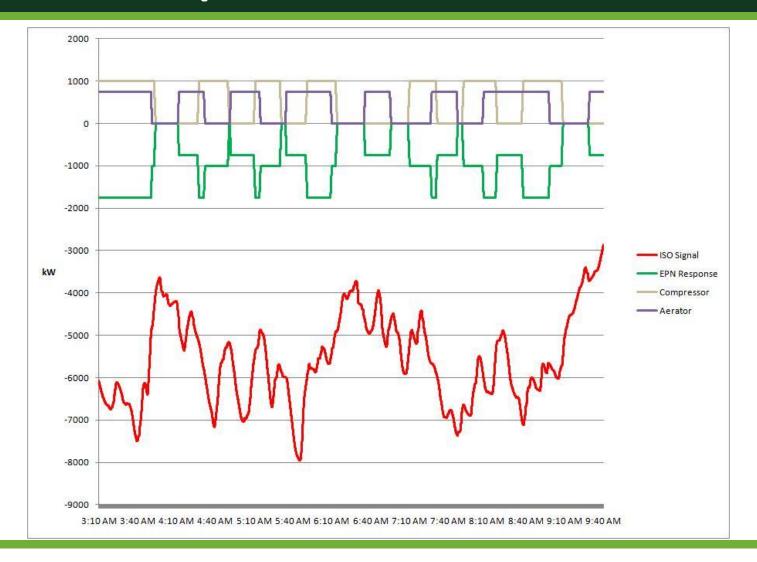
ISO Signal



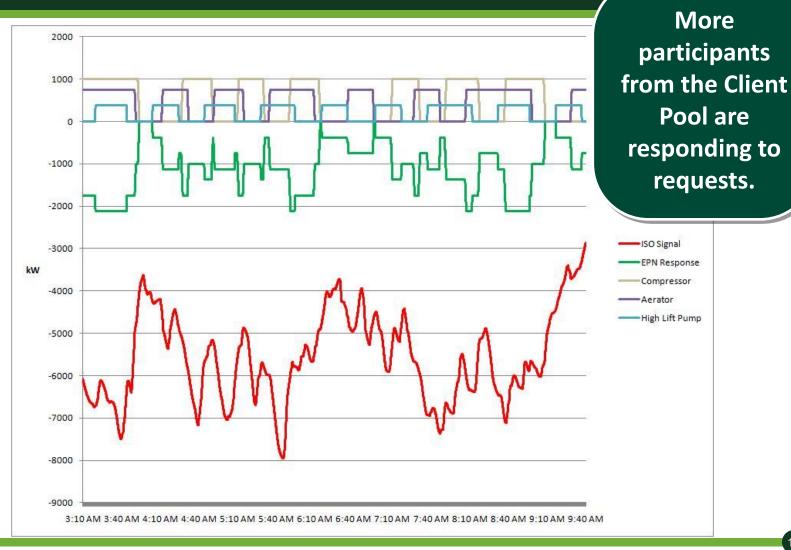




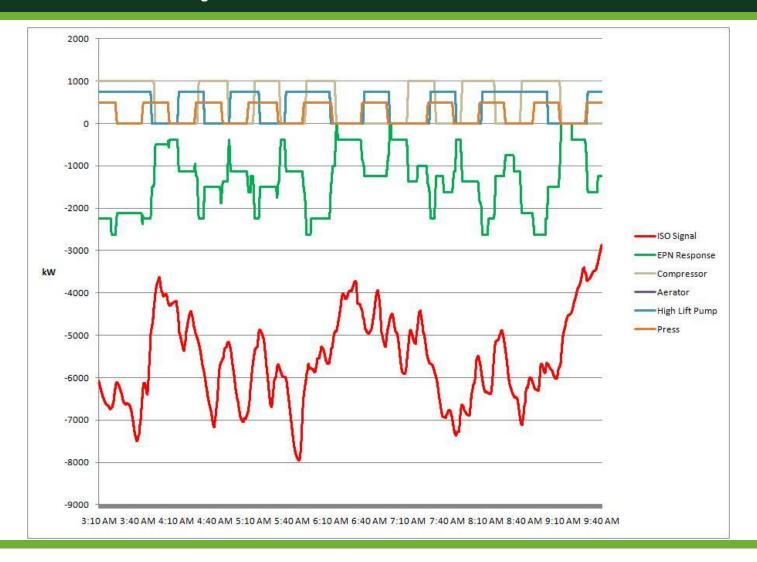




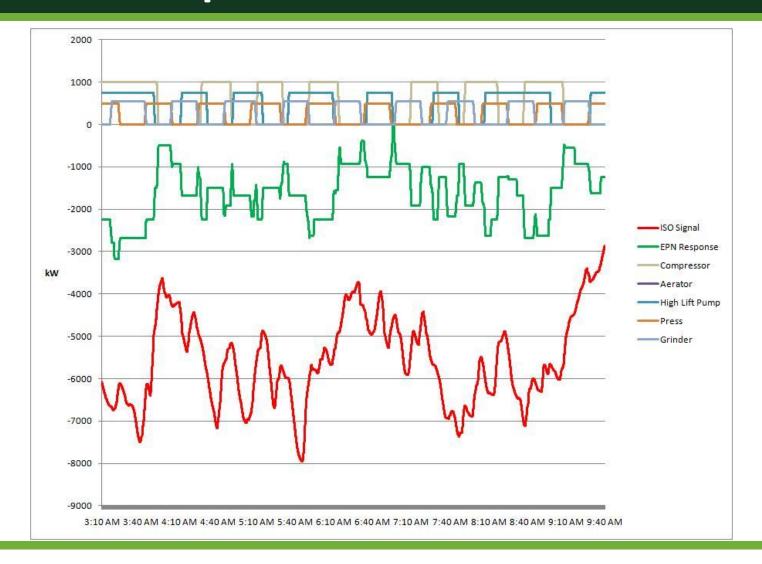




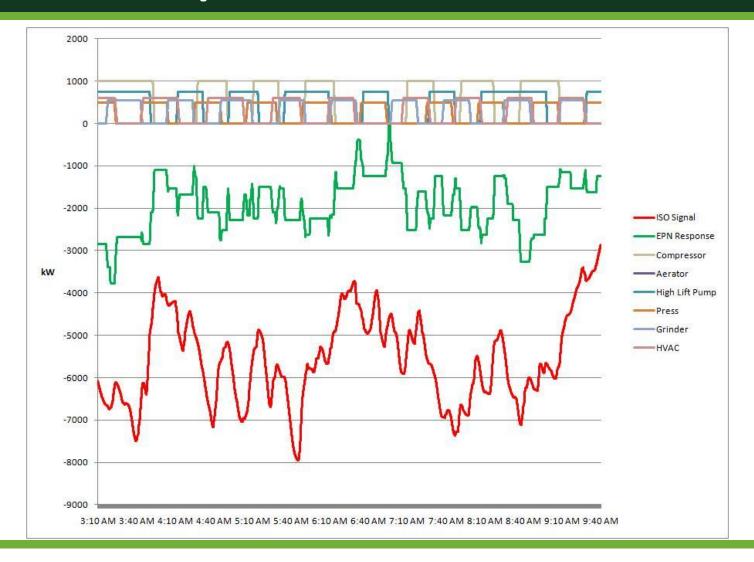




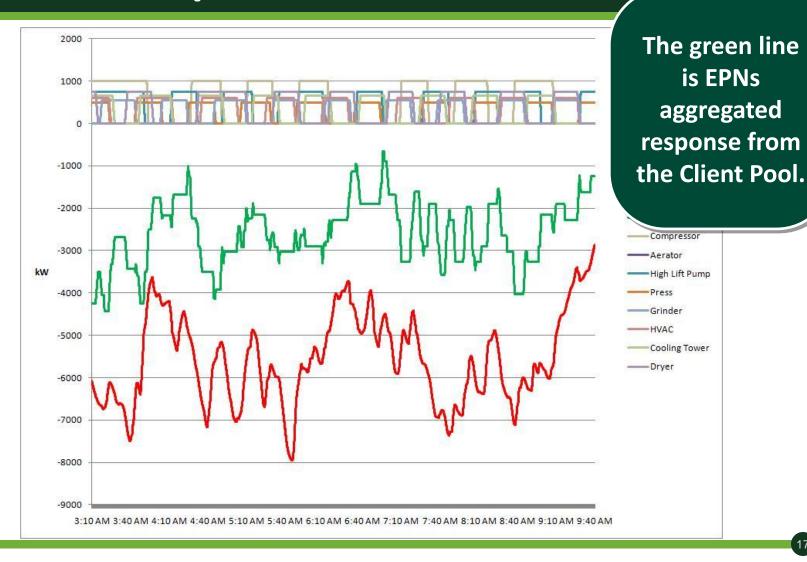


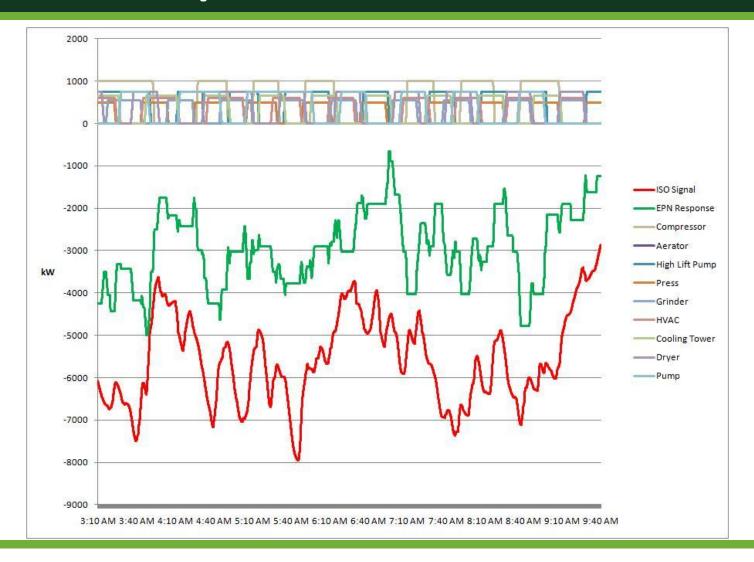




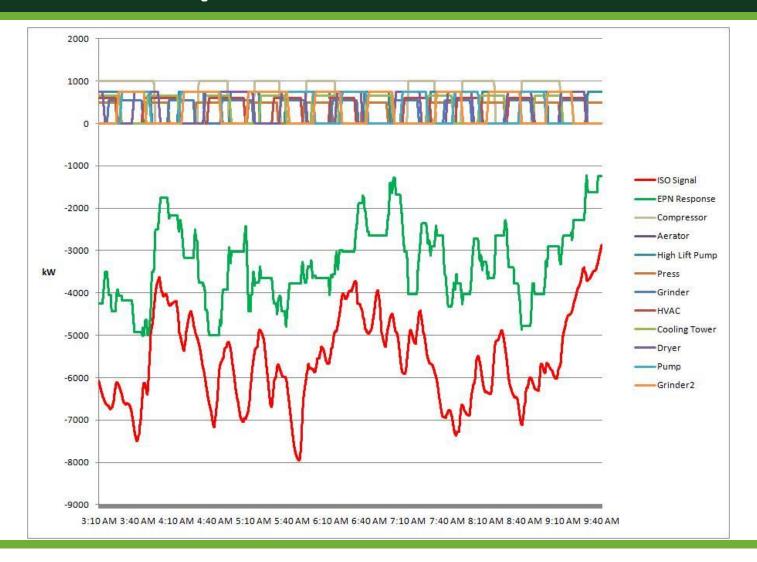




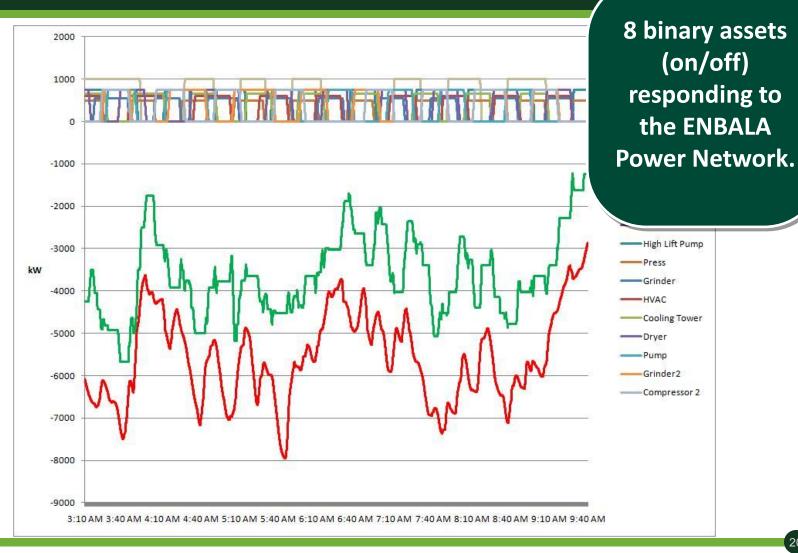




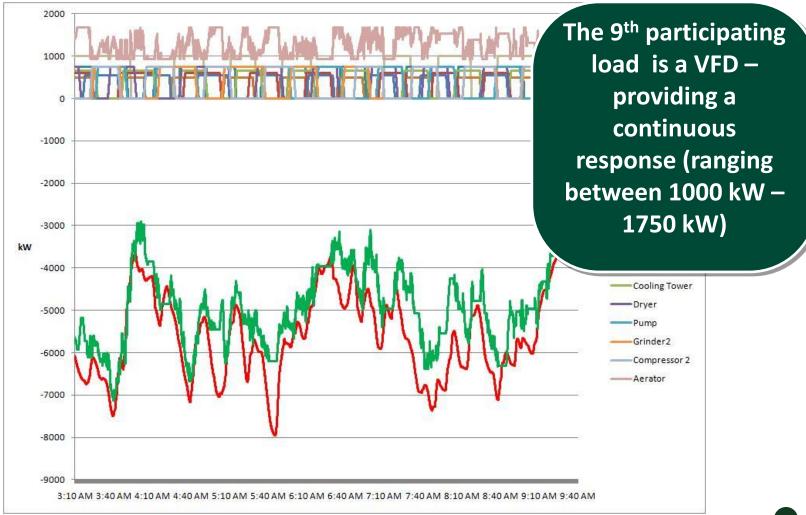




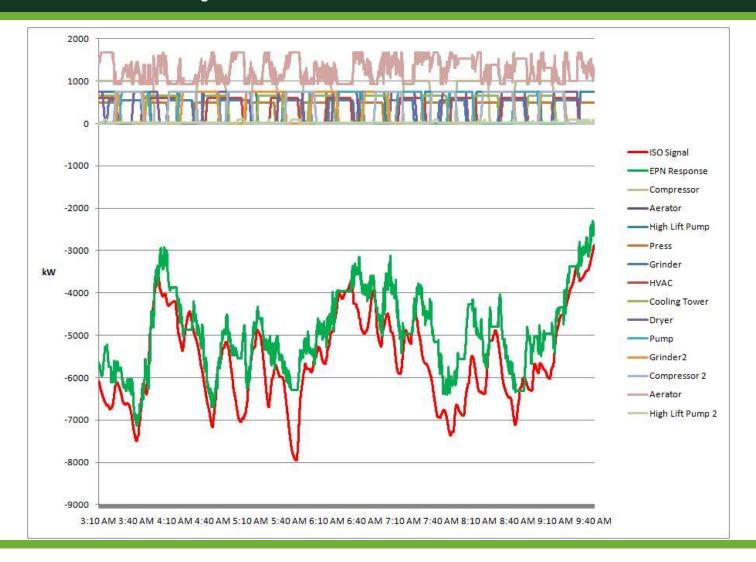




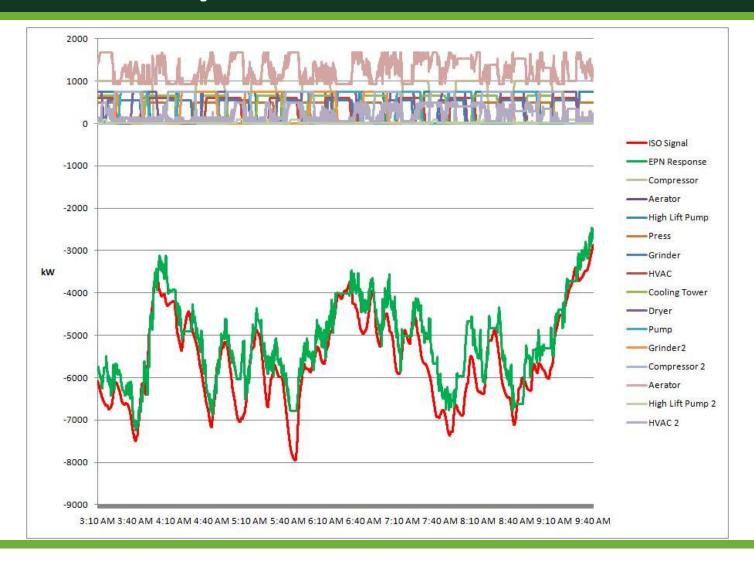








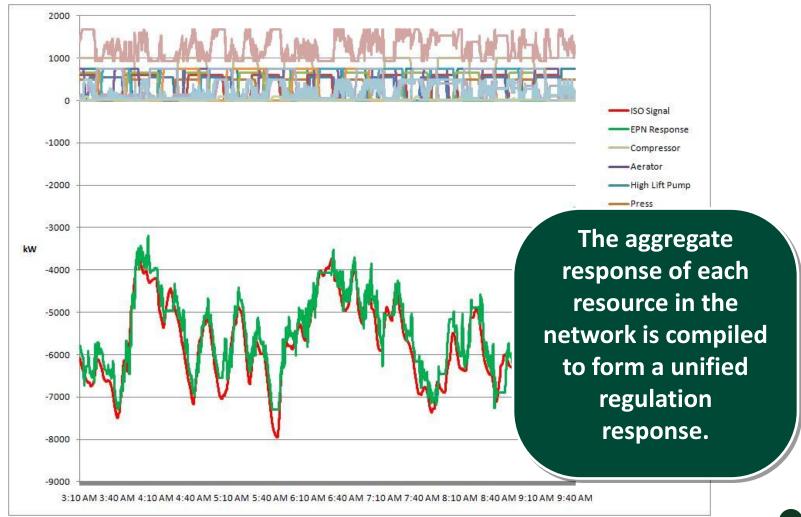






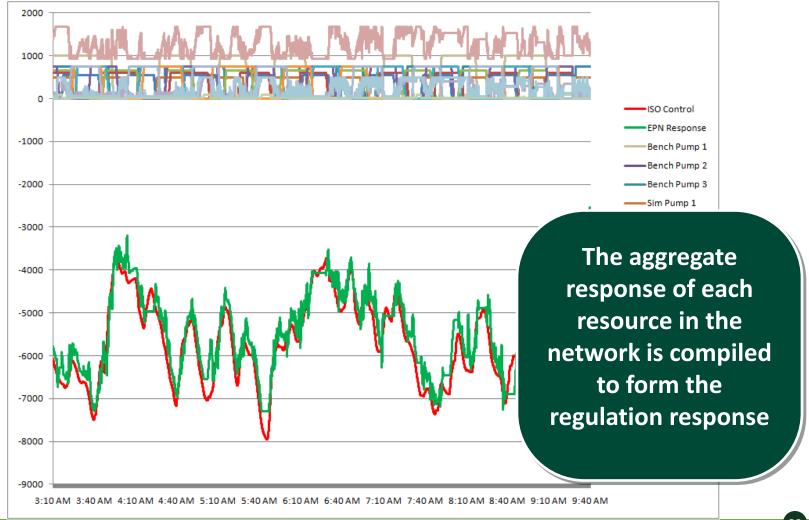






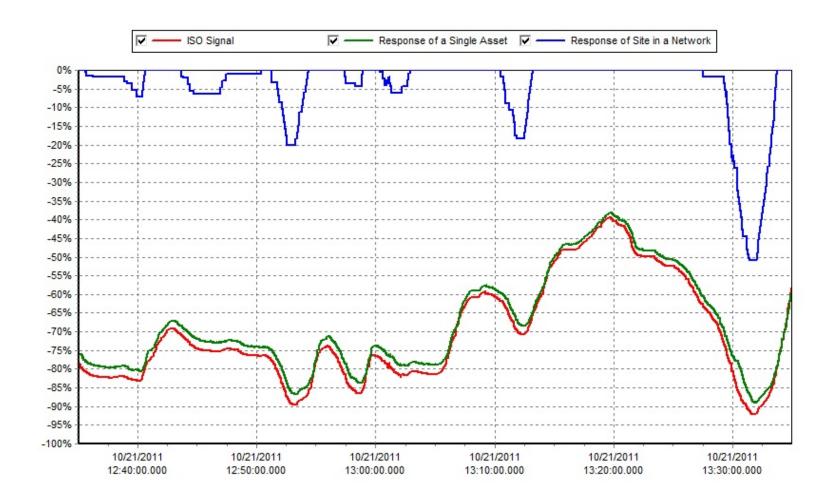


Regulation – Resource Response





Real World Load Response





Challenges to Delivering on the Promise

- Regulatory
- Drive and Focus in ISO's and Utilities

- Engagement of Loads
- Effectiveness of Typical Pilots



Regulatory

- FERC Order 719 Requires ISO's to create a level playing field in ancillary services markets
 - Largely, they can (and do) claim to have done this
- In reality, most jurisdictions continue to have "technical, administrative" barriers to entry
 - Do not permit loads to aggregate to provide ancillary services
 - Aggregation rules are somewhat arbitrary and slow adoption
 - Operational systems (at ISO's) not upgraded for different resources to participate; reluctance to establish as priority
 - Do not allow multiple CSP's to participate with same clients (creating effective barrier to new entrants)
 - Layered rules: States require separate registrations



Drive and Focus of ISO's and Utilities

- Largely, ancillary services markets are functioning reasonably well (almost completely served by generation side assets)
- In most ISO's, other priorities, driven by larger stakeholders, dominate the agenda
- Almost everyone believes that loads can provide ancillary services, and most think it is a "good thing"
 - But most are not focused on seeing more of it happen
- Requires stronger support among policy makers
 - Minimum targets for demand side participation?
 - Encouragement in load participation?
 - Fortitude to understand and make



Engagement of Loads

- Recession of 2008 took the pressure off -- reduced scrutiny over energy bills
 - Reduced demand caused a reduction (generally) in electricity prices
 - Also reduced volatility in prices
 - Reduced corporate pressures to reduce energy costs
- Some (legitimate) concern over implications of participation in ancillary services markets
 - Requires more "connectness"
 - Requires new thinking and some effort (implies early adopters first)
 - Not sure whether it is "worth it"
- Most markets for ancillary services have experienced price declines
 - Less value -- certainly a concern for loads to participate
 - Less <u>assured</u> return -- participation in a market does not produce a guaranteed return
 - Different than traditional DR



Effectiveness of Typical Pilots

- Most pilots seem to focus on the communication
 - How to get the signal from the ISO to the load
 - Protocols -- demonstrate AutoDR
- This is the easy part!!
 - Necessary, but not nearly sufficient
 - "Just" an IT problem
 - This has been solved many times before, in many industries
- The hard part is managing the load's response, while respecting their operating parameters
 - Any pilot that doesn't do this, really isn't addressing the core problem
 - Much more work needs to be done here



Suggestions for Research Targets

- Demonstration of Regulation at a vertically integrated utility
 - Measure value of Regulation to generator fleet (reduced O&M, reduced emissions per unit of energy, increased efficiency)
 - May require splitting AGC and dispatch system
- Identify best practices in regulatory environment
 - How to encourage multiple parties to deliver multiple ways for loads to participate in ancillary services (ie multiple CSP's, aggregation rules)
- Identify best practices in operating environments
 - Splitting Regulation signal into fast and slow components
 - Removing energy bias
 - Finding ways to allow energy limited (or neutral)resources to play (applies to both loads and limited energy storage devices)
 - Defining "what good looks like" -- and paying for it
 - Accuracy vs speed?



Suggestions for Research Targets

Reducing Connection Costs

- It costs ~\$50k to intelligently connect a controllable load today (equipment, metering, engineering etc)
- Limits participation to large loads
- Small loads may be technically feasible of participation -- they are NOT economically feasible
 - Identify existing infrastructure that could be repurposed for economic connection
 - 2. Work on stochastic approaches that require less expensive metering and management infrastructure



Questions & Comments?



Thank You

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