A Review of Market Monitoring Activities at U.S. Independent System Operators

Bernard Lesieutre & Charles Goldman

Lawrence Berkeley National Laboratory

Western Interstate Energy Board
Committee on Regional Electric Power Cooperation
Las Vegas NV
November 4, 2003

Approach

- Focused on four operating ISOs
 - CAISO, ISO-NE, NYISO, and PJM
- Conducted Interviews
 - ISO market monitoring staff
 - External Market monitors (e.g., CAISO MSC)
 - State PUC and FERC OMOI staff
- Review documents on Market Monitoring
 - ISO Market Monitoring plans; Annual Reports
 - Regulatory proceedings



Approach (cont)

- Synthesize information on market monitoring experience in wholesale electricity markets
 - Purpose of market monitoring
 - Structure of the MMU within ISO
 - Data they are authorized to collect
 - Metrics used and their purpose
 - Process of monitoring
 - Scope of authority
 - Reporting responsibilities
 - Impact of market monitoring: Case Studies



Power System Technical Requirements

- Sufficient Capacity to meet load
- A reliable network to deliver energy
- Reserve energy supply for contingencies
- Consideration for future needs

These needs can be handled by geographically distinct, regulated franchises, or by competitive market-based mechanisms. The former requires a central controller, the latter, an independent operator.

Comparison of Market Design Elements

| Table 1. Markets Operated by the ISOs – as of October 2003 | | | | |
|------------------------------------------------------------|-----|-------|-------------------------------------------------------------|-------|
| | PJM | NYISO | ISO-NE | CAISO |
| Day-Ahead Energy Market | Yes | Yes | Yes | No |
| Real-Time Energy Market | Yes | Yes | Yes Capacity is | Yes |
| Capacity | Yes | Yes | required to be | No |
| Regulation | Yes | Yes | available in CA | Yes |
| Reserves | Yes | Yes | Yes | Yes |
| Financial Transmission Rights | Yes | Yes | FTRs serve a function that is not in traditional vertically | |
| | | | integrated utilities | |

ISOs have similar markets, but differ in implementation.

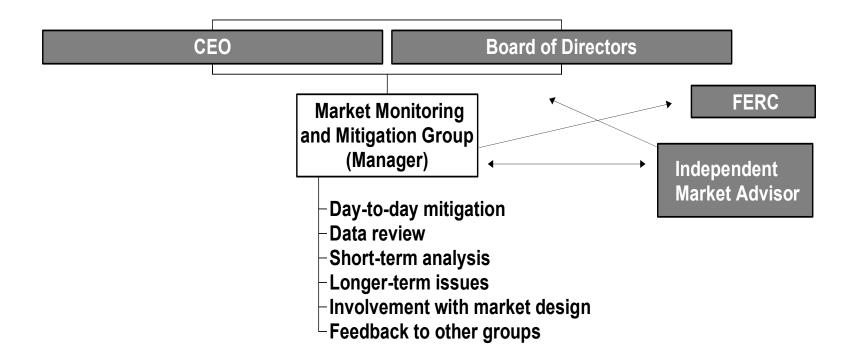
Purpose of Market Monitoring

- Evaluate and report on market performance
- Propose changes to rules to improve market operation and performance
- Monitor compliance with the rules and apply mitigating measures and sanctions when applicable and authorized

| Market Monitoring Staff | | | | |
|-------------------------|-----|-------|--------|-------|
| | PJM | NYISO | ISO-NE | CAISO |
| Full Time Employees | 12 | 31.5 | 11 | 14 |



Organization of Market Monitoring: ISO-New England



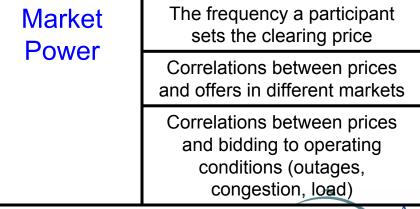


Daily Monitoring: Data and Metrics

| Grid | Load | |
|------------|------------------------------------|--|
| Statistics | Available capacity | |
| | Congestion and binding constraints | |
| | Deviations from scheduled dispatch | |
| | Resource outages | |
| | Must-Run unit operation | |

| Competition | Concentration Measures | |
|-------------|-------------------------|--|
| | Price-Cost Markup | |
| | Congestion Costs | |
| | Residual Supplier Index | |

| Market | Prices | | |
|------------|------------------|--|--|
| Statistics | Market Volume | | |
| | Congestion Costs | | |
| | Supply Curves | | |
| | Marginal Units | | |





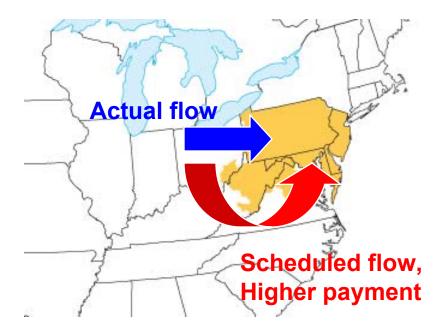
Impact of Market Monitoring: Case Studies

- PJM Interface pricing: Demonstrates technical knowledge, and regulatory savvy to quickly eliminate the problem
- PJM Capacity Market: Shows process of implementing a rule change through ISO and FERC
- CAISO RMR Unit Outages: Investigation that led to FERC action
- CAISO MSC DCBC opinions:
 Demonstrates effectiveness & independence of external monitor



Market Monitoring Impact: PJM Interface Pricing (1)

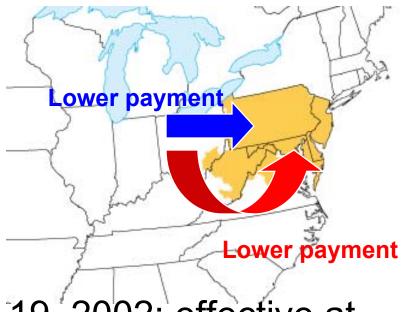
- During summer of 2002, scheduled and actual deliveries diverged.
- Prior to July 19, 2002 payments based on scheduled flows.



- Deliveries scheduled at the Southern Interface were delivered at the Western Interface.
- The Southern Interface had higher prices than Western Interface.

Market Monitoring Impact: PJM Interface Pricing (2)

PJM Solution: change payment policy so that deliveries originating to the west are paid the western interface price regardless of schedule.



- Policy announced 2pm July 19, 2002; effective at 3pm same day
- No rule change was required; PJM simply chose a more appropriate flow analysis

Longer Term Analysis and Metrics

- Averaged of frequency quantities
 - Monthly/Yearly Average Energy Price
 - Percent of time RSI < 1.1
- Special Long term Metrics
 - 12-month competitive index
 - Revenue Adequacy for New Generation



Revenue Adequacy for New Generation

| | Revenue Adequacy \$/kW-yr | Comparison \$/kW-yr | Assumptions |
|-------|---------------------------------|------------------------|-----------------------------------------------------|
| CAISO | 72 - 77 | 70 - 100 | Typical 500 MW Combined Cycle |
| PJM | 72 | 63 - 74 | \$30/MWh marginal cost |
| NYISO | 32 - 40 | 80 | 10,000 btu/kWh heat rate gas turbine, (outside NYC) |
| NYISO | 130 - 150 | 180 | 10,000 btu/kWh heat rate gas turbine (NYC) |



Corrective Actions to Encourage Compliance and Mitigate Market Power

- ISO authority is derived from FERC
- Market monitor's "toolbox"
 - Informal discussions with market participant(s)
 - Formal request for participants(s) to change behavior
 - Internal ISO dispute resolution procedures when appropriate
 - Modification of rules and procedures
 - Request FERC action
- Greatest Impact: Deterrence value



Market Power Mitigation Measures: Automatic Mitigation Procedures (AMP)

- Rationale: Quickly-applied mitigation procedures can stem noncompetitive behavior and limit impacts of exercise of market power.
- ISO looks at bids and applies AMP in multiple steps:
 - 1. Conduct Test offers are below some reference price threshold.
 - Impact Test impact of bid that fails the conduct test on market prices
 - 3. ISO may replace bid(s) with the reference (default) offer

Getting AMPed: What matters?

- Scope which market(s) (day-ahead and/or real-time)?
- Determining Reference Price Level
 - 90 day average (lower of mean or median) during "competitive periods" adjusted for fuel prices (NYISO, ISO-NE)
 - What if not enough info available? Mean of lower 25% of LMP for past 90 days
- Conduct Level Trigger
 - \$25 increase or 50% (ISO-NE) vs. Lower of \$100 or 300% (NYISO) above Ref. Price



Key Issues: "Independence of MMU"

- What are major actions to ensure "independence" of Market Monitoring?
 - From Mkt Participants
 - From ISO market & operations
- How should resource/funding needs be established for market monitors?
 - Benchmark approaches (e.g. staffing at other ISOs)
 - Bottoms-up budget (reviewed by RTO Board and/or FERC)
 - Account for distinctive features of proposed approach to Market Monitoring in West



Key Issue: Potential roles and value of External Market Advisors/Monitors

- Focus on longer-term issues related to market design & suggested market rules;
- Can conduct independent studies/investigations
- Three models observed:
 - Consultant (NYISO,ISO-NE)
 - Committee of experts (CAISO)
 - Internal MMU unit that hires consultants (PJM)
 - West-wide MME:
- West-wide MME:
 - Will it focus *primarily* on longer term market performance and design issues?

Key Issues: Access to ISO confidential market data by state agencies

- MMU at center of debate over access to market data
- NYISO:
 - Mkt Monitoring Plan prohibits MMU from disclosing Protected Information to any entity without consent

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- NYPSC staff have access based on NYPSC Order
- PJM: Prohibited from providing confidential Member data without Member permission BUT policy under review after FERC Technical Conference
- ISO-NE: Non-public meeting and quarterly report available to appropriate state agencies (subject to confidentiality protections of NEPOOL info policy).

Key Issues: Access to ISO confidential market data by state agencies?

- Defining "appropriate State agencies"
- Purpose and Specific Data requested
 - NYPSC: Look at Bids; Look at Bills
 - Avoid "fishing expeditions" but difficult to pre-specify data requirements for specific market problems/flaws
- Assess State PUC technical capabilities and staff resources
- Useful Information vs. massive amounts of undigested raw market data
- Philosophy:
 - Competitive wholesale markets will benefit from more or less transparency and increased availability of timely market data

Background Slides



AMP: Determining Appropriate Reference Price is Key

| | CAISO | ISO-NE | NYISO | PJM |
|--------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|
| Reference Price Level | Presently determined by independent entity. In new market design it will be the mean of the lower 25% of LMPs over the past 90 days — adjusted for fuel cost. (separate values for off- and on-peak supply) | 90 day average (lower of mean and median), during competitive periods, adjusted for fuel prices. If not enough information, mean of the lower 25% of LMPs for past 90 days, adjusted for fuel cost. Or, a cost-based estimate | 90 day average (lower of mean and median), during competitive periods, adjusted for fuel prices. If not enough information,mean of the lower 25% of LBMPs for past 90 days, adjusted for fuel cost. Or, a cost-based estimate | Weighted average LMP for a specified period for which the resource was dispatched in merit order. Or, incremental costs plus ten percent. |

