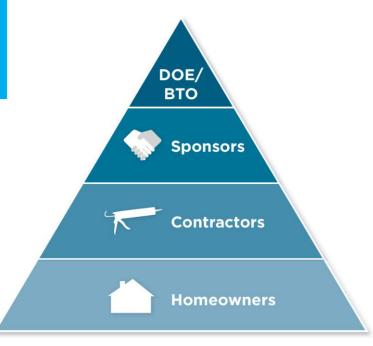
BTO Program Peer Review - HPwES







Home Performance with ENERGY STAR

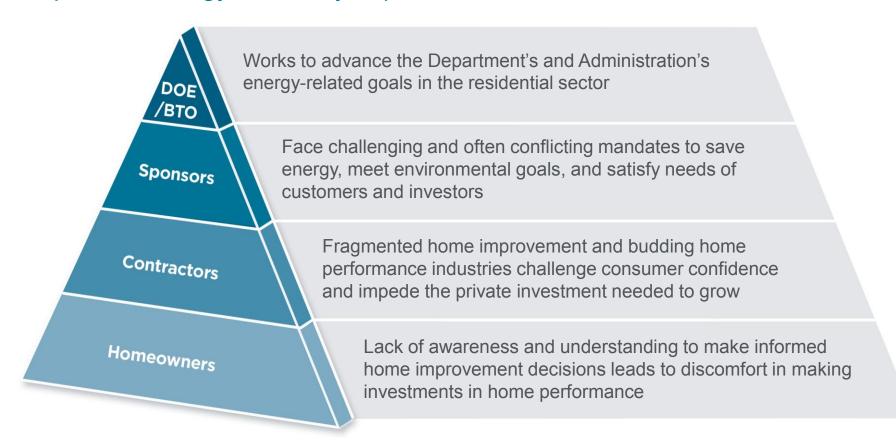
Ely Jacobsohn

U.S. Department of Energy Ely.jacobsohn@ee.doe.gov, 202-287-1333 April 3, 2013

Purpose and Objectives: Problem Statement



Home Performance with ENERGY STAR (HPwES) provides a programmatic platform that helps three main constituencies resolve some of our nation's most challenging energy issues resulting in broad-based adoption of energy efficiency improvements in homes.



Purpose and Objectives: HPwES Purpose and Impact



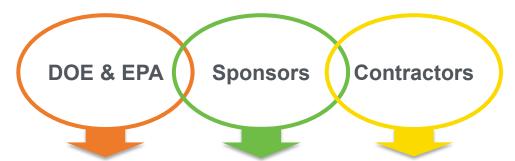
- HPwES, like all ENERGY STAR programs, facilitates market transformation by increasing the availability and adoption of energy efficient goods and services nationally
- Examples of stakeholder-specific goals impacting U.S. markets:
 - Sponsors: Achievement of economic development, energy, and environmental goals
 - Contractors: Established infrastructure of highly skilled, local workforce and consumer demand for HP services
 - Homeowners: Improved efficiency, durability, comfort, health & safety (H&S), reduced operational costs of homes
 - Manufacturers, Suppliers, and Secondary Service Providers:
 Increased domestic revenue as a result of increased sales of HP-related goods and services

Purpose and Objectives: Project Focus & Connection to BTO Goals



BTO Market Stimulation Strategy	Example HPwES Activities
Identify barriers to "speed and scale" adoption	Stakeholder input over past year helped identify priorities: consistency in standards, data, QA
Collaborate with industry to improve market adoption	Public comments on proposed v2.0, expanded delivery models, multi-touch project staging
Increase usage of products and services	Improved website, Century Club web-button, outreach to HVAC sector
Work through policy, information, and financial barriers	Collaboration with sister programs and agencies; access to data and technical support for local efforts to overcome policy barriers (e.g. TRC issues)
Communicate the importance and value of energy efficiency	Consumer-focused website sections, Annual data call to quantify results and inform future messaging
Provide technical assistance and training	Account Mgmt, regional collaboratives, Technical Lead support (e.g. ASHRAE 62.2 guidance)

How is HPwES Delivered?



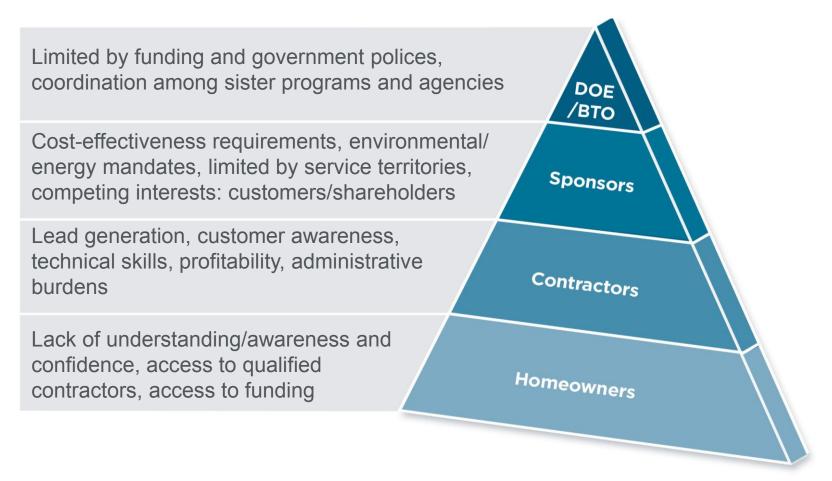


Voluntary public-private partnership to provide solutions to homeowner's performance issues with:

- ✓ A trained workforce
- √ Whole-house assessment
- ✓ Marketing promotions & incentives
- ✓ QA/QC structure
- ✓ Opportunities for homeowner and contractor recognition

Approach: Key Issues and Challenges





HPwES seeks to overcome these barriers by establishing a uniform baseline service offering, minimum standards for quality, and providing access to support and resources needed to address these issues

Approach: Addressing Key Issues



Tactic/Goal	Issue Addressed	Benefits
Provide a consistent and clear definition of the HPwES Program	Design and offer a platform that engages key players (Sponsors → Contractors)	Scalability, awareness
Propagate minimum standards and quality management systems	Ensure quality delivery of energy efficiency and H&S improvements through HPwES projects	Energy savings, carbon reduction
Facilitate infrastructure development that supports quality whole-house improvements	Increase awareness and market penetration for HPwES projects	Job creation, economic growth
Expand HPwES to take advantage of the homeowner's multiple decision points related to home improvements	Help homeowners fix their house/ solve problems	Increased comfort, quality of life

Approach: Distinctive Characteristics

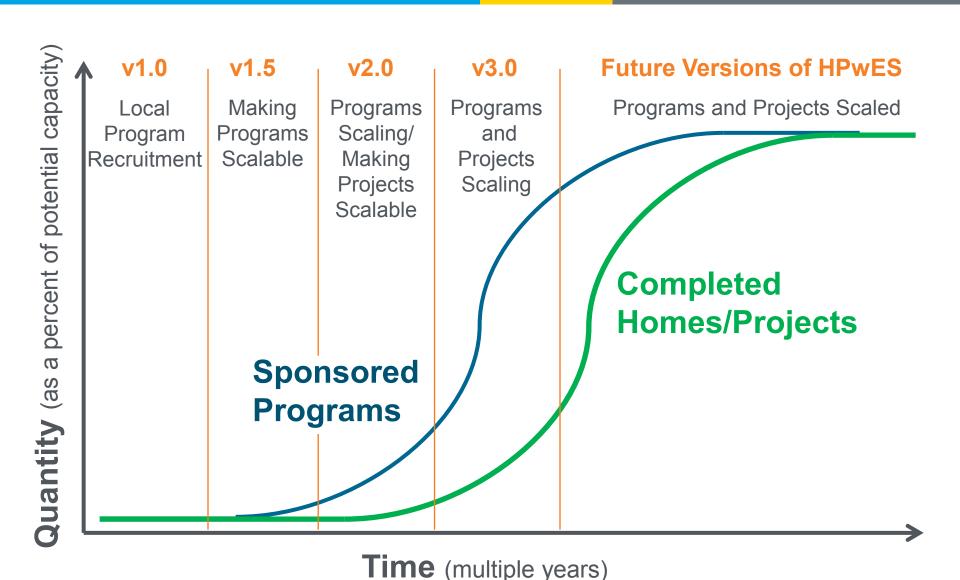


- Voluntary public-private partnership program
- HPwES is a process, not an end product
- Requires a whole-house approach
- The ability to effectively leverage resources of public and private stakeholders is a key to the success of HPwES
- In 2012, every dollar DOE invested in HPwES resulted in over \$86 in leveraged outside funds*

*Based on 28 of 50 HPwES Sponsors reporting data

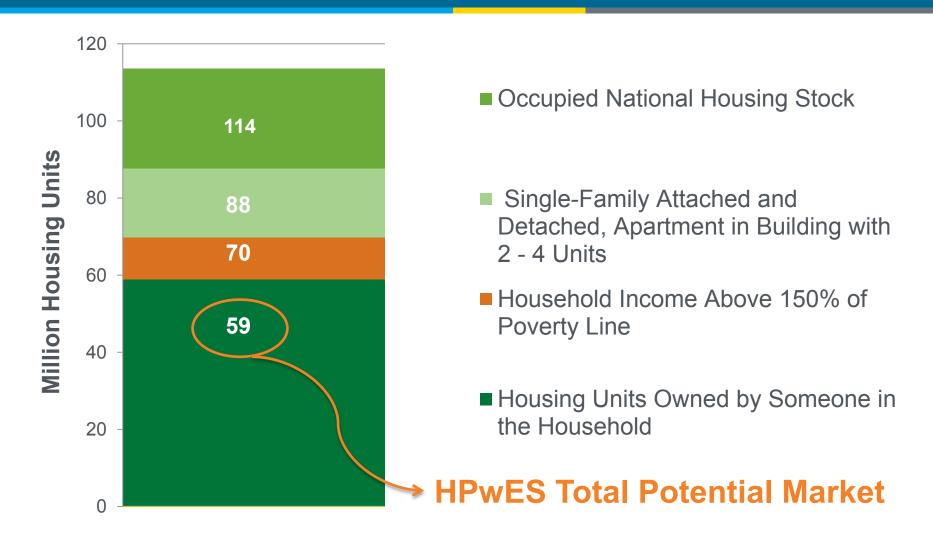


Approach: Future Projection of HPwES Growth



Accomplishments and Progress: HPwES Total Potential Market





Source: 2009 Residential Energy Consumption Survey by the U.S. Energy Information Administration

Accomplishments and Progress: HPwES Market



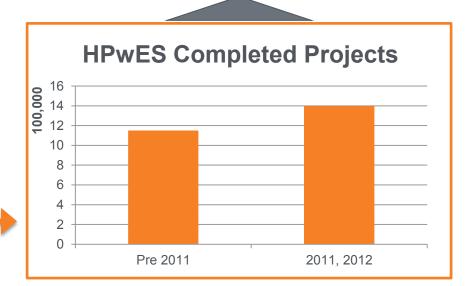
HPwES Total Potential

59 million U.S. Homes

Estimated Current
HPwES Reachable Market

27 million U.S. Homes

- Active HPwES Sponsor's Service area covers approximately 46% of the U.S. population
- HPwES completed 250,000 projects* in the last decade
- Reaching nearly 1% penetration over its serviceable market of 27 million U.S. Homes



Source: U.S. Census Bureau's Population Estimates Program

^{*} Some households may have received HPwES services more than once during this period.

Accomplishments and Progress: Continuous Improvement Strategy



Our goal:

Facilitate the achievement of scale in the HP industry by designing a more consistent, replicable program model and expand participation of the **HPwES** Program while providing the flexibility necessary for the home performance industry to be successful.

HPwES implementation is fueled by a continuous improvement philosophy





Track/

Review

Deliver/

Deploy

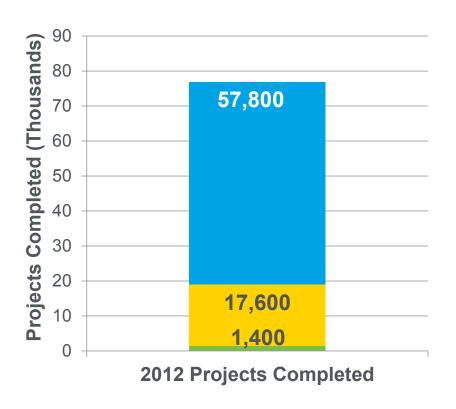
Assess

Market

Plan/

Develop

Improved data collection and analysis helps drive the HPwES Program strategy



■ High-Volume Sponsors

Share: 75%

Active Sponsors:8

Growth relative to 2011:32%

Mid-Volume Sponsors

Share: 23%

Active Sponsors:22

Growth relative to 2011:20%

■ Low-Volume Sponsors

Share: 2%

Active Sponsors:20

Growth relative to 2011:32%



- Proposed innovations to drive scalability with March 2012 v2 presentation
- Gleaned message to slow the process, leading to a
 3- to 5-year action plan
- Seeking consistency and clarity with v1.5

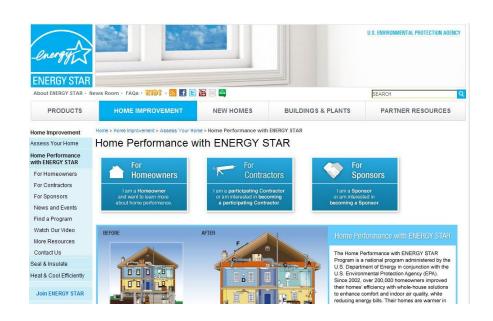


Q1 2012	Q2 2012	Q3 2012	Q4 2012	Q1 2013
Assumed HPwES Administration Launched support to 46 Sponsors	Announced v2	Conducted Stakeholder process • Webinars • FAQs Gathered & reviewed 650 comments	Drafted Progress Report with Action Plan	Published Progress Report Revising Sponsor Guide (v1.5) Initiated Stage Gate Process



- Designed Account Management structure to provide support to 50 Sponsors
- Developed 3 Regional Collaboratives to facilitate information exchange and coordination
- **Revised website** targeting our 3 main audiences; added:
 - ✓ recognition for Century Club Award winners
 - ✓ program results and production dashboards
 - ✓ clickable locator map with links to Sponsor pages









Enhanced data collection and reporting, including Account Management support, enables greater understanding of results and trends





Accomplishments and Progress: Preliminary Data



 Annual Sponsor data on program results, including costs and savings were collected for first time in March 2013 (on-going project)



 Annual data call designed to allow for analysis to identify broad trends and provide directional guidance to inform future program design and deployment of federal resources to support Sponsors

Preliminary results:

- 28 of 50 Sponsors reporting representing 40,500 project
- 709,810 MMBtu saved (all fuels combined)
- \$111.8 Million in Sponsor program costs (inclusive of admin, marketing, and incentive

Accomplishments and Progress: Future Data Analysis



- Limitations of Annual Sponsor Data:
 - Variations in energy savings data collected by fuel type
 - Variations in program cost tracking (admin, marketing, incentives, etc.)
 - Variations due to maturity of program, market, and delivery infrastructure
 - Variations in calculation methodologies used to estimate predicted energy savings

Future Analysis:

- Quantify program costs and savings overall and average per project
- Filter and segment results
 by program profile
 characteristics:
 - Maturity of the program
 - Targeted fuel(s)
 - Critical design elements such as direct-install, free energy assessments, whole-house incentives, financing, etc.

Project Plan & Schedule (current and on-going deployment activities)



Summary						Leg	end						
HPwES Project Plan & Schedule		work cor	npleted	•	milesto	one & deli	iverable (_l	olanned)					
		active tas	sk	•	milesto	one & deli	iverable (a	actual)					
			2012				2013			FY 2014			
Task/Event	Q1 (Oct-Dec)	Q2 (Jan-Mar)	Q3 (Apr-Jun)	Q4 (Jul-Sep)	Q1 (Oct-Dec)	Q2 (Jan-Mar)	Q3 (Apr-Jun)	Q4 (Jul-Sep)	Q1 (Oct-Dec)	Q2 (Jan-Mar)	Q3 (Apr-Jun)	Q4 (Jul-Sep)	
Stakeholder Outreach													
Account Management (ongoing)													
Meetings with ENERGY STAR/ EPA				**									
Conduct Webinars			**			•							
Newsletter Published	* *				•		•	•	•				
HP Conferences (ACI, RESNET, etc.)		**		•		••				••			
Communications													
ENERGY STAR Awards		•				•				•			
Century Club Contractor Awards		•				•	•			•			
Website Revamp & Maintenance		•	•	•	lack	•	•	•	◆	◆	•	•	
Case Studies & Articles								•					
Data Tracking and Reporting													
Quarterly Report Data Call/ Analysis		•		•	$lack {lack}$	•	•	•	•	•	•	•	
Revised Quarterly Template Form						•							
Annual Report Data Call and Analysis						•				•			

Project Plan & Schedule (current and future development)



Summary						Leg	end					
HPwES Project Plan & Schedule		work con		•	milesto	ne & deli	verable (p	olanned)				
(continued)		active tas		•	milesto	ne & deli	verable (a	actual)				
			2012				2013				2014	
Task/Event	Q1 (Oct-Dec)	Q2 (Jan-Mar)	Q3 (Apr-Jun)	Q4 (Jul-Sep)	Q1 (Oct-Dec)	Q2 (Jan-Mar)	Q3 (Apr-Jun)	Q4 (Jul-Sep)	Q1 (Oct-Dec)	Q2 (Jan-Mar)	Q3 (Apr-Jun)	Q4 (Jul-Sep)
Strategy												
Design program enhancements (v 2)		♦	•									
Develop Program Report					•							
Revise Sponsor Guide (v 1.5)												
Seek & Address comments												
Launch v 1.5												
Research/Pilots (working towards v 2.0)												
Recognition & Labeling						•	•		•	**		
Enhanced Data & Reporting							•	•	•			
Delivery Models									•	*		

Project Budget



Project Budget: HPwES Budget is used to procure the support services of SENTECH (now SRA International)

Variances: None

Cost to Date: See table below

Cost-Share: None, except Program Sponsors pay local implementation costs, leveraging DOE expenditures by an estimated 86-to-1

Additional Funding: None, except some shared resources of BTO Residential Program to fund cross-cutting items, such as special articles in Home Energy Magazine

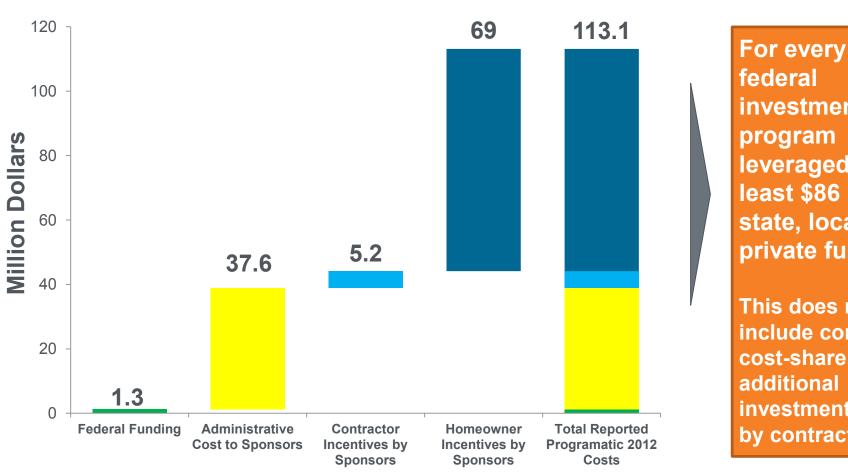
Budget History						
FY 2	2011	FY 2	2012	FY 2013		
DOE*	Costs	DOE*	Costs	DOE	Costs to Date**	
\$500,000	\$65,000	\$1,150,000	\$1,032,000	\$800,000	\$553,000	

^{*} Support started in late FY11. Unused budget each year is carried over to next year.

^{**} FY12 funding was carried over into FY13 and used through March 31, 2013.

Project Budget: Leveraging Resources



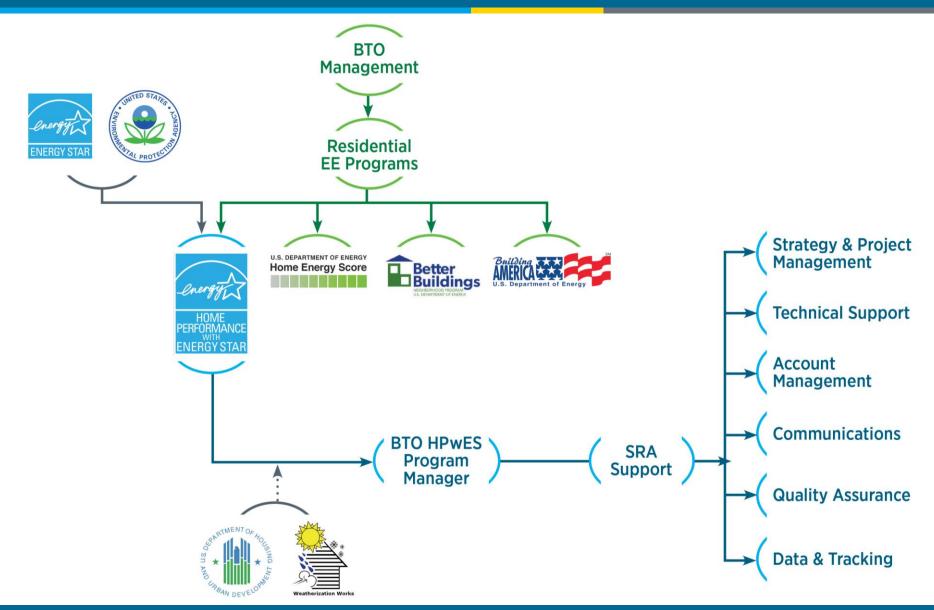


For every \$1 of investment, the leveraged at least \$86 in state, local, and private funding.

This does not include consumer cost-share or investments made by contractors.

Source: Annual Reports submitted by 28 active Sponsors. Estimates on programmatic cost for the remaining 22 active Sponsors is not included.

Collaborations: Our Team and Network



Technology Transfer and Market Impact: HPwES Sphere of Influence



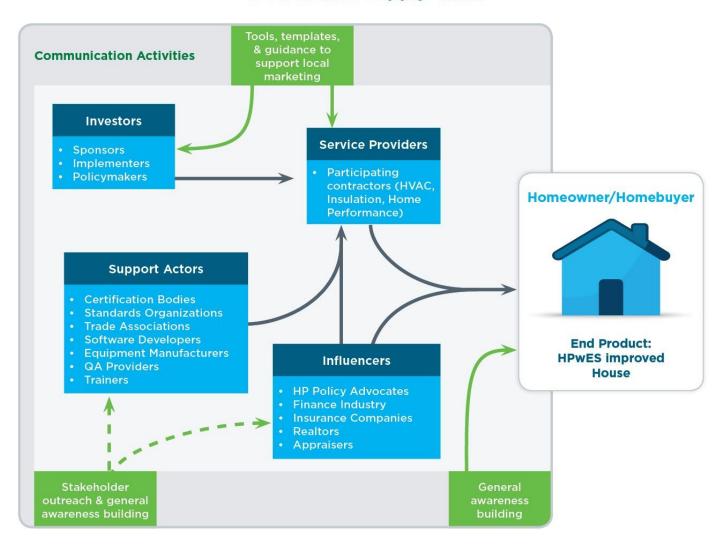


information transfer and money flow resulting from HPwES

Technology Transfer and Market Impact: HPwES Communication Plan



DOE HPWES Supply Chain



Technology Transfer and Market Impact: Communication Results



Tactic	Results/Impact
Quarterly Newsletters	Issued 3 in FY 2012 with a 43% effective rate (this is the ratio of unique clicks to unique opens)
Presentations	Over 18 delivered since October 2011
Webinars	Peak attendance of 160 stakeholders for a single webinar
Reports	 Over 4,000 downloads of the v2 proposal (since March '12) Nearly 800 downloads of the Program Report (January '13)
New Website	Visits have grown by 300% (since revamp in December '12)
Impressions	Over 340 million (Source: ENERGY STAR Award Applications, 2013)
Home Energy Magazine	Authored and sponsored more than 4 articles and 3 compliations

Proposed and Future Work: Evolution of HPwES





HPwES Version 1.0

- Consistency in concept but many different interpretations
- Lack of clarity on minimum requirements
- Much left to interpretation at the local level

HPwES Version 1.5

- Uniform program platform
- Well-defined core elements and minimum standards
- Flexibility to fit many markets but still recognizable as a national program

Proposed and Future Work: Evolution of HPwES (V1.5 Updates)



- Reorganized Sponsor Guide and Manual
 - Requirements
 - Recommended Approaches
 - Tools and Resources
- Clearly defined minimum requirements for
 - Home energy assessments and reports
 - Diagnostic testing
 - Health & Safety
 - Low-rise multifamily buildings
- Updated data reporting procedures
 - Clearer definitions
 - Standardized reporting templates
- Updated Quality Assurance (QA) Requirements
 - Clearer definitions and minimum requirements
 - Systems based quality management option



Proposed and Future Work: Stage-Gate Approach for v2.0 Development ENERGY | Energy Efficiency & Renewable Energy

Goal: To develop a scalable Program which is technologically feasible and economically viable.

Strategy: Develop new approaches and technologies targeting this goal through a series of Stage-Gate projects.



- Phased management approach producing fact-based "go/no go" decisions
- Criteria for each progressive gate become more focused and precise

Proposed Pilots	Proposed Research
Recognition and Labeling	Systems Paths Approaches
Quality Assurance Systems	Enhanced Data and Reporting
New Delivery Models	Performance Metrics for HPwES

Proposed and Future Work



We will build upon the HPwES platform to enhance consistency and work towards scalability.

HPwES 1.0 (current)

A whole house process supporting a building science based approach to improve existing homes and achieve energy savings with third-party quality oversight.

HPwES 1.5 (consistency)

Clarifies the requirements for the delivery of a consistent and replicable HPwES program platform.

HPwES 2.0 (vision)

Improve the scalability by creating more opportunities for participation and enabling fact-based means for valuing energy efficiency and associated benefits.

Thank You!